

FINANCIAL TIMES



Olivetti changes

Why and whither

Pages 10 and 16

Mr Mean

An axeman writes

Book Review, Page 10

Internet money

How secure?

Technology, Page 19

Death of a bank

The fate of Hill Samuel

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World Business Newspaper http://www.FT.com

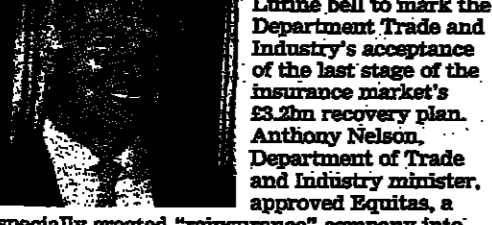
THURSDAY SEPTEMBER 5 1996

Brussels agrees deal with VW over subsidies

The European Commission agreed a compromise over subsidies paid to Volkswagen, EU competition commissioner Karel Van Miert said. Under the deal, VW will not have to repay subsidies but Germany will freeze an equivalent amount of money due to go to the carmaker.

Brussels seeks wider powers: The European Commission called for exclusive negotiating rights and an end to national vetoes over international trade agreements in services and intellectual property. Page 2

Lutine bell marks Lloyd's recovery: Lloyd's of London chairman David Rowland (left) rang the Lutine bell to mark the Department of Trade and Industry's acceptance of the last stage of the insurance market's £3.2bn recovery plan.



UK companies hobbled by rules: UK companies are at a competitive disadvantage to European rivals because they have to give more information in their annual accounts, a survey shows. Page 7

Telekom's debts put at \$67bn: Investors in Germany's Deutsche Telekom will buy into a company whose capital structure "offers many of the characteristics of a leveraged buy-out", investment bank BZW says. It reports that Deutsche Telekom has debts of \$67bn. Page 13

Airbus seeks deal with Saab: Airbus Industrie, the European aircraft consortium, is looking to Saab of Sweden to help develop a super jumbo to compete with Boeing. Airbus says the aircraft will cost \$3bn (£50m) to develop and will carry more than 650 passengers. Page 4

Cadbury Schweppes 12% ahead: UK food and soft drinks group Cadbury Schweppes reported a 12 per cent rise in interim pre-tax profits to £231m (£360m) despite lower profits in Britain. Page 13; Lex, Page 12

DirectTV plans Spanish services: US digital satellite television broadcaster DirectTV is expected to announce today that it plans to launch digital satellite TV in Spain with local and Latin American partners. Page 13

Manila reforms stock exchange: The Philippines stock exchange is to be turned into a self-regulating body similar to the New York exchange, government officials said. Page 12

Japan's government loses popularity: The popularity of Japanese premier Ryutaro Hashimoto's government has fallen eight points since April to 31 per cent, a Mainichi Shinbun newspaper poll shows. Page 4

TNT profits slip: Australian transportation group TNT reported annual profits of A\$25.8m (US\$20.4m) after tax compared with A\$30.1m a year earlier. The company suffered a sharp fall in earnings at Ansett Airlines. Page 13

Manx action against exchange dealer: Gareth Martin Bell, British manager of a Copenhagen-based currency investment company raided by Danish police, is the subject of an injunction preventing him from operating a similar business in the Isle of Man. Page 2

Williams picks Frenzen: German Heinz-Harald Frenzen, 29, was confirmed as the replacement for axed driver Damon Hill in the Williams Renault motor racing team for next season.

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Table with 2 columns: Index Name and Value. Includes Dow Jones, NASDAQ, FTSE 100, Nikkei, etc.

Table with 2 columns: Index Name and Value. Includes US LINCHESTER RATES, Federal Funds, 3-month Treasury, etc.

Table with 2 columns: Index Name and Value. Includes OTHER RATES, UK 3-month Interbank, etc.

Table with 2 columns: Index Name and Value. Includes NORTH SEA OIL (Argon), Brent, etc.

Table with 2 columns: Index Name and Value. Includes CURRENCY EXCHANGE RATES, US Dollar, etc.

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Table with 2 columns: Index Name and Value. Includes STOCK MARKET INDICES, New York, etc.

Table with 2 columns: Index Name and Value. Includes US LINCHESTER RATES, Federal Funds, etc.

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Table with 2 columns: Index Name and Value. Includes COMMODITIES, Gold, etc.

Downturn increases French gloom

By David Owen and Andrew Jack in Paris

Fall in GDP puts the franc under renewed pressure

The French economy contracted more sharply than expected in the second quarter of this year, further deepening the mood of despondency gripping the country. Figures released yesterday showed a 0.4 per cent decline in second-quarter gross domestic product, against an anticipated fall of 0.2-0.3 per cent.

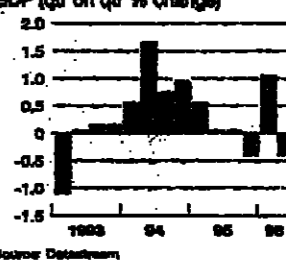
Government ministers played down the significance of the downturn. Mr Alain Lamassouy, budget minister, said government growth forecasts of 1.5 per cent for 1996 were "not yet impossible". The decline in growth was attributed chiefly to lower household consumption and reduced industrial investment.

Mr Alain Juppé, the prime minister, will tell the French nation tonight about his plans for tax cuts. His proposals for cuts of at least FF20bn (\$3.94bn) in 1997 are seen as a last-ditch bid to stimulate consumer spending and improve government popularity.

The country's economic and social position had risen sharply. The Louis Harris survey indicated that some 62 per cent of French people believed the situation was deteriorating, compared with 44 per cent in the previous poll two months earlier.

Simone Veil, a former health minister, accusing Mr Chirac of betraying promises made in last year's presidential campaign. In Paris, the franc lost ground, closing at FF3.4285 on Tuesday. In London, however, it declined only marginally, with traders said to be focusing on other issues.

France's rocky ride



to cut its general financial deficit to 3 per cent of GDP in 1997 in line with the Maastricht convergence criteria for European monetary union. Leader, Page 11

Handshake reaffirms Mideast peace goal



Israeli prime minister Benjamin Netanyahu (left) and Yasir Arafat, Palestinian Authority president, shaking hands yesterday at a checkpoint between Israel and the self-ruled Gaza Strip. Although the two leaders announced no breakthrough in any of their main areas of disagreement, the meeting represented a big step forward, as both sides reaffirmed their commitment to peace and co-operation. Report, Page 6

Clinton hails 'success' of US strikes on Iraq

By Patti Waldmeir and Jurek Martin in Washington and Chrystia Freedland in Moscow

President Bill Clinton claimed success yesterday for a second wave of US military action against anti-aircraft positions in southern Iraq, as heavy anti-aircraft fire and loud explosions were heard in Baghdad.

Mr Clinton said some Iraqi forces had withdrawn from Kurdish-inhabited areas in the north of the country, apparently in response to punitive attacks by US cruise missiles early yesterday and on Tuesday.

"The mission has been achieved," said Mr Clinton. Iraq's President Saddam Hussein was "strategically wise off" as a result of the US attacks.

US officials denied having provoked the anti-aircraft fire in the Iraqi capital, but they said US aircraft enforcing an

expanded no-fly zone further south had been challenged and had destroyed at least one Iraqi weapon system in response.

A Reuters correspondent in Baghdad reported about a dozen large explosions last night and said the ground was shaking in some areas.

Early yesterday, US ships fired 17 cruise missiles at Iraqi anti-aircraft sites, in a follow-up to Tuesday's punitive strike with sea- and air-launched missiles.

The State Department said Iraq should now comply with the no-fly zone, "cease oppression" of the Kurds, comply with United Nations resolutions and withdraw forces to the positions they were in last week before their occupation of the town of Arbil.

Russia yesterday stepped up its criticism of US air strikes, with sharp denunciations from Mr Yevgeny Primakov, the foreign minister, and Mr Anatoly Chubais, the presidential chief of staff.

Mr Chubais, usually one of the most pro-western figures in the Kremlin, called the attacks "very dangerous"

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Arbil's stinking streets, Page 6

Olivetti chief seeks to calm investors

By Andrew Hill in Milan and Paul Taylor in London

Mr Francesco Caio, chief executive of Olivetti, last night sought to calm the concerns of shareholders and employees about the future of the Italian computer group after the unexpected resignation of Mr Carlo De Benedetti, its chairman.

Unions yesterday threatened to strike in protest against plans to speed up a restructuring of the company, and one senior manager of the group resigned in disagreement with the way the board had presented post-half-year results.

On Tuesday, Olivetti announced a half-year pre-tax loss of L1,200.2bn (£290.9m). The operating loss of L90.8bn was worse than many analysts had expected.

In a telephone conference call with analysts, Mr Caio outlined a bright future for Olivetti. But he said the turning point in the loss-making group's recovery had not been reached and 1996 would be the year in which "strategic decisions would be finalised".

Mr De Benedetti resigned on Tuesday night, after falling out with Mr Caio over the strategic direction of the company he had run for 18 years. He indicated he was acting on his earlier promise to resign if Olivetti did not achieve profitability targets set last year, following the the company's L2,267bn rights issue. His holding company, Cir, is Olivetti's largest shareholder.

Olivetti's shares rose sharply

Continued on Page 12
Europe signs off, Page 10
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War to save Olivetti, Page 16

Morgan Grenfell informed of fund fears a month ago

By Nicholas Denton, John Gapper and Roger Taylor in London

UK regulators and Morgan Grenfell Asset Management learned a month ago of concerns about a broking firm with close links to three suspended investment funds managed by MGAM, it emerged yesterday.

Inquiries leading to the discovery of misvaluation of unit trusts managed by Mr Peter Young were started in April by the Securities and Futures Authority, which in July alerted the Investment Management Regulatory Organisation.

Morgan Grenfell yesterday gained a high court injunction to freeze the assets of Mr Young, who was suspended from his job on Monday as manager of two of the funds as a result of inquiries by regulators and his own employers.

Trading in the three funds, including two unit trusts, is due to resume this morning after Deutsche Bank, the owner of MGAM, injected £155m (£24.2bn) into the troubled funds in order to restore confidence among 90,000 investors.

The SFA originally started to examine a small London-based broker called Fiba Nordic Securities in April as a result of disquiet over a \$70m private placement managed by Fiba for an oil extraction company in New Mexico called Solv-Ex.

The SFA examination of Solv-Ex led it to inquire into the funds managed by Mr Young, including MG European Growth funds. Fiba was one of the main brokers to the fund, as well as supplying val-

uations of unlisted securities. The SFA alerted Inuro to its disquiet a month ago, and MGAM was informed. Inuro is thought to have kept a "watching brief" on MGAM and the funds until last Thursday, when the firm found evidence of an apparent misvaluation of securities.

The first of two injections of cash by Deutsche Bank, which was only disclosed on Tuesday night following the suspension of the funds on Monday, occurred on Friday while the three suspected funds were still trading publicly.

The US Federal Bureau of Investigation is thought to have been taking part in a linked US investigation into possible manipulation of Solv-Ex shares by US brokers.

Background reports, Page 17

The Securities and Exchange Commission has also been involved. Mr Stephen Chance, managing director of Fiba Nordic, said that the firm was not being investigated by the SEC. He added that it had "offered to help" the SFA to discuss its role in the placing of Solv-Ex securities with investors.

Mr Eric Langaker, a director of Fiba, said that it played a legitimate role in selling securities to funds managed by Mr Young. He said Fiba has not played any role in the apparent mispricing of some unlisted securities.

Inuro said last night that it had "no reason to suspect any problems at Morgan Grenfell" when it was first alerted.

The body had spent several weeks "putting together sufficient information" to identify if there were problems.

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Brussels seeks control of trade deals

Commission makes play for exclusive negotiating rights over services and intellectual property

By Lionel Barber in Brussels

"This is a matter of trust," said a senior Commission official yesterday. "If member states are not willing to agree to a limited transfer of powers in trade policy, it does not bode well for the rest of the IGC."

Mr Marcelino Oreja, EU commissioner, presented a formal request to extend the Commission's authority over services and intellectual property at a meeting of high-level representatives to the Maastricht treaty review conference (IGC) in Brussels on Tuesday. Sir Leon Brittan, EU trade commissioner, is also making the case in national capitals.

But representatives of the big countries such as Britain, France, Germany, and Spain reacted coolly,

fearing a backlash from national parliaments wishing to preserve veto rights.

The Commission proposal would extend its writ under Article 113 of the treaty of Rome. The clause gives the EU - through the Commission as negotiator - sole authority to conclude multilateral agreements on trade in goods, reporting regularly to the Council of Ministers.

Article 113 offers only shared responsibility in services and intellectual property, making it hard for the EU to speak with one voice in fast-growing industries such as telecommunications. Since almost all international trade deals involve services, national member

states have de facto blocking powers over the whole negotiation, according to the Commission.

In the name of consistency, the Commission wants to extend Article 113's writ to areas such as services which are covered by the World Trade Organisation, following final conclusion of the GATT Uruguay Round in spring 1994.

In November 1994, the European Court of Justice in Luxembourg rebuffed a bid by the Commission seeking retrospective recognition that the GATT deal was a matter of exclusive EU responsibility.

Under President Jacques Santer, the Commission has taken a cautious approach to the IGC avoiding accusations of Brussels power-

grabs. But Mr Santer is determined to fight for a limited extension of EU-wide powers in what he considers are "core" responsibilities such as trade policy.

Aides argue that reforms must take place if the EU is to act effectively in the light of pending enlargement to central and eastern Europe. But they concede that the IGC is moving slowly, with little concrete discussion of how to run an EU of more than 25 members.

This week's IGC bargaining session was the first since the summer recess under the chairmanship of the Irish presidency which hopes to hammer out a draft for a revised European Union constitution by the end of November.

EUROPEAN NEWS DIGEST

French fashion trade in deficit

The reputation of France as a fashion centre received a blow yesterday when the women's clothing organisation announced a trade deficit for only the second time.

Exports fell 3 per cent to FF10.2bn (\$2bn) for the 12 months to April while imports jumped 8.6 per cent to FF11.3bn.

The worst result was in sales to other European countries, which fell by 7.1 per cent. Exports to south-east Asia grew by 8.6 per cent, but only by 1.8 per cent to the US in spite of its relatively healthy economy. Mr Gerard Roudine, chairman of the federation women's ready-to-wear, blamed economic problems in Europe and the strength of the franc.

But he also conceded that it was "a paradox in the country of fashion" that the French spent relatively little on clothes. Latest available figures - for 1994 - show they spent just over 5 per cent of household budgets on clothing, compared with 8.6 per cent in Italy, 7.5 per cent in Belgium, 7.3 in the US and Britain, and 5.8 in Japan.

Mr Roudine said May had been a "calamitous" month for women's clothing because of poor weather. Sales had fallen 8.7 per cent compared with the same month last year.

Andrew Jack, Paris

Yeltsin lands new blow on Lebed

By Chrystia Freeland in Moscow

President Boris Yeltsin pointedly undermined his security chief, Mr Alexander Lebed, yesterday just a few days after the latter had concluded a breakthrough peace accord in Chechnya.

Mr Yeltsin, who has repeatedly refused to meet the former general - his envoy to Chechnya who is due to return there today - yesterday awarded a national medal to, and heaped praise on, General Anatoly Kulikov, the interior minister. Gen Kulikov is one of Mr Lebed's chief rivals and a man he has blamed for the Chechen war.

In the chess game of Kremlin politics, the move represented a serious attack on Mr Lebed, who last month threatened to resign unless Gen Kulikov was sacked for his alleged role in dragging out the war.

The president's oblique offensive was also under-

The Russian government appeared ready yesterday to scrap a controversial new tax on all deposits in, and withdrawals from, personal bank accounts, after a public outcry and a run on deposits, writes Chrystia Freeland.

Mr Anatoly Chubais, the Kremlin chief-of-staff, said the government was likely to amend the law. "It, as a result of this [the decree], there is a massive withdrawal from Russian banks then this is a mistake and it must be corrected," he said. However, he argued that the law's intention was good and, properly interpreted, would not lead to the double and triple taxation which its critics claimed.

Aimed at boosting low levels of revenue

scored by the ambivalent comments of Mr Anatoly Chubais, the Kremlin chief-of-staff. A liberal politician who is admired by western governments, Mr Chubais yesterday offered decidedly faint praise for the peace agreement Mr Lebed negotiated over the weekend. He warned that it must not be allowed to weaken the territorial integrity of the Russian

collection, the tax decree has been furiously attacked by the media and business leaders who warn that its vague wording could lead to the taxation of all movement of money in and out of bank accounts.

The Russian business community is likely to welcome the announcement, and also a suggestion by Mr Alfred Koch, head of the State Property Committee, that a controversial loans-for-shares privatisation scheme was likely to be extended. Analysts predicted this would allow the lucky participants in the original arrangement to consolidate their control over some of Russia's prize blue-chip companies. The programme has been accused of transferring valuable state companies cheaply to government insiders.

Although the president himself has described the Chechen war as his biggest mistake, the Kremlin's desire to end it is balanced by the ruling establishment's fear that the deal could make Mr Lebed unbeatable in the next presidential elections.

That concern has led to some bizarre political shifts which have all but abolished

Chernobyl is target of energy study

By Kevin Done in London and Matthew Kaminski in Kiev

The European Bank for Reconstruction and Development and the European Commission have ordered an independent study of the energy sector in Ukraine as part of western efforts to secure closure of the Chernobyl nuclear power plant by 2000.

The group of seven leading western industrial countries are applying growing pressure on the EBRD to play a lead role in financing the \$1bn completion of the 1,000 MW Kholmitsky 2 and Rivne 4 nuclear reactors, which Ukraine is insisting on as part of the price for agreeing to close the stricken Chernobyl plant.

Two of the four reactors at the Chernobyl site, some of the world's worst nuclear disaster 10 years ago, are still in operation accounting for around 5 per cent of Ukraine's power generation.

The EBRD, which faced protests over its planned involvement in financing completion of two nuclear reactors at Mochovce in Slovakia close to the Austrian border, is a reluctant participant in the Ukraine project. Its leading shareholders in the G7 have told it they "expect" its "active engagement in securing" financing of the completion of Kholmitsky and Rivne.

The bank is insisting that the Ukraine project must meet its general "sound banking" principles for lending and in particular that it complies with its policy for participating in the nuclear sector.

Having been attacked by environmental groups for the partiality of the studies it commissioned by the Mochovce project, the EBRD was at pains yesterday to emphasise the independent nature of the Ukraine study.

It has asked a panel of international experts to assess Ukraine's current and future energy needs and explore possible energy saving measures as well as power generation options, and to report by November.

The bank is insisting it could only go ahead with funding completion of the two reactors if the project was shown to be part of the least cost option for meeting Ukraine's energy needs.

The analysis, which is being funded by European Union and US government aid agencies, would determine whether completing the two reactors "to internationally recognised safety standards" was "economically justified".

German Chancellor Helmut Kohl yesterday endorsed "fulfilling all the conditions" agreed with Kiev for closing Chernobyl during a visit to Ukraine.

Shop hours deal in Bavaria

By Kevin Done in London and Matthew Kaminski in Kiev

The Bavarian employers' organisation and trade unions have agreed a package to compensate workers for working longer hours, bringing a contentious wage round in the German retail sector closer to an end. A recent change in the law will allow German stores, from November, to open until 8pm on weekdays, as opposed to 6.30pm now, and 4pm on Saturdays.

Under the Bavarian deal, retail employees will receive a 1.85 per cent pay rise and a 20 per cent surcharge for hours worked beyond current closing times. It is modelled on a deal struck in Rheinland-Palatinate, except that, once a month, Bavarian employers will not have to pay a Saturday surcharge. The state's employees, in turn, secured some small concessions. The retail wage talks will continue in other parts of the country, but the agreements in the two states have set a framework for those negotiations.

Wolfgang München, Frankfurt

Russia expels Swedish 'spies'

Two Swedes, a businessman and a senior diplomat, have been expelled from Russia accused of spying, the Swedish state news service has reported.

It said an employee of Celsius Tech, the Swedish defence company, had been arrested in February after allegedly being caught receiving film of secret documents from a Russian contact in St Petersburg. The Swede, named as Mr Hans Peter Nordström, was accused of paying \$2,000 for the package. Mr Nordström, who was not in Sweden yesterday, denied the charges, saying he had been in Russia on private business and had been "tricked".

Mr Boris Kostenko, spokesman for Russia's Federal Security Service, told the Russian Interfax news agency that Mr Nordström was a Swedish military intelligence agent who also had a high-ranking contact at the Swedish embassy in Moscow. The Swedish foreign ministry refused to comment, or to confirm that a diplomat had been expelled.

Greg McIner, Stockholm

Polish minister sacked

Poland's foreign trade minister, Mr Jacek Buchacz, was sacked yesterday, reigniting tensions between the two parties in the coalition. A government statement said Mr Buchacz, 48, had lost his job after official probes revealed an improper blurring of public and private interests in the granting of export guarantees.

Leaders of Mr Buchacz's Polish Peasant party (PSL) and the larger ex-communist Democratic Left Alliance (SLD) held a crisis meeting in Warsaw after the announcement. One PSL deputy said his party had not been consulted about the sacking which he said was an SLD move to break up the coalition and prompt an early general election.

Reuter, Warsaw

New Bulgarian candidate

Bulgaria's governing Socialists have named Mr Ivan Marozov, culture minister and an art historian, as their candidate in presidential elections on October 27, after the Supreme Court blocked the candidacy of Mr Georgi Pirinski. Mr Marozov, 54, had been Mr Pirinski's vice-presidential candidate in the campaign.

Ms Irina Bokova, who has been deputy foreign minister responsible for relations with the European Union, will be candidate for vice-president.

The Supreme Court objected to Mr Pirinski, current foreign minister, because he is not Bulgarian-born. He spent his early childhood in the US.

Reuter, Sofia

Portuguese rail strike over

A strike by Portuguese train drivers which paralysed rail transport for six days has ended following agreement between the union and the country's state railway company, Caminhos de Ferro Portugueses. Normal services resumed yesterday. The company agreed to improve capital expenditure, set a nine-hour limit to the working day and to provide 45-minute rest periods between journeys.

Reuter, Lisbon

Treaty gets the go-ahead

Hungary and Romania are to sign their much delayed bilateral treaty, a prerequisite for Nato and European Union membership, on September 16. Several years of negotiations between the two historic rivals produced a compromise agreement last month. But the treaty, which recognises borders and guarantees minority rights, has provoked little criticism inside both countries.

Nationalists in Romania say it gives too many rights to the country's 1.7m ethnic Hungarians; opposition politicians in Budapest say provisions for the minority are insufficient.

The timing of the treaty has also been attacked in Hungary and by the Hungarian minority on grounds it will boost Romania's governing Party of Social Democracy, the former Communists, in advance of November's general elections. The party, which is struggling to win power again, this week ditched its virulently anti-Hungarian coalition partner, after governing for the past four years with the help of three extremist parties.

Analysts say agreement on the treaty has further isolated Romania's ethnic Hungarian party, which has been in opposition since the overthrow of the Ceausescu regime in 1989.

Virginia Marsh, Budapest

Germany's spending on social security rose 4.7 per cent to a record DM62.1bn (\$36.4bn) last year, reflecting the growing number of elderly and unemployed. Spending on the old and handicapped was DM63.3bn, while other income support totalled DM18.8bn. Germany also spent DM5.5bn funding asylum-seekers, a fall of 1.7 per cent on 1994. Mr Horst Seehofer, health minister, said the figures underlined the need to reform the national health service.

New orders for German manufacturing industry rose 0.8 per cent in July, bolstering hopes that second quarter growth will carry over into the third quarter. But analysts warned that growth would be slower than in the second quarter, when manufacturing orders rose 3.8 per cent over the previous quarter. Domestic demand was weaker in July, falling 2.9 per cent compared with a 5.2 per cent increase in June.

Jews slowly recover lost civic assets

Workers have this week begun clearing the last debris behind Europe's largest synagogue, finishing re-gilding its elaborate interiors and tidying the gravestones in the adjacent Cemetery of Heroes.

Today Budapest's Dohany Street synagogue, an ornate brick building, topped with onion-domed towers, reopens after a \$2m restoration project.

The synagogue - which seats 3000 - was completed in 1859 when Hungary's Jewish population was growing rapidly and was among the most assimilated and prosperous in Europe. In 1910 the Hungarian community peaked at 900,000, and one in five inhabitants of Budapest was Jewish. Now its numbers just 100,000, though it is the largest in the former East bloc.

After the Nazis occupied Budapest in 1944, Jews were confined to a ghetto behind Dohany street and the bombed synagogue was used as a depot for those sent to the concentration camps. In the Communist era, the synagogue fell into increasing decay.

While the synagogue's restoration has been funded primarily by the government, state compensation to the Jews for their losses in the war and the fascist period that preceded it remains a contentious issue half a century after Hungary was "liberated" by the Soviet army.

The Soviet-backed regime that took over in 1948 ignored post-war compensation agreements and quickly embarked on purges and property seizures of its own.

The country's post-communist rulers have already compensated most Jewish and other individuals who were persecuted or lost property in the fascist and communist eras. But only after pressure from the US and from international Jewish organisations did the authorities this summer reach preliminary agreement with the community on group compensation.

Among the provisions of the agreement - which is to be discussed in parliament shortly - are life annuities for Holocaust survivors and the establishment of a foundation to support the community. Most of the details, including the state's financial settlement to the foundation, have still to be worked out and analysts predict



A worker races to complete restoration before Europe's largest synagogue reopens

An ornate Budapest synagogue reopens amid compensation concern, writes Virginia Marsh

protracted wrangling. "Only about 5 per cent of our community's claims have been resolved; other religious groups have fared much better because they are stronger," says Mr Robert Feldmajer, president of the Confederation of Jewish Communities in Hungary.

One reason the community insists on a separate settlement is that compensation for some property losses can only be claimed by individuals, their spouses or offspring. In the case of the Jews, entire families were often wiped out.

Mr Feldmajer estimates that Jews without heirs lost properties worth about \$3bn at present prices. This is on top of factories, businesses, jewellery and other assets.

Equally, because the community is small and has limited funds, it has been unable to reclaim all its former communist buildings. In the communist era, religious synagogues and cemeteries in many countries have been vandalised.

"International Jewish organisations" hailed this summer's agreement as a model for the region. Local leaders are less sure, partly because in many other ex-communist countries Jewish communities are very small.

Ironically, the fact that Hungary fought on the side of the Nazis before the 1944 occupation gives the country's Jews a better legal case for compensation than Jews in other countries.

Ms Erika Planko, who deals with the matter at the justice ministry, says the 1947 Treaty of Paris between Hungary and the Allies insisted that Hungary compensate Jews individually and as a group.

"Hungary was treated differently to countries like Poland and Czechoslovakia that were conquered early on by the Nazis," says Mr Feldmajer. "It was forced to make specific commitments in an international pact. This has been an important factor for us."

Jewish life and culture

Around 1,000 children already attend the capital's three Jewish schools, up from around 40 a year at one small secondary school in the communist era, while the Jewish museum, part of the Dohany Street complex, is one of the city's most visited.

In pressing for compensation, Jewish leaders have had to balance the community's needs and desire for justice against the danger of exacerbating anti-Semitism through excessive claims at a time of great economic hardship. Even though fewer than 200,000 Jews remain in the former East bloc, compared to about 5m before World War II, anti-Semitism has resurfaced and synagogues and cemeteries in many countries have been vandalised.

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Nordex linked to German company

By Clay Harris and Kristina Guha in London

The British manager of a Copenhagen-based currency investment company raided last week by Danish police is the subject of an injunction preventing him from operating a similar foreign exchange business in the Isle of Man.

The Manx action against Mr Garrett Martin Bell makes the first direct link between Nordex Denmark, the company closed last week after investors claimed they had lost millions of kroner in high-risk foreign exchange deals, and Laurion, a German-based company

intending a similar scheme to private investors throughout Europe.

Injunctions were issued in July in the Chancery Division of the High Court of Justice against Mr Bell and Laurion Technical Advisors, a nominee company set up to provide "technical support" after Laurion failed to apply for a licence necessary to conduct investment business on the island. Mr Bell's whereabouts are not known.

Laurion is one of the latest examples of companies offering private investors the opportunity to make heavily leveraged trades - typically 10 to 50 times their initial deposit - on the "rolling

spot foreign exchange" market.

As the sector has attracted increasing scrutiny from financial regulators and police authorities in the UK and Denmark, dealers have moved operations to other countries, such as Germany, which do not regulate their activities.

Through direct mail, Laurion (Europa), a Hamburg-based company, invites investors to trade \$1m (2600,000) on an initial investment of only \$20,000.

Since February, companies offering foreign exchange deals in the UK of the type being promoted by Laurion have required authorisation

by the Securities and Futures Authority.

The requirement also applies to companies selling into UK from other countries, the Securities and Investment Board, the City's chief watchdog, has indicated. The SIS-subsidiary Laurion has been drawing "our attention and is under consideration".

Laurion's "principal office" in Hamburg undertakes "client liaison". Its managing director is listed as Mr Oliver Killian of Copenhagen. Trading support and account administration - until the July injunction - were to be handled by two Isle of Man companies

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NEWS: THE AMERICAS

Colombia to make rich buy arms bonds

By Timothy Ross in Bogotá

The Colombian government intends to force companies and rich individuals to buy bonds to pay for equipment the armed forces need to meet the latest guerrilla offensive.

The government has sent a bill to Congress that is intended to raise 440bn pesos (\$422m) from 355,000 contributors. Under the bill all companies with capital over \$88,000 will have to buy bonds to the value of one half per cent of their capital. Individuals will have to buy bonds for half a per cent of their wealth over \$88,000.

Finance Minister José Ocampo says coercive measures will be used to ensure the bonds are purchased, with interest charged on late payers and the property of defaulters embargoed.

The bonds will be redeemable in five years, but the

interest rate of 6 per cent is far below current inflation. The Central Bank inflation target for 1996 was set at 17 per cent and for next year at 15 per cent, but inflation is now running at 21 per cent, and at this rate the bonds would lose about half their real value.

This has drawn criticism from business leaders, who claim the war bond proposal is a disguised form of extra taxation. The government has tried to sweeten the deal by proposing that the bonds can be used to purchase properties confiscated from drug traffickers at a 20 per cent discount.

President Ernesto Samper says the revenues raised will be spent on helicopters, modern communications equipment and improving intelligence gathering. The military's ability to respond to the guerrilla offensive that started last

weekend has been found to be seriously deficient. Road traffic through large areas of the country is still paralysed by rebel roadblocks.

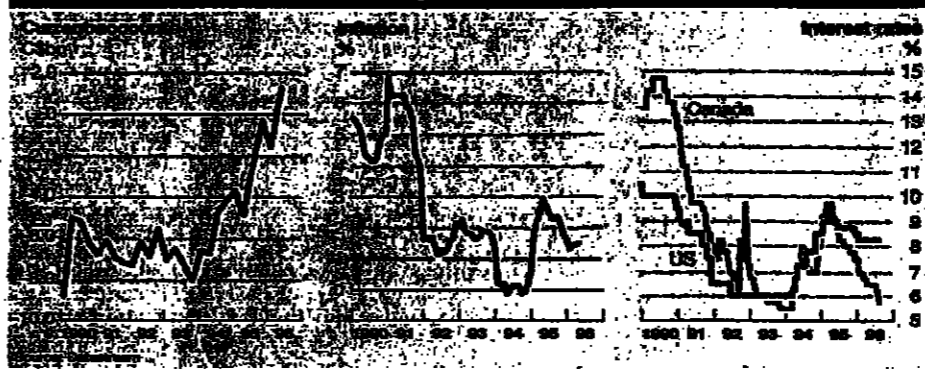
The Colombian army has no airborne rapid reaction units to reply to guerrilla attacks. General Harold Bedoya, the army commander, says he sometimes has had to hire civilian helicopters to transport his troops. When the rebels overran a jungle warfare battalion last Friday night, killing 30 and taking 60 soldiers prisoner, it was 18 hours before reinforcements arrived.

Guerrillas have taken over cocaine and heroin production in most of the eastern plains, southern jungles and south-western mountains, generating income for their war chest estimated at more than \$1.2bn a year, in addition to \$300m from kidnapping and extortion.

Canada's strength, Canada's pain

Bernard Simon on why economists are full of confidence while the people feel the strain

Canada's economy: the bright side of life



ask the average Toronto or Montreal resident about the state of the Canadian economy and the response is likely to be a long face and an unhappy snigger. Unemployment has stuck above 9 per cent for six years in a row. Corporate "downsizing" remains an everyday occurrence and its victims have fewer social-security benefits on which to fall back.

Ms Sue Cox, director of Toronto's Daily Bread food bank, estimates that demand for food parcels is 50 per cent higher than a year ago. "It looks pretty dismal," Ms Cox says. Her agency alone hands out 90,000 hampers a month.

This gloomy picture has been underlined in recent days by Statistics Canada, which reported that real domestic product grew at an annual rate of only 1.5 per cent in the second quarter, well below forecasters' expectations. Consumer spending was flat and business investment, especially in inventories, fell markedly.

But economists see recent trends in a different light. Richardson Greenfields, a Toronto-based securities firm, responded to last Friday's data with a gushing report titled: "Canada: New G7 leader... Resurrection and Redemption."

Its upbeat assessment was spurred by news of a record merchandise trade surplus in the second quarter and the first current account surplus in 12 years.

The strong balance of payments performance is partly because of a significant improvement in Canada's competitiveness. Canadian business is in the throes of a

far-reaching - and at times painful - restructuring caused by the pressures of the North American free trade agreement (Nafta), diminishing government intervention in the economy, and the protracted slump in domestic demand.

Comparisons with the US economy put Canada in an increasingly favourable light.

Canada's inflation rate in June was 2.9 per cent, compared with 2.8 per cent south of the border. Unit labour costs in Canada have grown more slowly than any other G7 country for the past six years. The economy still has a good deal of spare capacity, encouraging forecasts that inflation will remain muted for some time.

Ottawa has also been more successful in putting its fiscal house in order. Government budget deficits as a percentage of GDP have contracted by 4.5 percentage points in Canada over the

past four years, compared to only 2.5 points in the US.

The Liberal federal government has moved to the right since it was elected in 1993, renewing privatisation, clamping down on government spending and putting a lid on transfers to the provinces for health, education and welfare. It has pledged to eliminate its borrowing requirement by the 1998-99 fiscal year. Mr Paul Martin, finance minister, said last week he had no intention of being distracted from the attack on the deficit by offering tax reductions, as some of his conservative opponents have urged.

Seven out of 10 provinces produced budget surpluses this year. The two biggest provinces, Ontario and Quebec, are chopping spending with the aim of balancing their books within the next five and four years, respectively.

These trends have not gone unnoticed in financial

markets. Domestic short-term interest rates fell below US levels in February, and the discount has steadily widened. The Bank of Canada has lowered interest rates five times this year without waiting for a lead from the Federal Reserve in Washington.

Canadian banks now charge a prime lending rate of 5.75 per cent, compared to 8.25 per cent in the US.

Mr Andrew Spence, chief economist at Citibank Canada, says Canada is starting to benefit from a "virtuous circle", with falling debt-to-GDP ratios leading to improved credit ratings and lower interest rates. The overall government deficit to GDP ratio fell from 11.5 per cent in the second quarter from a C\$63.5bn peak in mid-1993.

On the rare occasions that the central bank has tried to pursue an independent monetary policy in the past, it has quickly been brought to heel by a run on the Cana-

dian dollar. Not this year. The currency has hovered around 75 US cents for most of 1996. Economists are almost unanimous in forecasting a stronger currency over the next few years. Some also predict a further narrowing in the spread between long-term US and Canadian interest rates.

Scotiabank, a securities firm, said in a recent commentary that "the Canadian dollar has the best set of fundamentals we have seen in 20 years". It expects the dollar to rise to just above 75 cents at the end of 1997.

A number of developments could upset this rosy scenario.

With the ratio of exports climbing over the past decade from 25 per cent to 43 per cent of gross domestic product, Canada's economic health has become increasingly dependent on the big market to the south.

The improved balance of payments has coincided with strong US demand for Canadian industrial products. A US downturn would provide the real test of Canada's competitive edge.

Canada also still relies heavily on raw material exports, such as wheat, oil, natural gas, nickel, uranium, and pulp and paper. International commodity prices will thus be an important determinant of export growth.

If the optimists are right however, Canada could enjoy the best of several worlds over the next few years - a competitive export sector, coupled with a rebound in domestic demand as the recent slide in interest rates encourages consumers and businesses to loosen their purse-strings.

Car workers pick Ford to negotiate on pay

By Richard Waters in New York

Ford Motor has been picked as the focus for the United Auto Workers' union's attempts to hammer out a new labour agreement for the US automobile industry, putting the company at the centre of the country's most keenly awaited labour negotiations of the year.

The union's decision to negotiate with Ford, rather than rivals General Motors or Chrysler, came as a surprise and was seen in part as an attempt by the union to avoid an all-out confrontation with manufacturers this autumn.

Under the industry's traditional bargaining arrangements, the union targets one company for negotiations and then seeks to apply the agreement to the other two

manufacturers. That process has been disrupted this year, though, by a new, low-key approach under its recently appointed leader, Mr Stephen Yokich.

The union first delayed its choice of manufacturer, leaving little more than a week for discussions before the current three-year agreements expire on 14 September. Also, it has continued to negotiate with General Motors and Chrysler independently, and yesterday played down the significance of selecting Ford.

"There's a kinder, gentler union this time around," said Mr David Healy, an analyst at Burnham Investment Research. "The likelihood of a prolonged strike this time around are pretty low," he added, since the three manufacturers and the union were close to agreement on issues

such as wages and benefits.

The choice of Ford also seemed to indicate a desire to avoid another confrontation with General Motors, following a strike in March. The US's largest automaker has indicated it wants concessions from the union to let it contract out more work to lower-cost, often non-unionised suppliers.

Because of this, the UAW had been widely expected to target Chrysler - a company that has less need to shift more work to outside suppliers - for its negotiations.

Ford, on the other hand, represents a middle course. The company, whose relations with the union have traditionally been better than the other two companies, already uses outside suppliers to provide more of its parts than GM does, though less than Chrysler.

US airlines agree to settle travel agents' suit

Several of the US's largest airlines have agreed to pay \$72m to settle a lawsuit filed by travel agents which accused them of conspiring to cap the commissions paid on ticket sales, AP reports from Minneapolis.

American, Delta, Northwest and United Airlines denied all claims in the anti-trust lawsuit but decided to settle on Tuesday to avoid the risks and expenses of further litigation. Continental and USAir separately announced they had agreed to pay to settle. TWA settled shortly after the anti-trust lawsuit was filed last year on behalf of about 33,000 travel agents.

The deals were struck as jury selection in the class-action lawsuit was about to begin in US District Court in Minneapolis. The agreement with the four airlines is to be the subject of a hearing today before US District Judge James Rosenbaum.

"We are pleased with the result," said Mr Sam Heins, the lead attorney for the travel agents. "We think it's a good settlement and look forward to presenting it in court for the judge's approval." The lawsuit was filed after the airlines capped commissions at \$50 for any domestic ticket exceeding \$500. Agents typically had received 10 per cent of the ticket price.

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NEWS: ASIA-PACIFIC

Defiant Taiwan holds Jakarta meeting

By Laura Tyson in Taipei and Manuele Saragosa in Jakarta

Mr John Chang, Taiwan's foreign minister, visited Indonesia yesterday and met his counterpart, Mr Ali Alatas, privately in fresh defiance of China's efforts to stop the government of President Lee Teng-hui promoting its international profile.

An increasingly frustrated China to resume political talks broken off after President Lee's visit to the US last year. Taiwan government opposition has led Formosa Plastics to defer a \$30n petrochemicals project on the mainland, with widespread expectations Taiwan will renew its push for UN membership this autumn.

Mr Chang's trip to Indonesia is intended to reinforce Taipei's friendly but unofficial ties with Jakarta by the newly installed foreign minister, appointed in a June reshuffle. Indonesia maintains formal diplomatic ties with China.

The visit, not officially confirmed by either government, was termed "marriage diplomacy" by the United Daily News, a leading Taiwanese newspaper. The paper said Mr Chang was to attend the wedding of Mr Alatas' daughter. China protested when Mr Lee visited Indonesia in 1993 while on a "holiday" tour of south-east Asia.

Indonesian non-oil and gas exports to Beijing grew from \$500m in 1991, a year after it normalised diplomatic relations with China, to \$1.1bn in 1995. Last year, Indonesia's non-oil and gas exports to Taiwan totalled over \$1.1bn.

It's musical chairs for senior staff in Hong Kong's investment banking business

High finance, high pay... and high turnover

By John Fiddling and Louise Lucas in Hong Kong

High turnover in high finance is nothing new. But few in Hong Kong can remember when so many in the securities sector were on the move, pushing up pay cheques and occasionally confusing clients.



ON THE MOVE: Traders at the Hong Kong Stock Exchange experience a flurry of activity

And because Hong Kong is the headquarters for many Asian operations, the ripples are felt across the region. "There has been an extraordinary level of turnover in the course of the past year to 18 months," says Mr Nick Harbison, managing director of W.I. Carr in Hong Kong, referring to the musical chairs in the investment banking business.

Some of the biggest waves have been created at Crosby Securities, acquired last month by Société Générale of France. More than a dozen senior staff departed during the summer, including the managing director of its Singapore operations, the head of its Indian arm and several Hong Kong executives and research analysts.

Peregrine Securities has snapped up many of these, but has itself had losses, including the departure of Mr Ravi Narain, research director, to Jardine Fleming. Sun Hung Kai, Hong Kong's largest Chinese stockbroker, has lost more than 20 staff since Allied Properties bought a controlling stake in June - many to Vickers Ballas. The big international houses have also been hiring, with Kleinwort Benson announcing the

appointment of senior executives, a string of research analysts and, this week, the recruitment of a specialist China team. Part of the reason for the upheaval is restructuring in the sector, in which independents such as Crosby and Sun Hung Kai & Co are being acquired. In both cases, employees disgruntled by strategy shifts cleared their desks, often taking colleagues with them. Beneath these restructurings, and the expansion of the big inter-

national groups, is a more fundamental force - rising competition. "The US and Europe are mature markets," says one local broker. "This is the last frontier. There is still a lot to play for, so there is aggressive recruitment going on."

Such sums are unlikely to prompt an exodus from London or New York, but they represent a significant increase. A former head of research at one of the big Chinese brokerages was paid HK\$50,000 a month and no bonuses in 1992. He now makes many times that figure. Not all are grateful for the upheaval, however. One British fund manager says the high turnover in the broking sector makes life more difficult. "You get to know someone and build trust in their recommendations and then they vanish. They may not know where they are going, but sometimes they change sectors."

ASIA-PACIFIC NEWS DIGEST

Japan cabinet slips in poll

The popularity of Japanese premier Ryutaro Hashimoto's government continues to slip, a Mainichi Shimbun newspaper poll showed yesterday. Support for the cabinet has fallen to 31 per cent, down eight percentage points since the previous survey in April. The proportion of those who positively disapprove of the cabinet has risen from 21 to 23 per cent. Soon after taking office in January, Mr Hashimoto was the most popular Liberal Democratic prime minister since Mr Kakuei Tanaka in 1972-1974. In prime minister since Mr Kakuei Tanaka in 1972-1974. In prime minister since Mr Kakuei Tanaka in 1972-1974. In prime minister since Mr Kakuei Tanaka in 1972-1974.

Airports bidding nears

Australia's federal government is next week expected to start calling for expressions of interest in its first three airports to be privatised. These will be Melbourne, Brisbane and Perth. A shortlist of potential bidders will be drawn up in October and final bids are likely to be sought in January. The sales are the first step in a plan to privatise all 22 airports owned by the Federal Airports Corporation. Sydney, the largest, has been excluded from sale until noise problems are resolved. Sale of the Adelaide airport has also been deferred pending full evaluation of a plan to build an international and domestic terminal, likely in early 1997. Nikki Tait, Sydney

Row over Burma gas pipeline

Construction of a \$1.2bn natural gas pipeline from Burma to Thailand will continue, despite a lawsuit seeking to halt the project filed in the US against the oil company Unocal, which has a financial stake in the project. The lawsuit, filed by two Burmese esdlo groups, charges that the project has caused the "forced labour of thousands of villagers and systematic destruction of villages in the pipeline region". Unocal has responded that "villages are in the same place they always have been, people have been more than fairly compensated for any land use, and anyone who works on the project gets a better than average wage". With Unocal having no operational responsibility over the project, even if court action were to force its withdrawal, the project would go ahead with other backers, lawyers said. Ted Bardackie, Bangkok

Indonesia trade surplus up

Indonesia's trade surplus rose in the first half of the year, helped by an increase in oil exports. Indonesia's information minister said the January-June surplus was \$2.5bn against \$2bn in the same six-month period last year. Exports rose to \$23.4bn from \$21.24bn, while imports rose to \$21.19bn from \$19.25bn. Indonesia's oil exports form a big part of its trade balance and rose in January-June to \$5.42bn from \$5.27bn last year. Crude prices have risen this week in response to Middle East tensions, reaching post-Gulf war highs. Reuters, Jakarta

NEWS: WORLD TRADE

Deal near on Bayer Taiwan plant

By Wolfgang Münchau in Frankfurt and Laura Tyson in Taipei

Bayer, the German chemicals group, is close to an agreement with the government of Taiwan over the construction of a DM500m (\$340m) chemical plant in the Taiwanese port city of Taichung. At a board meeting on Tuesday, Bayer decided that current talks should be pursued further, but it appeared that the German company is in the final lap in its negotiations.

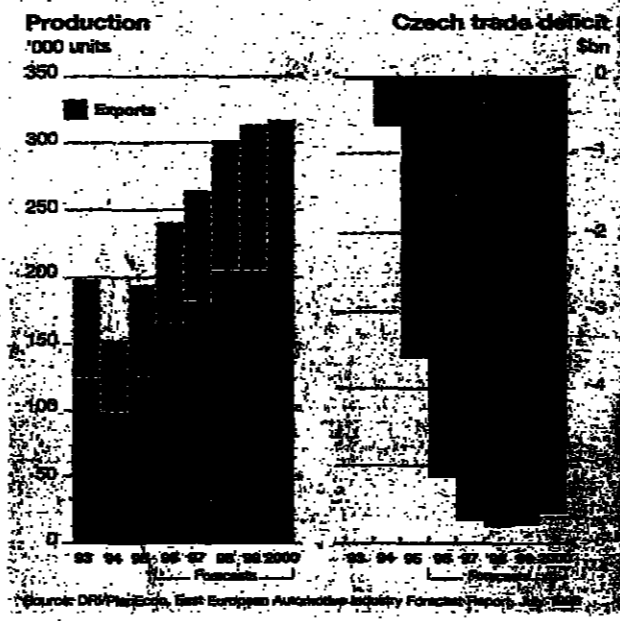
Skoda leads Czech drive to lift exports

German-owned carmaker is in the forefront of industrial restructuring, writes Kevin Done

The prison block in Mlada Boleslav, that housed part of the labour force for the Skoda car plant until the collapse of communism has been demolished. In its place stands a gleaming new car assembly plant opened this week by Czech President Vaclav Havel. The plant, north of Prague, is the most modern in the world and is graphic evidence of the changes taking place in Czech industry. Since its takeover in 1991 by Volkswagen, Europe's biggest carmaker, Skoda has taken a vital role in helping restructure Czech industry, attracting foreign investment and leading export efforts.

Despite being at the forefront of economic reform in east Europe in the past six years, the Czech Republic now faces a searching economic challenge as a mushrooming trade deficit threatens to hamper growth. Policymakers in Prague remain divided between those calling for a devaluation to make exports more competitive, and those who argue that such a move

would be inflationary and undermine factory reforms. The trade deficit, Kc65.7bn (\$3.6bn) last year, has already reached Kc65.3bn in the first seven months this year - compared with Kc49.5bn in the same period a year ago. Forecasts for the full year warn of a deficit ranging from Kc140bn to Kc160bn. Skoda's launch this week of a second car range, the Octavia, will help spearhead Skoda's drive into foreign markets in west Europe and in the much more price sensitive markets of the developing world. Skoda is already the largest Czech exporter, accounting for more than 5 per cent of exports. Around 70 per cent of production is exported and, with the new boost to capacity, it is set to become the largest corporation by turnover, overtaking CEZ, the electricity utility. The new plant will be capable of producing around 90,000 cars a year on two shifts. Skoda already increased output last year - of the smaller Felicia range - by 20 per cent to 208,279



and it is forecasting a bigger increase this year to around 260,000. By 1997-98 it will be able to produce at least 340,000 cars a year. The Octavia family hatchback range will take Skoda more upmarket and open up new customer segments. Its beneficial impact on the Czech balance of payments will be weakened, however, as it has more imported components than the Felicia. Many of the Octavia chassis and drivetrain parts will be shared with other VW models, such as the next generation Volkswagen Golf. The German carmaker is pursuing a DM3.7bn, 10-year expenditure programme at its Czech subsidiary. The Octavia plant is allowing Volkswagen to break new ground in pioneering assembly techniques with component suppliers working inside the factory supplying systems modules directly to the line. Such an approach would be impossible at VW plants in Germany. Since its takeover by Volkswagen Skoda has acted as a magnet for foreign investment in the vehicles

WORLD TRADE NEWS DIGEST

Saab in talks with Airbus

Airbus Industrie, the European aircraft consortium, is looking to Saab to help develop a super jumbo to compete with Boeing. "We have received an invitation from Airbus that we are discussing. But there is still a long way to go before a decision is taken," the Swedish company said yesterday. Airbus says its A3XX super jumbo design will cost \$8bn to develop and will carry more than 550 passengers. Saab's civilian aircraft division currently manufactures the smaller, regional Saab 340 and Saab 2000. "Of course the difference is huge. But Saab has broad knowledge of systems which can be used both for regional aircraft and significantly larger planes," Saab said. Airbus is also holding talks with Alenia of Italy. AFP, Stockholm

Child labour code agreed

Fifa, world football's governing body, has agreed a code of conduct with international trade unions in an attempt to stop the use of child labour in the manufacture of footballs. Fifa will also attempt to persuade other sports goods manufacturers including the world's main sports shoe makers to adopt a similar code of conduct at a special conference on child labour in London in November. Fifa's decision follows an outcry during the Euro '96 football championship in England in June over allegations that authorised souvenir balls were being made by child workers in Pakistan. However, Fifa's announcement was drew criticised by some large manufacturers complained they had been excluded from the drafting of the code. Graham Bowley

Chip makers cut investment

Japanese semiconductor manufacturers followed the lead set by their Taiwanese and Korean counterparts yesterday and said they would cut back their investments in microchips because of the sharp downturn in memory chip prices. Toshiba said it planned to cut semiconductor capital investment by Y10bn (\$91.5m) to Y170bn for the year ending March 1997. The company added that it expects its microchip sales for the year to be Y650bn - 10 per cent below its original forecast. Separately NEC, Mitsubishi Electric, Hitachi and Fujitsu all said they were reviewing their semiconductor investment programmes. Prices of memory chips have plunged during the past year, forcing most manufacturers to reassess ambitious investment programmes and slow capacity expansion while helping fuel the continued fall in personal computer prices. The prices of 16 megabit dynamic random access memory (DRAM) chips for volume users are being quoted at around Y1,200 yen (\$12) each, down from around Y5,000 yen (\$46) at the beginning of this year. Paul Taylor

Andean states agree strategy

The five member countries of the Andean Community (Bolivia, Peru, Ecuador, Venezuela and Colombia) have agreed to negotiate future trade agreements with Mercosur as a bloc rather than individually. Bolivia has been criticised by some of its Andean partners for its bilateral initiative in applying for associate membership of Mercosur alone. Sally Raven, Lima

Trademark row over 'Who's Boss'



Hugo Boss v. coffee boss: the rival trademarks

By Emiko Terazono in Tokyo Hugo Boss, the German men's clothing maker, is locked in a trademark row with a Japanese liquor manufacturer over the use of the "Boss" logo. The German company is suing Suntory, which has registered its "Boss" brand of canned coffee, for giving away promotional jackets branded with a Boss logo. Hugo Boss is demanding that Suntory halt its annual jacket campaign and pay Y50m (\$48,000) in damages. Mr Masato Otomo, head of Hugo Boss's Japanese operations, said Suntory's

use of the Boss name on its promotional jackets had hurt Hugo Boss's image as a luxury brand and undermined the products' value. The liquor maker, in turn, claims its trademark law does not apply to goods given away free for promotion, and has filed a counter-suit with the Tokyo district court to invalidate Hugo Boss's lawsuit. It also reports that the Boss logo, was accompanied by Suntory's name and an image of a man with a pipe differentiating it from the Hugo Boss logo. The trademark row comes as awareness grows over intellectual property rights,

a relatively new concept in Japan. Complaints by the US government in the early 1990s forced Japan to widen its application of its patent and trademark laws. Japanese companies have since faced lawsuits from foreign corporations. Ironically, Japanese companies are now the ones lobbying to protect their intellectual rights in emerging markets. Japan's Ministry of International Trade and Industry said last month it would introduce a project to protect intellectual property rights in Asian markets and would hold seminars on how to deal with infringements.

Hugo Boss points out that the Suntory case indicates that attitudes in Japan toward protection of intellectual property rights remain unsophisticated. It said its lawsuit aimed to expose the flaws in the system as well as protecting its brand. Suntory is not ready to give up its immensely popular promotion. Over the last three years it has given three jackets to some of the 23 million people who have requested them. The company is confident it will win its case and is planning to launch its Boss jacket campaign next month for a fourth year.

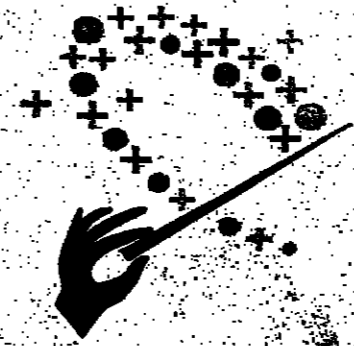
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NEWS: INTERNATIONAL

Israeli premier meets Arafat

By Hene Prusher in Jerusalem

Mr Benjamin Netanyahu, the Israeli prime minister, and Mr Yasser Arafat, the president of the Palestinian Authority, shook hands yesterday at a checkpoint between Israel and the self-ruled Gaza Strip...

But the two leaders announced no breakthrough in any of their significant areas of disagreement. Mr Netanyahu made no commitment on the delayed Israeli redeployment from the West Bank town of Hebron...

Nevertheless, the meeting between the two leaders represented a big step forward, as both sides reaffirmed their commitment to peace and co-operation.

Mr Arafat said: "Our commitments, for both parties, are unchangeable. I believe we and Mr Netanyahu and his government can work together and can advance the peace process."

Earlier Mr Netanyahu, who has long expressed disdain for the Palestinian leader, stood first at the negotiating table and reached an arm out to Mr Arafat. The two performed a quick, limp handshake for the cameras while the faces of most of the negotiators remained grim...

At the time, Mr Netanyahu condemned the accords and vowed never to meet Mr Arafat, branding him "a murderer and a terrorist."

Since last week, when relations slipped into crisis, Mr Netanyahu has come under increasing pressure to meet the Palestinian leader.

US ATTACK ON IRAQ: Oil traders adjust strategies □ Russian anger at US □ Fear on streets of Arbil Oil price yo-yos as traders digest news from Iraq

By Robert Corzine in London

International oil companies and traders yesterday continued to adjust their buying strategies to reflect the widespread expectation that Iraqi oil will not be a factor in world markets this year.

The price of the benchmark Brent Blend for October delivery fell sharply in early trading on London's International Petroleum Exchange. At midday it was down to \$21.50 a barrel, well down on its close of \$22.21 on Tuesday.

But in spite of such swings, many traders and analysts said prices were likely to stay relatively firm for a month or so because of uncertainty about total world oil supplies in the fourth quarter.

"This is a genuine supply

disruption," said Mr Peter Gignoux, head of the energy desk at the London office of US brokers Smith Barney. "The return of 600,000 or so barrels a day of Iraqi crude oil had been incorporated into the strategies of many refiners."

That view was shared by other analysts. "It looks as though those Iraqi barrels were actually needed," said Mr Leo Drollas, director of the Centre for Global Energy Studies in London. He noted that current oil stocks in the leading industrialised countries were sufficient to cover only 60 days of consumption, compared with 68 days at this time last year.

But few in the industry believe there is any early prospect of Iraqi crude exports under the now suspended United Nations

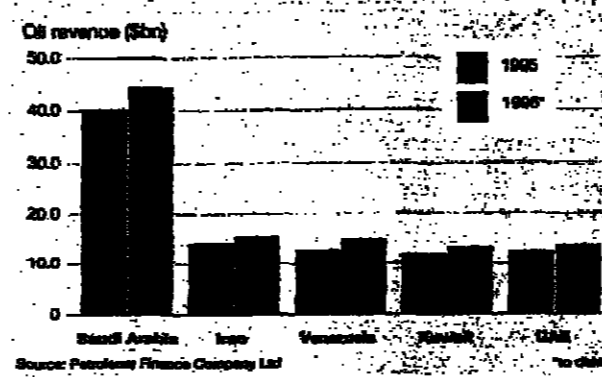
oil-for-food programme. There is considerable market scepticism that the UN can rejuvenate the plan, although officials in New York yesterday said it was only on hold until the safety of food distribution monitors on the ground in Iraq could be guaranteed.

Many traders have already shifted their attention to possible alternative sources. Much debate now centres on whether countries outside the Organisation of Petroleum Exporting Countries can step in to make up for any shortfall.

In recent months, the Paris-based International Energy Agency, which monitors world oil markets on behalf of the western industrialised countries, has published highly optimistic forecasts of non-Opec output in the fourth quarter.

Many analysts say the IEA is too optimistic. Mr Drollas, for example, believes fourth

Top five Opec revenue earners



Source: Petroleum Finance Company Ltd

quarter output from members of the Organisation for Economic Co-operation and Development will be closer to 19.1m b/d than the 19.7m b/d forecast by the IEA.

Others, however, believe growth in non-Opec supplies over the next month. But the arrival of additional non-Opec supplies, such as the 400,000 b/d expected from the UK North Sea alone, could

change sentiment towards the end of the year. "That's a lot of oil," he notes.

But the Middle East is unlikely to be far from traders' thoughts, even if the current crisis between the US and Iraq dissipates quickly. The strength of the oil price rise seen this week can be explained in part by increasing unease about the general political situation in the region.

But if political instability in the Gulf is once again a factor in oil prices, the recent rises amount to a financial "windfall" for most of the area's states. Mr Drollas says Saudi Arabia's reve-

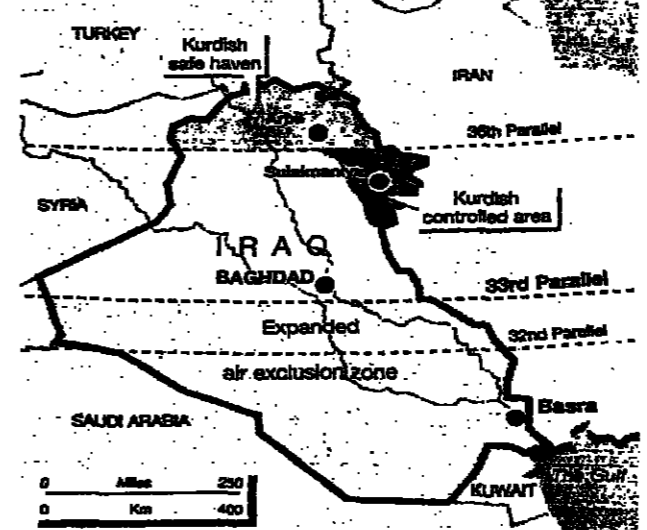
nues could be boosted by \$650m as a result of higher prices.

Cash is not the only benefit accruing to Opec states from the present situation, however. Mr Peter Bogin of the Paris office of Cambridge Energy Research Associates notes that this year's surprisingly strong oil prices have not deterred the growth in demand. "Oil prices have been two, three and even four dollars higher than last year, but despite the high prices there has been no negative demand reaction."

Over the longer term, Iraq's impact on oil prices will depend on how hard Security Council members such as France and Russia push to reinstate the oil-for-food programme. The US is expected to resist such attempts, but even it has accepted that the humanitarian situation in Iraq warrants large-scale assistance.



KDP leader Masoud Barzani waves to Kurdish fighters near his HQ in Salahaddin



Turkey to police Kurdish zone

By Edward Mortimer

Turkey yesterday declared a "danger zone" on the Iraqi side of the border between the two countries, in an attempt to prevent infiltration of its territory by Kurdish nationalist guerrillas. The zone will be policed by the Turkish army, though whether it will maintain a resident garrison there was not immediately clear.

The move has not yet been publicly announced, but the Iraqi Kurdish faction which controls the area closest to the Turkish frontier (and has now sided with President Saddam Hussein) has been officially informed that the zone will be from 5km to 30km wide.

A senior Turkish official confirmed that it would "run parallel to the Turkish border". Maximum care, he added, was being taken "to ensure that the lives and property of people living in the inhabited parts of the zone are not harmed".

Ms Tansu Ciller, Turkey's deputy prime minister and foreign minister, dropped a hint of her government's intentions when she said at a press conference yesterday that "terrorists have massed on our borders" and that "Turkey is of course going to ensure border security and stop crossings".

"It would be the worst for me, but who else could clean the streets?"

Apprehension on Arbil's stinking streets

John Barham finds fear and resignation in the wake of the Iraqi incursion

Business is returning to normal at the Asaish, the former security services headquarters overlooking central Arbil.

The fine old building's new occupants are busy clearing rubble and piling up furniture along its dusty corridors. Clerks perched on half-wrecked chairs are typing out requisitions and forms. Peshmarga guerrillas belonging to the victorious Kurdistan Democratic party, who seized the town with the backing of the Iraqi army at the weekend, are queuing noisily, in their turbans and baggy uniforms, waiting for payment.

Nearly all vestiges of the building's former occupants, operatives of the rival Patriotic Union of Kurdistan (PUK), are being removed, their propaganda posters

and the contents of countless files littering the floor.

On the other side of the square, clogged with the Toyota Landcruisers and Mercedes of top KDP officials, stands the office of the regional governor, inside sits Mr Fasih Mahran, a top KDP politburo member, in air-conditioned luxury, his hair dyed and neatly permed.

"Everything is under control," he insists. Looting has been halted. More than 50 stolen cars have been returned to their owners. Searches for fugitive PUK members have stopped, with many held in "temporary detention centres".

Out in the hot, stinking streets of Arbil, it is hard to find many people as confident as Mr Mahran. The mood is closer to resignation, mixed with apprehension. The city reverberates to

the sound of portable generators. The PUK cut the supplies of electricity and water as they fled the city on Saturday. Its guerrillas still control the Dukan Lake, which provides the region's water and power. The local ice factory and brickish wells are Arbil's only water suppliers.

The price of a block of salty tasting ice has risen to 90 Iraqi dinars (\$3.60) from 4 - a small fortune for the impoverished residents.

Groups of women and children roam the streets balancing jerry cans on their heads in search of water. UN officials are trying to convince Mr Jalal Talabani, the PUK leader, to restore supplies. Raw sewage putrefies in stagnant open sewers. Western aid agencies fear an outbreak of cholera, malaria and typhoid if power and water do not return soon.

Arbil's bazaars and shops are nearly all closed, with crowds of people milling aimlessly about town. One man said: "We do not like what Talabani did. We saw many bad things when the (Baghdad) government was here. I am not for the PUK, or the KDP or the government. Barzani will bring Saddam back."

"Another passer-by cut in: "Saddam, Barzani, PUK, KDP are all the same." A young engineer interrupted. "Massoud (Barzani) took the hand of Saddam. Of course, we do not trust him. He (Saddam) means terror, destruction."

The KDP refused western journalists access to Arbil until yesterday, claiming it was not yet secure. Opposition parties say this was to allow Baghdad's Mubaharat intelligence service to round

up the regime's opponents who had taken refuge in the city. There was no obvious sign of the Mubaharat or Ba'ath party members in their military-style uniforms yesterday. There is no sign of Iraqi troops and damage to the city is slight.

The morale of its populace, though, is badly shaken. The return of Iraqi forces has led to an exodus of western aid organisations. Baghdad considers their operations illegal and staff fear they may be taken hostage or even assassinated by the Iraqi secret police.

The withdrawal of the joint US, French, British and Turkish military co-ordination centre (MCC) to Turkey, from its base close to the border, further undermines any sense of security. A Kurdish relief organisation

said: "All of us are afraid of Saddam Hussein and Iraqi intelligence. We fear he will come again because the Americans cannot do anything against him."

An official at the US Office for Disaster Assistance said the agency could close down its operation because of the lack of security. If so, basic services, schools, roads, building and reconstruction work could be halted, all funded by OFDA.

Fear and disillusion with the conflict between the rival Kurdish groups is deepest among the agencies' more educated and once idealistic employees.

"If the PUK and KDP do not reach an agreement, Saddam will be the best option," one aid worker declared bitterly. "It would be the worst for me, but who else could clean the streets?"

Clinton faces chorus of protest abroad but support at home

By Bruce Clark, Edward Mortimer and Alexandra Capelle in London

President Bill Clinton yesterday faced a growing chorus of criticism abroad, but apparently solid support at home, for his military action against Iraq.

France distanced itself further from US action, leaving Britain exposed as Washington's most vocal supporter. In Russia, criticism of US policy came from Mr Yevgeny Primakov, the foreign minister who has long-standing ties with Iran, and also from more pro-western figures such as Mr Anatoly Chubais, the presidential chief of staff.

The French and Russian reaction highlighted deep divisions in the UN Security Council, where Britain was struggling to secure consensus on a resolution that would have censured Iraq without referring to the US punitive action.

Russia took the lead in denouncing as one-sided the initial British draft, which included calls for restraint by Iran and urged closer involvement by Mr Boutros Boutros Ghali, the UN secretary general.

In Brussels, the contrast between British and French views left the European Union's Irish presidency little hope of stitching together a firm common position. Mr Alain Lamassouere, the French government spokesman, said recent Iraqi actions "have nothing to do with the events of 1990-91 when Baghdad's invasion of Kuwait prompted a massive response by a US-led coalition."

Without directly attacking US policy, he said French opinion was aligned with "moderate Arab countries" and called for the swiftest possible action to put Iraq's "oil-for-food" deal back on track.

US officials want a virtually indefinite suspension of the UN resolution under which Baghdad could sell \$2bn worth of oil in order to buy food and medicine. French officials also insisted that, despite US claims to the contrary, they had not joined the US and Britain in enforcing an extended "no-fly zone" in southern Iraq.

France urged that the crisis in northern Iraq be resolved through dialogue between Baghdad and the Kurdish factions. UK officials say there is no reason to think Baghdad could pay a constructive role.

But there were hints of unhappiness in London over the way in which the UK has found itself standing alone as the main advocate of US policy. "We would like the [US punitive] action to come to a halt at some stage," said a senior UK official.

In the US, President Clinton could take comfort from the fact that his action

has, for the time being, silenced Republican critics, including Mr Bob Dole, the presidential candidate.

US foreign policy experts said a cool world reaction was almost certainly factored in to Mr Clinton's calculations. "The international response did not come as a surprise," said Dr Yahya Sadovskii of the Brookings Institution. "Both the French and the Russians have ties to Iraq."

Mr Newt Gingrich, the Speaker of the House of Representatives, said there was "concern" at the contrast between the broad backing the US enjoyed for its Desert Storm operation to liberate Kuwait in 1991 and the "current level of support" for US policy. But he stressed that Congress would give its full support to US forces in the Middle East. "We think it is important to be united in moments of international tension," Mr Gingrich said.

Zimbabwe civil service strike ends

Zimbabwe's civil servants returned to work yesterday after the government offered to reinstate thousands of strikers it had fired over a two-week stoppage which paralysed essential social services. Reuter reports from Harare.

"The strike is over," a Public Service Association union official said as about 5,000 strikers who had gathered earlier at a central park

in Harare, the capital, left in groups for offices they deserted on August 20 to press demands for higher pay.

The strikers - who included doctors, nurses, mortuary attendants, prosecutors and firefighters - had vowed to stay on the streets this week until the government guaranteed 7,000 workers it fired two weeks ago would get their jobs back.

In a statement, Ms Flor-

ence Chitaura, public service minister, said President Robert Mugabe's government - which held a long cabinet meeting on Tuesday to settle the dispute - had decided to reinstate the dismissed workers.

This is the second time in seven days that the government has climbed down from its tough position against the strike, estimated by the union to have been sup-

ported by 70 to 80 per cent of the country's 180,000 civil servants.

Last Thursday, it offered the strikers a 20 per cent rise in addition to an original 9 per cent increase. The strikers had demanded increases of 30 to 60 per cent.

The strike, a rare challenge to Mr Mugabe and his Zanu-PF paralysed social services and disrupted internal flights.

Advertisement for First Pacific Company Limited. Includes text: 'FIRST PACIFIC COMPANY LIMITED', '1996 INTERIM RESULTS - HIGHLIGHTS', and a table of financial data.

مكتبات الاصل

Vertical text on the right edge of the page, including 'Lloyd's', 'Labour plan for business criticised', and 'To go to the top, start at the bottom'.

Lloyd's bell signals near escape from disaster

By Ralph Atkins, Insurance Correspondent

Mr David Rowland, Lloyd's of London chairman, yesterday closed one of the most tumultuous chapters in the insurance market's 308-year history by ringing the Lutine bell - herald of good and bad news at Lloyd's - an unprecedented three times.

The ceremony in the packed underwriting room at its Lime Street headquarters, came just hours after the Department of Trade and Industry gave the

go-ahead for the last stage of the market's £3.2bn (\$4.95bn) recovery plan, which has secured the financial future of Lloyd's.

Mr Rowland said he hoped the bell would never again be rung three times. "We came extremely close to disaster. We are never going to do that again," he said.

Mr Edward Muhl, New York State's superintendent of insurance, also gave Equitas his blessing. As Lloyd's last week fought off an eleventh-hour US legal challenge to its recovery plan, Mr

Muhl had warned Lloyd's assets would be seized if necessary, to protect policyholders. Yesterday, he said: "We believe that the Equitas programme has a reasonable chance of success."

Mr Anthony Nelson, Department of Trade and Industry minister, approved Equitas, a specially created "reinsurance" company into which Lloyd's is transferring about £12bn of pounds of mainly US liabilities outstanding on policies sold before 1988.

Mr Nelson helped Mr Rowland ring the Lutine bell. The minist-

er's involvement risked suggesting a cosy relationship with Lloyd's, but Mr Nelson said his primary concern had been to ensure sufficient reserves had been made for current and possible future claims.

He set a review of Lloyd's regulation as an early priority after the next election and hinted its scope might extend beyond Lloyd's.

Mr Rowland told the sea of underwriters, brokers and guests who lined the shiny metal galleries and stationary escalators

that the three rings of the bell symbolised the suffering of Names who had borne losses totalling more than £8bn, the implementation of the recovery plan, and the start of work to restore Lloyd's international competitiveness.

Opening figures on Equitas' assets and liabilities are not yet available and estimates have varied by hundreds of millions of pounds over the past year.

Based on December 1995 figures, Equitas would be funded by a £14.7bn premium. But Mr David

Newbigging, Equitas chairman, said its assets and liabilities had subsequently fallen by an estimated £3bn as claims had been paid.

Equitas should have £1.68bn to meet unanticipated claims. The additional sum provided by Names, above funds already available within Lloyd's, is about £260m. In agreeing to authorise Equitas, the DTI insisted an extra £100m should be available in January 2002 if needed. Lloyd's has not decided how the extra funds would be provided.

Rules on accounts hold back companies

By Jim Kelly, Accountancy Correspondent

UK companies are at a competitive disadvantage to European rivals because they have to give more information in their annual accounts, according to a survey published today.

More information useful to competitors has to be revealed under UK rules than in either Germany, Italy or France, say accountants Deloitte & Touche.

"We need to work towards a financial reporting regime that allows UK companies to compete fairly on the international playing field," said Mr Martin Scicluna, chairman of Deloitte & Touche.

As a result, the firm is suggesting that the International Accounting Standards Committee, which is working towards global harmonisation, should seek worldwide stock market support for a standard review in every set of accounts.

The review would be based on the UK's successful Operating and Financial Review (OFR) which provides a company's own analysis of its business, looks at possible uncertainties, and outlines financing.

The survey looked at 10 companies in each of the four countries and awarded one point for reasonably full disclosure, zero for none. The UK scored 147, Germany 68, France 63, and Italy 42. The types of disclosure reviewed included cash flow, acquisitions and disposals, segmental analysis - which breaks down the different businesses within a company - and directors' remuneration.

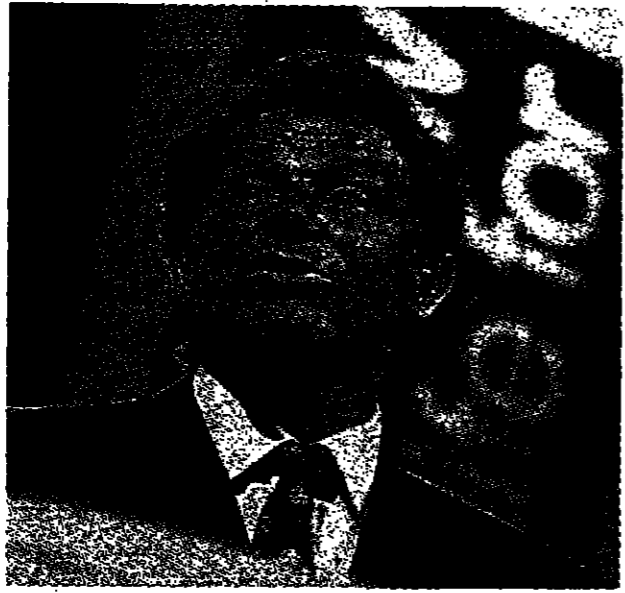
"Disclosure of information about a company's activities has a cost. This cost is far higher than simply extracting information from accounting records and including it in the annual report," said Mr Scicluna.

"The most significant element of the cost is publishing information that is useful to competitors."

Labour's plan for business criticised

By David Wighton, Political Correspondent

Labour yesterday told businessmen that it would exclude agreed mergers from a proposed "positive" public interest test, effectively watering down its plans to make takeovers more difficult.



Tony Blair received flak for his business manifesto

However, the change was criticised at a business conference hosted by Labour in London. The audience also expressed continued concerns over the party's tax plans and support for the European Social Chapter.

In a manifesto for business launched at the conference, the party said that its proposal to shift the onus of proof in takeovers to require the bidder to demonstrate that the deal would be in the public interest would apply only to hostile bids, excluding agreed deals.

Mr Charles Pender, an associate director of corporate finance at NatWest Markets, said there was no reason to place a higher barrier on hostile takeovers. "It is an artificial distinction," he said. Mr Peter Harper, a director of Hanson, the industrial conglomerate, said it was "very disappointing" that despite a long consultation with business Labour had retained the idea of a positive public

interest test. "It will make hostile bids difficult, if not impossible," he said.

Labour also heightened fears that if elected it would consider reducing the tax credit on dividends. Pressed on the issue, Mr Alistair Darling, the shadow treasury chief secretary, said: "We have made no proposals to change the regime."

One of Labour's objectives at the conference was to bury its image as a high tax party ahead of today's launch of the Tory's "New Labour, New Taxes" publicity campaign. Mr Gordon Brown, the shadow chancellor, yesterday restated a long term objective of reducing the starting rate of tax to 10p in the pound.

But Mr Michael Jack, treasury financial secretary,

said such a move would cost £8bn (\$12.5bn) and dismissed the pledge as "simply an aspiration, an ideal, a soundbite without substance."

Mr Brown said the £8bn figure was "utterly wrong".

Mr Blair, the Labour leader, used the conference to address the widespread business concern about the party's commitment to opt in to the social chapter. He promised Labour would "vigorously examine each new proposal" under the chapter for its effect on business competitiveness and said there was "no question" of the imposition of other countries' social security systems or the co-opting of workers on to company boards, both of which would require unanimity.

Single currency tangles with law

Bankers voice fears over the security of cross-border contracts

Legal experts from across Europe will meet European Commission officials in Brussels today to discuss an issue that many UK politicians wish never existed - the European single currency.

But irrespective of the UK's political stance on the single currency, the legal problems it creates for the continuity of contracts have arguably provoked more concern in London than any other European capital.

This is because the outcome could be crucial for the operation of London's financial markets. Mr Jeffrey Golden, partner at law firm Allen & Overy said: "If we get this issue wrong, the consequences could be dramatic."

The problem revolves round the distinctions between the common law system used in the UK and the civil code used on the mainland continent.

At stake is the question of what would happen to existing financial contracts if Emu starts, as planned, in 1999.

International law binds governments to recognise other countries' currencies - and their right to change them - under a principle known as *lex monetae*.

But the situation is complicated in the case of individual contracts because of a UK legal principle called the "doctrine of frustration". This stipulates that a contract can be annulled if the

parties to it cannot achieve their purpose because of unforeseen events.

The source of this principle dates back to the beginning of the century when a man rented a room on Pall Mall to watch the planned coronation of Queen Victoria's son, Edward VII.

When the coronation was cancelled he demanded some of his money back - and won.

The principle has implications today and may mean that contracts affected by

The European Commission has attempted to stop this with draft regulations which stipulate that Emu "shall not in itself have the effect of altering any term of a legal instrument". This will be discussed with industry groups today.

Most lawyers in Paris and Frankfurt think this is sufficient. Although the concept of "frustration" occurs in other European legal systems, they do not believe it could be invoked in Emu.

Mr Francis Credot, director of legal and tax affairs at the French group Banque Paribas, said: "For us it is very strange that UK lawyers think that an event at a coronation could be used to escape from a swaps contract - the two issues are completely different."

Some legal observers in London agreed. They suggested that if London expressed dissent on this point it might prompt market participants to draw up contracts under French or German law, instead of UK law.

Mr Charles Proctor, a partner at law firm Norton Rose, said: "Emu will not pose a problem for continuity of contracts. But markets do not like uncertainty and if they are concerned, there may be a possibility that some institutions try to conduct business in other centres."

But other UK-based lawyers argued that unless London fought for a secure legal

framework, the uncertainty might undermine its position anyway.

Mr Clifford Damers, of the International Primary Market Association, said: "It is natural that London should speak loudly about this because this is where many financial markets are."

But the campaign has raised some hackles on the mainland continent. "There is some feeling that the UK is just being difficult yet again," said one continental official.

As a further uncertainty, it is not clear whether the Commission's proposals will cover countries outside Emu.

The Commission is trying to accommodate these concerns, and UK lawyers say they are pleased with progress. But the final proposals - which should emerge this month - may still not entirely please London.

The UK could introduce additional legislation. The Financial Law Panel - a group of City lawyers - is currently researching this issue.

However, the prospect of putting any Emu-related legislation before parliament in the current political climate is now almost as unpalatable for the government as the idea of leaving the City dogged by a legal uncertainty.

'If London is left hanging it could make it less attractive as a place to base contracts.'

Emu might also be annulled, if it could be shown that Emu was "unforeseen".

There is particular concern, for example, that swaps and derivatives contracts might be challenged if both currencies in the contract disappeared.

Mr Golden added: "The risk of this argument succeeding in court might be very, very small, but if a party wanted to get out of a contract they might be tempted to try it - particularly with large sums of money involved."

Gillian Tett

Turkey to police Kurdish zone

protest home

rike end

To get to the top, start at the bottom.

The 1996 European Business Readership Survey is now out. Conducted by Research Services Limited (RSL) and in its 11th edition, EBRS '96 examines the reading habits and business activities of almost 370,000 decision makers in over 50,000 establishments across 17 European countries.

It is the authority on what Europe's senior business people are buying for their business and what gadgets they're using for their own use. It also tells you how and where they travel when on business. And of course what they read.

This year, for the first time, the survey has lots of information about their Internet and other on-line usage.

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NatWest takes the lead in corporate banking

By George Graham, Banking Correspondent

National Westminster Bank has overtaken Barclays to gain the biggest share of the UK corporate banking market, according to a review by Chartered Banker, the magazine of the Chartered Institute of Bankers.

Lord Alexander, chairman of NatWest, said his bank had been focusing on the corporate market. "It's obviously good news because there is no question of our buying market share by relaxing lending standards," he said.

In a more detailed survey of the 500 largest companies, Chartered Banker found that NatWest was rated by finance directors as the best bank for short and medium-term loans, treasury management, leasing, foreign exchange and international trade finance.

Enough said.

Why comment further when the FT article has said it all? To find out how we can help you make a success of your business, call George Farrow, Senior Executive, on 0171 454 2560 and he'll arrange for a NatWest Corporate Manager to contact you.



Hopes of a transfer of freight from road to rail have been dashed after months of talks

Track access negotiations break down

By Charles Batchelor, Transport Correspondent

Months of negotiations aimed at creating a cheaper and simpler track access regime for rail freight shipments have stalled, dashing hopes of an early shift of freight from road to rail, it emerged yesterday.

English Welsh & Scottish Railway, the US-owned company which handles bulk freight shipments, has been holding talks with Railtrack - the recently privatised owner of British Rail track and signalling - aimed at reducing the cost of running its trains.

But the two sides have failed to

reach an agreement. Railtrack said the discussions had been delayed because senior executives were away for their summer breaks, "but both sides are very keen to reach an agreement".

But EWS, formerly BR's Trainload Freight division acquired by Wisconsin Central Transportation in February, is understood to be increasingly impatient with the pace of negotiations. It has been forced to drop its original proposal for a simple pricing structure based on a payment for each train mile covered.

The complexity of freight movements - involving trains of different lengths carrying consignments

of different weights - may lead to track access being charged on the basis of each tonne/mile covered.

But even this would be an improvement on the present system, in which EWS and other freight operators have to negotiate a separate contract for every freight shipment.

This means that EWS is either unable to give a customer an immediate quote for shipments or it takes a risk that the contract will still be profitable once it has concluded negotiations with Railtrack.

"The end customer wants a price to compare with road freight but we can't give one," said one freight

executive. "We have to negotiate each contract with Railtrack but that can take weeks."

EWS is understood to have offered to guarantee Railtrack its existing level of freight access income but to have wanted a far cheaper rate for any new business. The company currently pays Railtrack £120m (\$187.90m) a year in access charges, or 60 per cent of its total revenues. This is double the figure Wisconsin pays for track access in the US.

But the attitude of EWS has hardened in recent weeks and it is believed to be pressing for a reduction in the charges for existing business.

Mr Ed Burkhardt, Wisconsin president, said track access charges are the biggest issue facing EWS.

"It is very much in Railtrack's interest to agree a simple formula to allow us to grow the business," he added. "Any change would be an improvement. It could not be worse than it is."

One option available to EWS is to appeal to Mr John Swift, the rail regulator, against Railtrack's charges on individual routes on the grounds that they are excessive. This could embarrass Railtrack, reduce its revenues and tie up management time. It is only likely as a last resort.

UK NEWS DIGEST

Assurance call on cattle cull

The National Farmers' Union of England and Wales will today call on the government to get clear assurances from Brussels that the additional slaughter of 147,000 cattle most likely to contract BSE will lead to a rapid lifting of the export ban. The NFU has also asked the government to take emergency powers to enable dead cattle to be burnt on open land in an effort to remove the backlog of animals awaiting slaughter under its anti-BSE scheme.

Mr Richard MacDonald, NFU director general, said: "We have made it clear we do not think we should proceed with the selective cull unless we can get absolute assurances that Europe will follow by lifting the ban." Mr Tony Baldry, junior agriculture minister told a meeting of NFU leaders yesterday he did not think the cull would go ahead in its current form.

Many farmers are hoping research which shows the BSE epidemic will be almost over by 2001 without a selective cull will convince ministers to abandon the highly unpopular plan. Mr MacDonald said the current scheme to destroy cattle over the age of 30 months was "an absolute shambles".

But the prospect of burning cattle in the open air will anger environmental groups which have already threatened to launch a judicial review of the Environment Agency, the government's pollution watchdog, if it allows power stations to burn meat and bone meal from rendered-down cattle. *Deborah Hargreaves*

ARCHITECTURE

Bomb repair bidders announced

Manchester announced the names of five groups of architects yesterday as part of the £21m (\$32.76m) project to redesign its city centre in the wake of the huge IRA bomb in June.

The architects are expected to draw up designs for the city by October 18, as part of the international competition to rebuild both the centre's damaged buildings and regenerate derelict areas. A final winner is to be declared at the start of November.

Those shortlisted are led by Halliday Meecham architects, Llewlyn Davies architects, EDWA urban designers, R James Chapman architects, and Building Design Partnership architects. *Richard Wolfe in Birmingham*

ECONOMY

Poll indicates interest rates static

Mr Kenneth Clarke, chancellor of the exchequer, and Mr Eddie George, governor of the Bank of England - the UK's central bank - held their regular monthly monetary policy meeting yesterday. A Reuters poll showed most independent economists thought the chancellor decided to leave interest rates unchanged this month following the meeting.

However, some economists suspect Mr Clarke may yet push for another rate cut in the coming months to boost economic growth ahead of the election which must be held by the end of May next year.

The Bank of England has warned that interest rates may have to rise soon because a pick-up in economic activity fuelled by robust consumer spending is putting the chancellor's target for underlying inflation of 2.5 per cent in two years in danger. But the chancellor argues that inflation remains subdued. *Graham Bowley*

Union executive backs down on mail disruption

By Andrew Bolger and Alan Pike in London

The deeply divided executive of the CWU postal workers' union has backed away from announcing further stoppages in its dispute with Royal Mail. Yesterday it called for a period of "consultation and reflection".

The unexpected decision reflects mounting concern among the union's leadership that more strikes would further antagonise both Conservative and Labour politicians and seriously undermine the Post Office's monopoly on letters.

The union has held eight one-day stoppages in a dispute over pay and productivity. But yesterday Mr Derek Hodgson, deputy general secretary of union, said: "The dispute has lost its impetus. We are in danger of stagnation."

It also emerged yesterday that the union's postal executive voted by 11-9 at the weekend against putting the latest compromise package to its 194,000 workers.

This marks a shift in opinion towards Mr Alan Johnson, the moderate general

secretary of the CWU, who a month ago was overturned by his executive when he proposed putting a proposed settlement to a ballot.

Mr Hodgson confirmed that the executive was still not prepared to recommend the current offer and said escalation of the industrial action remained an option. But some executive members hope local officials will report that members are unwilling to suffer the financial loss of escalating the dispute. This would give the executive a reason for calling a ballot.

Royal Mail said: "The union is attempting once again to put off balloting their members and it is disgraceful that they are still talking about possible escalation of industrial action."

The government's one-month suspension of Royal Mail's monopoly on handling letters costing less than £1 comes to an end today. It was uncertain yesterday whether the government's threat to reimpose the suspension if disruption continued would be carried out.

Editorial Comment, Page 11

US-style investor centre opens

By Richard Wolfe, in Birmingham

For British investors more used to pinstripes and leather chairs, the UK's latest stockbroking office lacks one important person - a stockbroker.

Sharelink, the company known for its discount telephone broking, launches its first city-centre branch today with a wall of video screens and a row of financial computers, but not a broker in sight.

The brokerless branch, beneath Sharelink's head office in Birmingham, in the West Midlands, is thought to be the UK's first taste of a US-style investment centre for small investors.

A mixture of a financial library, a social club for investors, and on-the-spot dealing, the centre is a pilot for a national chain of such branches. Sharelink hopes the concept will pose a serious challenge to the share shops in banks and building societies, as well as more traditional brokers.

Mr David Jones, chief executive, said: "We want to break down the barriers and mystique of investment by showing that there are straightforward investment techniques and helping people to master them. When we launched our telephone-based business in 1987 we revolutionised stockbroking



Screen test: David Jones, Sharelink chief executive, at the centre in Birmingham yesterday

in the UK because we showed the market was no longer inaccessible. This is another massive step in that process.

"Investors also love to swap stories and tell each other about the ones that got away. So there will be a strong and healthy social aspect to the centres and we will encourage that."

Sharelink hopes its new branch service will attract experienced investors with

free reference books, computer services and a series of investment seminars.

Mr Pradit Nathwan, a private investor from Solihull, near Birmingham, who was one of the first to use the Sharelink branch, said: "The centre will provide me with information that would otherwise cost me a lot of money. I will go to the centre each time I trade now."

The real target of the new branch is the inexperienced

investor who lacks the confidence to use telephone dealing. Mrs Sally Terry, another private investor, said: "It is very nice to know that there is now somewhere one can go to see somebody, that there is a face behind the voice."

In spite of its emphasis on providing information to investors, Sharelink insists it will remain an execution-only broker, giving no investment advice.

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Surface gloss in Hollow Reed: Ian Hart (right) as Tom with father Martyn (Martin Donovan) and son Oliver (Sam Bould)

Cinema / Martin Hoyle

Strife in never-never land

It is odd that the director Angela Pope should have started her career with excellent television documentaries. *Hollow Reed*, her second feature (the first was *Captives* with Tim Roth and Julia Ormond), occupies a glossy never-never land where the interiors resemble advertisements in lifestyle magazines and the exteriors are such an impossibly picturesque conglomeration of hilly little streets, high terraces and Georgian facades that mere humans are upstaged as you try and identify the locations.

In fact the film was shot in Bath, something that clobbers everyday empathy to start with.

In pace and earnestness the film recalls another indignantly well-intentioned problem-piece by Pope for television, *Shine As You Are*. The plot deals with young Oliver, son of divorced parents, who runs to his father with injuries allegedly received from other children. The suspicion grows that he is being habitually beaten by his mother's live-in lover. Dad's court action for custody is complicated by the fact that his own new partner is male.

The situation's potential tension is slackened by the film's determination to cross each 1 and dot each 1. The only real homophobia is the rural lover, played by Jason Fleming with a hunched sideways stance that has "villain" written all over it. The character sums up the film's obstinate refusal to gel: he combines Mr. Murdoch's grimly tyrannical moral precepts with the appearance and voice of a teenage nerd. What Josely

Richardson's divorcee sees in him is a mystery.

The acting in general is marked by a dogged sense of occasion. The gay ex-husband is well played by the American Martin Donovan whose educated English accent only Professor Henry Higgins would fault for the odd transatlantic diphthong. Young Sam Bould steals the show as Oliver.

From gloss to gross. *Diabolique* is a crass, gross and generally naff remake of the gritty 1956 thriller *Les Diaboliques* directed by Clouzot (*Wages of Fear*) from the then fashionable witheringly Boileau and Narcejac who also gave Hitchcock the idea for *Vertigo*.

Jeremiah Chechik's new version retells the seedy private school in Pittsburgh and, in casting the bullied wife and mistress who conspire to murder their evil tormentor, goes joyously barny. In place of mousy Vera Clouzot, the fluttery wife is now gorgeous Isabelle Adjani; while Simone Signoret's battered sensuality is stridently succeeded by Sharon Stone's one-note strum-pet voluntariness.

Stone is the main reason for seeing the movie. She is the Lana Turner of *nos jours* and I intend no compliment. Playing somebody who is playing somebody is so far beyond her that the performance almost comes full circle in its convincingly enigmatic blankness. Add Chazz Palminteri, coarse features and Cupid's-bow lips, as the school proprietor, and Kathy Bates (*viz* Charles Vanel's *leaves* in the original) as a cop with a mace, and you have a mess with nary a scary moment.

Plenty of shocks in *Dead Presidents*, however. These passed-on politicians are the faces on American banknotes; and a heist involving a fortune in used currency - brutal, violent, managing to be fast and interminable - marks the climax of the twin Hughes brothers' astonishingly assured film. Or possibly not.

HOLLOW REED
Angela Pope

DIABOLIQUE
Jeremiah Chechik

DEAD PRESIDENTS
Albert and Allen Hughes

THE PROMISE
Margarethe von Trotta

FALLEN ANGELS
Wong Kar-Wai (18)

BEAUMARCHAIS
Edouard Molinaro

ably films: the 29-year-olds start with an African-American *Mean Streets*, switch to a Vietnam movie with such shots as a pacific eviscerated and castrated GI still alive and begging for death, and revert to social comment and crime in the Bronx.

Two hours is too long though the set-pieces are undeniably powerful. Young protagonist Anthony (Larenz Tate) hardly hangs together as a character: sympathetic and well-meaning, his moral gear changes (suddenly he is planning the perfect robbery)

after eating a past sell-by date tin of pineapple as a child, who makes a living by breaking into other people's businesses after opening hours and running them all night.

There is a hit-man and the cleaning-lady-agent who loves him, and a scatterbrain Chinese blonde. Funny and touching in turns, the piece is overwhelmingly shot with every filmic trick in the book. This is a TV commercial at its best, innovative best. And that is a compliment.

Beaumarchais is based on an unperformed play by France's late actor-playwright-director Sacha Guitry, a less suburban Noel Coward. The author of *The Marriage of Figaro* was a watchmaker-turned-spy-turned-gun-runner. Here he is a vaguely dashing hero, dispensing justice for the common man as a magistrate while indulging in sword-play with a jealous duke *en plein tribunal*.

The film aches for tinkly tunes to turn it into opera. Distinguished faces put in token appearances (Michel Piccoli, Jean-Claude Brialy, Jeff Nuttall as a flabby Benjamin Franklin); Claire Nebout makes a good fist of the enigmatic Chevalier d'Bois; and Fabrice Luchini's bright-eyed quizzical little bantam, despite recourse to *un certain savoir* and little else, makes Beaumarchais believable as entrepreneur and scribbler, as great lover (just), but not as revolutionary or political activist. It may be Guitry's fault. Can you imagine a Noel Coward romantic comedy on Tom Paine?

But science is the main subject here. There is an unusual excitement in watching *Blinded by the Sun* unfold - just as there was with *Sweet Panic*, Poliakoff's last new play (given this February at the Hampstead Theatre). Where will it go? We never know. Al, a callow and cheerful young chap, becomes professor because of his flair for administration rather than his scientific achievements, and attempts, none too successfully, to reform the department.

Suddenly, eureka! Christopher, one of the faculty, announces that he has created the Sun Battery - a battery through which sunlight passes on to water to create hydrogen - which he demonstrates. Al, however, starts to scent a fraud. Dare he expose Christopher? And, if he does dare, will he bring ruin on his own department?

He does dare, as we find in

Theatre

Blinded by the Sun and science

Alastair Macaulay on Poliakoff's new play

Sweet *Experientia Nihil Sufficit* Latin motto hangs above the stage during Stephen Poliakoff's new play about attitudes to science, *Blinded by the Sun*. Since it means "Without experiment, nothing can be adequately known", it will also serve nicely as a motto for the arts.

Indeed, towards the end of this play, we may well feel that the discussion between Al (the play's bluff young science-professor protagonist) and Elinor (the leading research scientist in his department) is really about artistic creation. Al, who has an important new scientific idea, tells Elinor that he too has been in "the hell of creating something"; while she talks of the uncommercial nature of her work's "mystery".

Act Two. In so doing, to our surprise, he makes a whole new celebrity career for himself out of his scepticism. His star has risen; Christopher's, fallen. Meanwhile Elinor, the most impressive person in all the department, just plods on at her same one research project - until Al prepares to close the department itself, and thereby to end Elinor's uncompleted research.

You can hardly watch *Frances de la Tour* plays the wry, cool Elinor with winning authority

memories is its least interesting aspect. The play has several minor loose ends (why does Christopher lie about his age?), and rushes too hectically in Act Two. It also makes too obvious which characters are Good and which Bad.

And Ron Daniels, who directs the play, does less fine a job than Poliakoff himself did in directing *Sweet Panic*. One of the adjectives for Al in Poliakoff's text is "beady", but this is missing from Douglas Hodge's performance. Hodge, an assured actor, miscalculates by emphasising Al's yobbish aspect.

On the one hand, this coarsens the play, making too obvious too soon that its protagonist is insensitive and anti-intellectual; on the other hand, we never believe that Al could have ever made it in academe past the undergraduate stage.

Blinded by the Sun without enjoying it. It is, agreeably, very Now; and the change in Al is one of its several impressive feats. If you saw *Sweet Panic*, Poliakoff's last new play (which was about a child psychologist; and was, to my mind a more audacious and finished play), you can only admire the way Poliakoff has so soon tackled a completely different subject. (The two have just been published in a single volume by Methuen.)

Both plays lead up to serious dialectic between the two leading, and diametrically opposed, characters; both have elements of satire on the one hand while unfolding like a thriller on the other.

Still, the Latin motto says it all. Would that Poliakoff, like Al, had put in more *experientia*. *Blinded* takes too long to get anywhere (the first 15-30 minutes are a mess), and the device of framing it as Al's series of

memories is its least interesting aspect. The play has several minor loose ends (why does Christopher lie about his age?), and rushes too hectically in Act Two. It also makes too obvious which characters are Good and which Bad.

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Blinded by the Sun, however, plays the wry, cool Elinor with winning authority. Duncan Bell is as completely believable as the play lets the opaque Christopher be; Indra Ové brings a peculiarly radiant force to the part of Al's mistress Joanna; and Graham Crowden and Walter Sparrow are enjoyable in minor roles. Oria Brady slightly overdoes the change in Christopher's wife Giselaine, a slightly underwritten part, and Hermione Norris is simply bad in the the simply bad role of his assistant Barbara.

Still, flaws and all, *Blinded by the Sun* is enthralling enough on several levels while you are in the theatre. And, with both his 1996 plays, Poliakoff has resumed his place as one of our most arresting playwrights.

In Royal National Theatre reports at the Cottesloe Theatre, South Bank, SE1

Ballet / Clement Crisp

Trotsky and Troy Boys

Under the banner *Sweet, Baroque and Roll - oh, dear!* - Scottish Ballet is touring a triple bill by choreographers better known as modern rather than classical dance terms.

Such cross-over artists can bring freshness to their new discipline, freed from preconceived and pre-digested notions. They can, ironically, also rely upon received ideas about their new language. This, I find, is the case with Mark Baldwin, Scottish Ballet's resident choreographer. His *Elegant Pieces*, using vintage dancers and choreographer Haydn piano sonatas, is about lovers meeting and parting, and the theme and the language seem equally predictable.

In post-modern mode, Baldwin can be cunning, mocking and heady-eyed about what music and dance do when put together by his own quick wit. (A little set of dances to Poulenc's

Soirées de Nazelle a few years ago was splendidly on target). The Haydn sonatas - not the most *dansant* of choices - are treated unadventurously, and the cast, Oxford outfitted and trapped in a murky setting, look more ready for a nice Trotskyite get-together than for amorous intrigue. It is all rather earnest, and poor Papa Haydn has been given heavy boots.

Robert Cohan's *Four Seasons* are, of course, Vivaldi's, the lively performance from the company's orchestra. "The look" of the piece - owed both to Norbert Cohan's designs and to Cohan's dances - is bold, clear (and splendidly lit). The cast are for the most part athletes and sportive types, and the movement is buoyant. Each season is preceded by the right natural noises (bird-song; gales of wind) and introduced by Robin Bernadet and Kentaro Morita as lively heralds.

I enjoyed watching the dance, and I note in particular that Lorna Scott in an autumnal duet is sweetly generous in manner, and that Rupert Jewett, in very taxing solos as Summer, is bright, resourceful and blessed with reserves of mercurial energy.

The programme closes with *Troy Games*, Robert North's celebrated exercise in machismo and flexed pectorals. (It was referred to by one member of the audience as *Troy Boys*.) The eight Scottish chaps are nearly all beefy enough, most of the jokes are still good, though some need a tight physical outline, and muscles are preened Chippendale-fashion, much to the audience's delight. What would John Knox say?

I saw the programme on Tuesday at Edinburgh's Festival Theatre; the company tours next to Norwich, Stirling, Aberdeen, until the end of this month.

INTERNATIONAL ARTS GUIDE

AMSTERDAM
CONCERT
Concertgebouw Tel: 31-20-5730573
● LSO, Symphonie Orkest van Maastricht; with conductor Shlomo Mintz and cellist Matt Haimovitz perform works by Haydn and Bruckner; 11am; Sep 6

BERLIN
CONCERT
Philharmonie & Kammermusikkolleg Tel: 49-30-2614383
● Berliner Philharmonisches Orchester; with conductor Claudio Abbado and pianist Radu Lupu perform Brahms' Piano Concerto No.1 in D minor and Symphony No.1 in C minor; 8pm; Sep 6, 7

BONN
OPERA
Oper der Stadt Bonn Tel: 49-228-7281
● Il Barbiere di Siviglia; by Rossini; Conducted by Angelo Cavallaro and performed by the Oper der Stadt Bonn; Soloists include Anke Hoffmann and Mauro Augustini; 7pm; Sep 7

BRUSSELS
EXHIBITION
Musée Royal d'Art et

the Staatsballett Unter den Linden. Soloists include Kammerhofer, Scherzer, Liu and Thiel; 7.30pm; Sep 6

EXHIBITION
Aggyphtisches Museum und Papirusmuseum
Cherokottenburg Tel: 49-30-3205128
● Theatrum Hieroglyphicum. Aggyphtischen Bildwerke des Barock; exhibition of a series of 18th century pseudo-Egyptian statues and reliefs that were created for the Park von Wörnitz. The works on display give an insight into the ideas and perceptions of ancient Egyptian culture at that time; to Sep 7

OPERA
Komische Oper Tel: 49-30-202600
● Così fan Tutti; by Mozart. Conducted by Yakov Kreizberg and performed by the Komische Oper Berlin. Soloists include Ottaviani, Korovina and Hennberg; 7pm; Sep 6

COLOGNE
CONCERT
Kölner Philharmonie Tel: 49-221-2040820
● Kölner Rundfunk-Sinfonie-Orchester; with conductor Iván Fischer; perform works by Scriabin and Rachmaninov; 8pm; Sep 6

COPENHAGEN
DANCE
Det Kongelige Teater Tel: 45-33-99 99 99
● L'Amant; choreography by Peter Schaufuss to music by Søren Spilmand-Larsgaard; performed by the Royal Danish Ballet and the Royal Theatre Orchestra; 8pm; Sep 6

HELSENKI
EXHIBITION
Aeneas Anderson Art Museum Tel: 358-0-840221
● Traves with Parvainen. Oscar Parvainen (1890-1938); travelling retrospective exhibition introducing the work of the Finnish artist Oscar Parvainen. The exhibition features oils, watercolours, drawings and prints dating from the artist's student

days through to his mature works of the 1890s. Most of the works come from the Parvainen estate; from Sep 6 to Oct 15

OPERA
Opera House Tel: 353-0-403021
● Il Barbiere di Siviglia; by Rossini. Conducted by Okko Kamu and performed by the Finnish Opera. Soloists include Charles Workman, Kalevi Olli and Ritika Hakola; 7.30pm; Sep 6

LONDON
CONCERT
St. Martin-in-the-Fields Church Tel: 44-171-9300088
● Adelaide Chamber Singers; with conductor Carl Crossin; perform works by Pärt, Palestrina and Barber; 1.05pm; Sep 6
Wigmore Hall Tel: 44-171-9352141
● Kevin Keener; the pianist performs Chopin's Nocturne in B, Op.62; Waltz in A flat, Op.42 and Prelude in G sharp minor, Op.45; 12.30am; Sep 6

EXHIBITION
Dutch Picture Gallery Tel: 31-181-6935254
● Dutch Flower Paintings; 1600-1750; this exhibition includes works by Ambrosius Bosschaert, Van Hovestijn, Pieter Ruysschaert, Jan Davidsz de Heem and Barthasar van der Hel; and are from private collections; to Sep 21

MADRID
EXHIBITION
Museo Nacional Centro de Arte

showcasing 500 artists from the alternative music community at more than 35 New York City venues. The festival is famous for breaking once struggling acts such as R.E.M., Nine Inch Nails, U2, Red Hot Chili Peppers, Alice in Chains, Green Day and Soundgarden; to Sep 7

PARIS
EXHIBITION
Fondation Cartier pour l'Art Contemporain Tel: 33-1 42 18 58 50
● Comme un Oiseau; this exhibition explores the universe of birds as seen through human eyes; from some of man's earliest art to the most recent experiments in contemporary art. Artists represented include Felix Gonzalez-Torres, Baselitz, Gabriel Orozco, Brancusi, Calder, Tinguely, Magritte, Miró and Zadkine; to Oct 13

VIENNA
OPERA
Wiener Staatsoper Tel: 43-1-51442960
● Les Contes d'Hoffmann; by Offenbach. Conducted by Jun Märkl and performed by the Wiener Staatsoper. Soloists include Viktoria Loukianetz, Eliane Coelho and Heinz Zednik; 8.20pm; Sep 6

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08.30
Squawk Box
10.00
European Money Wheel
18.00
Financial Times Business Tonight

COMMENT & ANALYSIS



Peter Martin

When Europe signs off

The troubles at Olivetti's PC business could be a worrying symptom of a more general European inability to compete in the industries of the future

Carlo De Benedetti's departure from Olivetti marks a watershed for Europe's electronics industry. Not because the business is losing him - his reputation as a European industrial statesman was always somewhat exaggerated - but because of what his resignation represents.

Together with the restructuring provisions at Olivetti's personal computer operations announced at the same time, it symbolises the failure of Europe's attempts to build an international personal computer business. It is an industrial failure as significant as any in the past half-century.

Olivetti itself had abandoned its global PC ambitions several reorganisations ago, retreating to the European market. France's Bull had handed over Zenith to Japan's NEC. Britain's Amstrad had retreated to niche products in its local market. Britain's Sinclair Research, Sweden's Ericsson and the operations ICL acquired from Finland's Nokia had drifted out of contention. Even purely regional ventures, such as Germany's Escom, had proved unviable.

What remains of the European industry is a clutch of niche players, some sizeable foreign-owned operations, and Siemens-Nixdorf, which appears to be able to survive in the PC market because of its strong customer base as a systems integrator. Few of the remaining European-owned operations possess their own technology; most of them assemble components designed and made abroad.

That Europe has proved so strikingly uncompetitive in this business is itself worrying enough. More worrying still is the possibility that the PC fiasco is a symptom of a more general European inability to compete in the industries of the future. Behind Europe's failure in PCs lie a number of factors.

The most important is that this is an industry on which the US has had an arm-lock since its earliest days. Taiwan apart, there are no other countries with a strong international business in desktop PCs. Japanese companies have succeeded in playing an international role only in the market for portables.

Even that understates the degree of US dominance: Intel and Microsoft supply the heart (the central processor chip) and soul (the operating system software) of almost all PCs sold worldwide. Without a strong working relationship with these two companies, a PC maker cannot hope to succeed. Physical and cultural proximity to Intel and Microsoft has thus been an important ingredient in US dominance of the industry.

It was always going to be hard to compete against US companies in the PC market. But there were other factors at work - and on these it is less easy to explain away European failure. The PC business is a particularly good example of one of modern manufacturing's most striking trends: towards an ever-shorter product cycle. This places

great stress on design and engineering teams. Some companies do this well, others badly. Europe has no monopoly of either category. But the shorter product cycle also requires speed and deftness from the rest of a company's business system - and this is where European companies have seemed poor competitors.

In particular, a shortened product cycle requires a company's marketing teams to be consistently forward-looking, since they must identify customer requirements with great precision. Getting this wrong - with a product which is over-specified or under-specified for the next selling season means missing the whole of the sales window. And because marketing teams must go through this process several times a year, instead of once every two to three years, the opportunities for failure are much greater. A single badly handled product season can force a thinly capitalised company to scale back its ambitions.

Limited ambition was a particular handicap in the PC business, which operated on a global scale almost from the outset. Driven by

standard shrink-wrapped software (mostly American) it overcame the barriers of language and proprietary technology which had previously ensured a precarious survival for national mainframe and mini-computer makers.

Attempting to operate at national or even regional scale in the PC business was never likely to prove a recipe for success. True, niche players with low costs and bought-in technology could survive. But they could not grow to any significant size; and their profitability would remain at the mercy of their technology suppliers.

Few European PC companies attempted to rise to the challenge of global scale. And for those that did, the response was almost a parody of national attitudes to globalisation. British companies attempted to build on what they saw as the special relationship with the US. But a common language and corporate names that could pass as American did not provide any sustainable competitive advantage.

France's Bull exploited its state-backed balance sheet to buy its way into the American challenge by acquiring Zenith, then a leading maker of portables. But the purchase proved mistimed, the new parent was unable to manage its unruly offspring, and Zenith rapidly lost its market lead.

Italy's Olivetti spent much of the past decade lecturing European policy-makers on their failure to create the conditions for economic success. His time might have been better spent building on his success in the world PC market. Had he done so, he might still be in charge of the company he saved in the 1970s and 1980s. And he might have provided Europe's managers with a solution to a series of problems they will face in every industry, with increasing frequency in the years ahead.

typical of today's growth industries: the tension between pricing and profitability. In a business driven by volume growth, Europe's high overheads posed a permanent problem. How could any European PC company hope to achieve acceptable profits if it followed the rock-bottom pricing that rapidly became the norm? But without pricing at such levels, how could any company achieve the volume necessary to run profitably?

Only internationally competitive costs allowed any escape from this conundrum. Yet the two west European countries - with potentially low costs - the UK and Italy - found themselves burdened, during the critical years of the PC industry, with intermittently overvalued exchange rates. The potential advantage slipped away.

European managers can console themselves that in few industries does the US possess the effortless dominance it has always achieved in PCs. But the other factors at work in Europe's PC failure - the product cycle, the challenge of global scale, the need for rock-bottom pricing to achieve volume - are all common features of growth industries. Unless Europe's managers learn the lessons of the PC failure, they are doomed to repeat it.

Carlo De Benedetti spent much of the past decade lecturing European policy-makers on their failure to create the conditions for economic success. His time might have been better spent building on his success in the world PC market. Had he done so, he might still be in charge of the company he saved in the 1970s and 1980s. And he might have provided Europe's managers with a solution to a series of problems they will face in every industry, with increasing frequency in the years ahead.



MEAN BUSINESS: by Albert J. Dunlap with Bob Andelman
Times Books, \$25.00, 289pp

Loudmouth doctor for sick companies

Al Dunlap has come to occupy a curious place in American business life. Any man who can make \$100m (£64.5m) for 18 months' work, as Dunlap did as chairman of Scott Paper, is hard to overlook. But for every US manager who admires him, you will find another who dismisses him as a self-serving loudmouth.

Mean Business, which Dunlap offers as his business testament, gives plenty of fodder to both camps. On the one hand, the promotional drumbeat is relentless; a self-styled superior, Dunlap seems perpetually astonished by his own intelligence, determination and ready wit. But he also offers something more concrete: practical instruction on his speciality, the rescue of sick companies.

Since Dunlap is by now one of the most experienced turn-around merchants on the planet, this is plainly of interest to fellow-specialists. But he also contends that his methods have universal application. It is this issue, more than any other, which divides his followers and detractors.

His approach can be simply illustrated. Take, for instance, the question of timescales. If a company cannot be turned around in 12 months, Dunlap argues, it cannot be turned around at all.

"I took a yellow legal pad crammed with notes to operating committee meetings", he writes. "I [specify] the day when I expect each assignment to be completed. If something is supposed to be done by Thursday, on Tuesday I'll start asking if it is done. I always move the target up."

Above all, Dunlap says, the new boss must destroy the old culture. If it has failed in the past, it will never succeed in future.

Start by firing people from the top down, and always bring in your own team of trusted helpers from previous turnarounds.

When it comes to cutting costs, remember you can outsource practically anything: payroll management, the personnel department, truck scheduling. Squeeze money you will ever make - like taking candy from a baby. Get rid of company cars. Abolish all magazine subscriptions, trade association memberships and charitable donations.

Run the business for the benefit of shareholders, first and last. When assembling your board, pick an investment banker and an experienced lawyer. Include successful chief executives from other companies, but avoid the token failed CEO who needs a job or a second pension. Limit directors' tenure to five years. Pay them only in stock.

Having done all that, what about a growth strategy? It is here that the doubts creep in. Dunlap insists he is a long-term planner, and regards marketing as central to the process. But the chapter on marketing is one of the shortest in the book, and turns out to be mostly about cutting product lines.

Then again, the long term scarcely figures in Dunlap's record. Until he shot to prominence at Scott Paper, he worked as a hired gun for such professional restructurists as Kohlberg Kravis Roberts and Sir James Goldsmith. Even at Scott, he ended his brief stay by selling the company to a larger rival, Kimberly-Clark. While the company's value gained a staggering \$6.5bn in the process, Scott's future was left in other hands.

Business, Dunlap repeatedly tells us, is simple. People over-intellectualise it because they do not understand it. Well, perhaps. But there is another way to

make things simple: by leaving the tricky bits out.

The trickiest issue of all is precisely that of corporate culture: what one might term, at the risk of sentimentalising, a company's soul. It is in the nature of people, when grouped together at work, to create common links: rules of conduct, habits and loyalties.

Corporate outsiders, such as Dunlap and his mentor Goldsmith, seem temperamentally hostile to such links. They prefer to create systems of their own, through friends, followers and personal advisers. This makes them ideally suited to breaking down cultures which have gone wrong. Arguably, it disqualifies them from creating new ones.

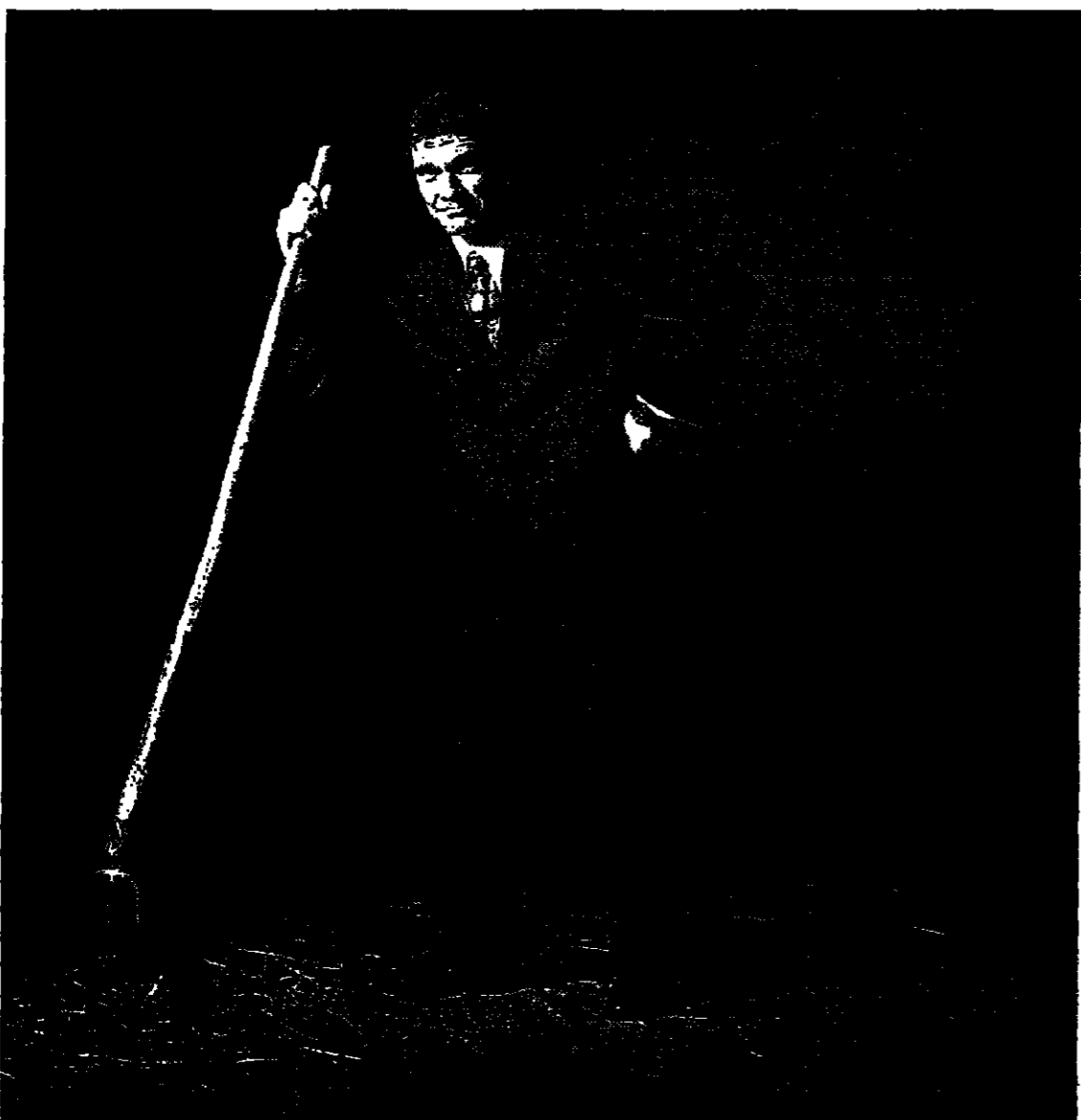
This is not a trivial issue. It may well be that companies cannot function in the long run without the common understanding which employees need to make the workplace human. Scott has a new culture, but it is that of Kimberly-Clark; and Kimberly-Clark is a big, old-established company of a sort which Dunlap professes to despise.

Popular instinct assigns a higher reputation to those entrepreneurs who can create lasting cultures. Henry Ford and J.D. Rockefeller built organisations which outlived them. In time, so may Bill Gates of Microsoft.

But when dedicated individualists such as Dunlap, Goldsmith and even Lord Hanson depart from the scene, their legacy may come down to no more than a healthy personal bank balance. As an achievement, that is not to be despised; but it is not to be confused with genuine wealth creation.

Mean Business is available from FT Bookshop by ringing FreeCall 0500 418 415 (UK) or +44 181 964 1251 (outside the UK). Free p&p in UK.

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tion of agriculture, of course. Which brings us back to those bull markets. L-Bank, Schlossplatz 10/12, D-76113 Karlsruhe, Germany. Telephone INT 721/150-0.



UK industrialists fear damage from Emu isolation

From Mr Tony Hales and others.

The suggestion that Britain should rule out participation in the European single currency - either as one of the first group of countries to join or for the lifetime of the next parliament - is based on a serious misunderstanding, both of the process of monetary union and of our interests as a trading nation.

As representatives of companies whose trade in Europe generates billions of dollars of export business and creates tens of thousands of jobs in this country, we believe that a self-imposed exclusion from negotiations over Emu would be deeply damaging.

Many aspects of monetary union remain to be resolved. Leaving an empty chair at the table would mean that British interests would be unrepresented as crucial decisions were taken.

Such a gesture, of far from splendid isolation, could leave British businesses at a competitive disadvantage for years to come - whether or not Britain eventually chose to join.

Continued participation in the preparation process and retention of the choice over membership would not only ensure that we had the opportunity to protect our own interests but it would

also help to reassure inward investors who would, perhaps rightly, interpret any decision to rule out membership as the first act in a process of disengagement from one of the largest markets in the world.

Tony Hales, chief executive, Allied Domecq, Martin Broughton, group chief executive, BAT Industries, Sir Richard Evans, chief executive, British Aerospace, Sir David Simon, chairman, The British Petroleum Company, Sir Bryan Nicholson, chairman, BUPA, Prof Alan Watson, chairman, Bureau-Marsteller/Europe, Peter Smith, chairman, Coopers & Lybrand, Sir Richard Sykes, deputy chairman and chief executive, Glaxo Wellcome, Tony Greener, chairman, Guinness, Christopher Haskins, chairman, Northern Foods, Sir Clive Thompson, group chief executive, Rentokil Group, John Jennings, chairman, The Shell Transport and Trading Company, Ross Buckland, chief executive, Unigate, Niall FitzGerald, chairman, Unilever, Nick Reilly, chairman, Vauxhall Motors

Change law on trade and aid to resolve confusion

From Mr Barry Coates.

Sir, Your thought-provoking leader "Trade and aid" (September 2) lays bare the confusion at the heart of the UK's aid programme. The government appears to have two objectives: helping the world's poorest people and helping UK business. This was, as you say, clearly exposed when the World Development Movement took the government to court over the Pergau Dam. However, the two objectives need not be incompatible. The confusion can be resolved by amending the act governing overseas aid to make poverty alleviation

the overriding aim, supported by a requirement that both taxpayers and beneficiaries receive value for money. While this would end the system of tied aid, it would create economic benefits in the UK and overseas. This would be good news for poor people and good news for British businesses which, would, at last, have a level playing field on which to compete.

Barry Coates, director, World Development Movement, 25 Beehive Place, London SW9 7QR, UK

Waste value in futures

From Mr A. W. McCarthy.

Sir, The decision by O.M. Gruppen to include waste paper in its futures market ("Swedish group to launch London pulp futures", August 30) may help to re-classify many other alleged "wastes" into recyclable commodities - paper, plastics, oils, textiles, glass and scrap metal, to name a few.

All can be recycled and, irrespective of the economics, recycling is a far better alternative to landfill, as well as saving the environment by not using natural resources to make products. Present and future hazardous waste legislation includes these recyclable wastes, in addition to the hazardous wastes the

legislation was designed for.

This places impossible financial and regulatory constraints on those parties genuinely involved in recycling - ironically resulting in more materials going to landfill.

Assessing values to recyclable wastes, by way of a futures exchange, may be the first step in the right direction. Some, like glass and plastics, may prove to have a negative value after treatment.

Could such an exchange be a truly terminal market and handle negative as well as positive values?

A.W. McCarthy, 17 Bovington Heights, Marlow, Bucks SL7 2BP, UK

Cayman Islands banks no haven for money laundering

From Sir George A. McCarthy.

Sir, Stephanie Flanders' article "Cleaning up the global economy" (August 26) would have been a valid article had she not mistakenly used the Cayman Islands as an example to underpin her argument. She was quite wrong to imply that the large number of companies

registered in the Cayman Islands are vehicles for money-laundering.

Furthermore, if Stephanie Flanders believes that the size of bank deposits alone is evidence that a financial centre is a haven for money-launderers, then perhaps she should have looked to London, New York or Tokyo.

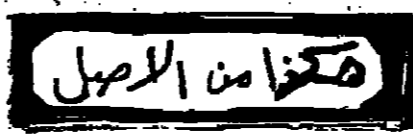
The Cayman Islands was

the first Caribbean jurisdiction to be scrutinised by the G7's Caribbean financial action task force and was commended on its regulatory procedures and anti-money laundering legislative framework.

Finally, it is obvious that your cartoonist has never visited the Cayman Islands. Otherwise he would have known that it would not be

legally possible for anyone to wander in and make a large cash deposit in any Cayman Islands bank which also benefit from tight security and excellent policing.

George A. McCarthy, financial secretary, Cayman Islands government, Cayman Islands



FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL. Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700 Thursday September 5 1996

Hard labour for France

French gross domestic product shrank 0.4 per cent in the second quarter of this year. News that must have caused Mr Alain Juppé, the prime minister, some petite crise cardiaque. Mr Jacques Chirac, the president, insisted at last weekend's meeting with the German chancellor, Helmut Kohl, that "we fulfil the Maastricht criteria". Mr Juppé will need courage and trick to make his master's bid for the economy is not helping. Over the year to the second quarter of 1996 real GDP grew a mere 1.2 per cent. More important, over the six years to the second quarter of 1996 the economy expanded at an average of 1.2 per cent a year. One result has been the rise in unemployment, from 8.3 per cent of the labour force in August 1990 to 12.5 per cent by July 1996. Another has been the deterioration in the public finances. Back in 1990 France easily met the Maastricht fiscal criteria, with a general government deficit of only 1.6 per cent of GDP. That had grown to 5 per cent by 1995. The fiscal deterioration is itself largely caused by the tight monetary policy dictated by the franc fort. The question now is whether France can turn the deficit round while maintaining the tight D-Mark link. It is only by doing both that France can be sure of attaining economic and monetary union - the goal of 13 years hard labour.

Moreover, cutting the deficit by 1½ percentage points of GDP would be difficult even if growth were to be 2½ per cent between 1996 and 1997. It will be made no easier by the commitment to admittedly modest tax cuts of FF20tn (€2.5bn). Goldman Sachs, for example, argues that total general government spending would have to be cut by more than 1 per cent in real terms, which has not been achieved in recent years. Much fudge may have to be swallowed. If growth were not to recover soon, it might prove indigestible, even by the most willing of Germans. With fiscal policy contractionary and a good chance of disruptive protests in consequence, monetary policy must ride to the rescue. The Bundesbank did help by cutting the repurchase (or "repo") rate to 3 per cent two weeks ago, allowing the Banque de France to cut its intervention rate to 3.35 per cent. French interest rates are now very close to German ones throughout the yield curve. But real short-term interest rates are still decidedly positive, at about 1½ per cent. Moreover, while year-on-year growth of German broad money (M3) has been close to 8 per cent, there is no monetary growth in France. If France were following a purely domestic monetary policy, lower short-term interest rates would have been inevitable. Instead, the French government is reduced to hoping that the Bundesbank has loosened enough, domestic growth will be fast enough and the French public will prove tolerant enough to make its gamble pay off. It will know quite soon.

A spouse's spice

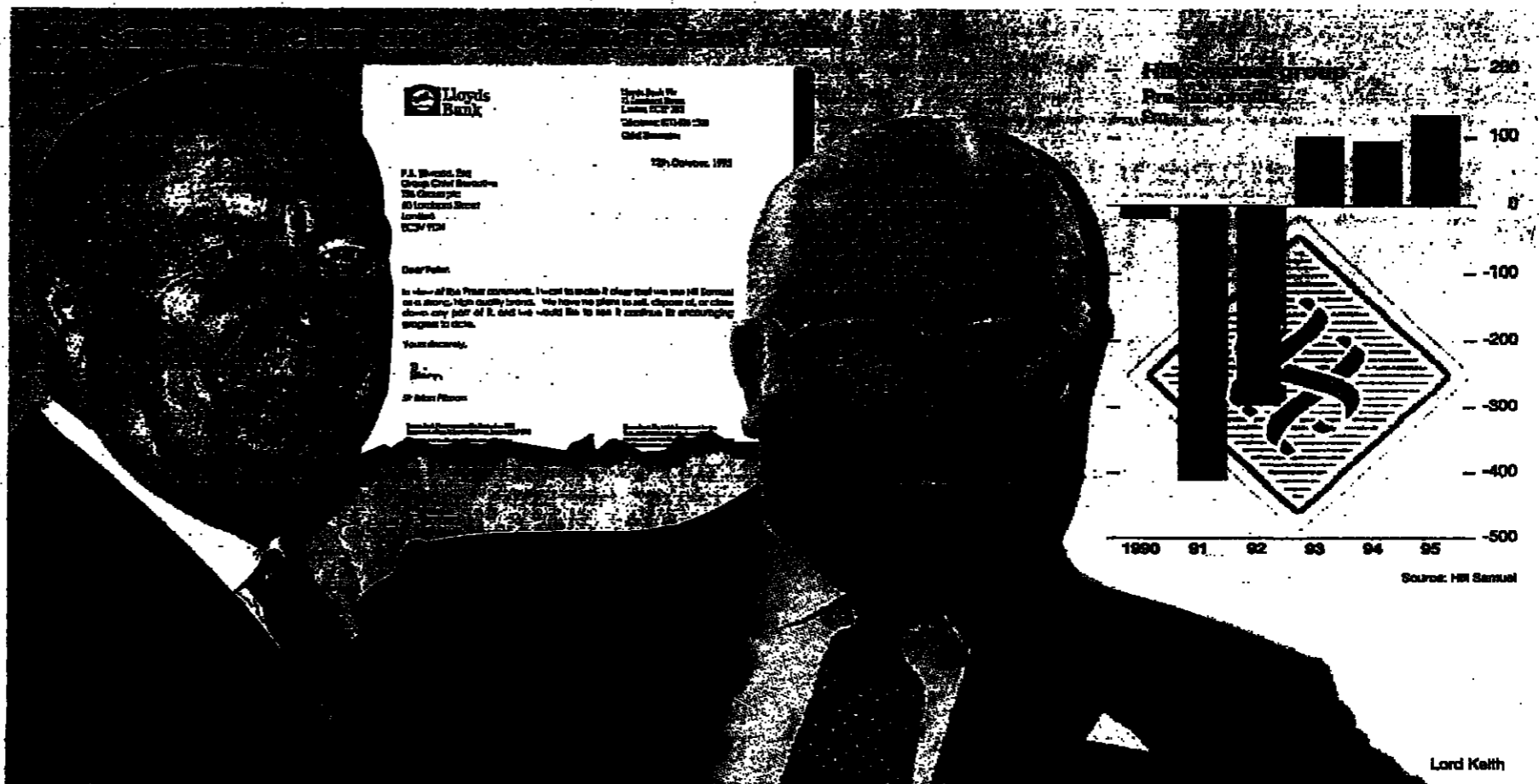
It was the big hope for ratings in America, so it was bound to come to Britain. After Hillary and Liddy entered the ring, fighting with no smiles barred for the title of US first lady, Norma Major has decided to unleash her charms on the viewers to try to win a second term for her husband John, the UK premier. Whereas Hillary Clinton was all pastel politics at the Democratic convention, Elizabeth Dole gave the Republicans scripted schmaltz with cream on, claiming to "speak with friends about the man she loved" and his war wounds. What Norma will wear or say, and whether Cherie (wife of Tony Blair, the Labour leader) will retaliate with fragrance or factoids, remain secrets of campaign managers' scripts. But it is clearly time to offer guidelines as to how the

spouses of top politicians should comport themselves, on the stump and in office. If possible they should be people of character, who know a thing or two about politics, with spiky views and shrewd judgment preferably with a successful career and enough cash to keep them out of temptation. They should stand firm against the leader in private, ever ready to criticise and advise, but never to interfere. However, they should shun interviews and cameras except on formal occasions. For the policies on trial are the leader's, not theirs. If they are known as strong but shadowy characters, preferring golf to party conferences, their partner's prestige will only be enhanced. It is, indeed, hard to find a finer example in this role than the previous British incumbent, Sir Denis Thatcher.

Postal strikes

In staging a series of one-day strikes throughout the summer the Royal Mail's postal workers have so far contrived to shoot themselves in the foot. To escalate the action would be to turn the gun to their head. By deciding to postpone until next week any call for additional stoppages, the executive of the Communications Workers Union has at last shown a glimmer of common sense. During the latest strike this week, a significant minority of its members defied the union and reported for work. The government has warned that further action will trigger a three-month suspension of the Post Office letter monopoly. So the hope must be that the momentum behind the dispute has been lost, and that the management's offer on pay and conditions will now be put to a ballot of union members. But in suggesting that they could yet seek to prolong the dispute, some members of the executive have displayed once again the home-headed short-sightedness which has cost the trade union movement so dearly during the past decade. Postal workers have a good case for a generous award. Their productivity has risen sharply. So too has the profitability of the Royal Mail. Customer satisfaction is at a higher level than in other, privatised, monopolies. There is cause too for irritation at the Treasury's ill-considered raids on the industry's profits. By any standards, though, the Royal Mail's offer is worth careful consideration. It would give delivery and sorting staff an average pay increase of £10 a week, a guarantee of job secu-

rety, a one-and-a-half-hour cut in the working week, a move to a five-day week and longer holidays. To break the deadlock, Royal Mail managers have also agreed that the vexed issue of changes in working practices - so-called teamworking - should be considered by a joint committee under the chairmanship of the conciliation service Acas. So the refusal of the union's executive to put the package to members in a ballot has brought justified suspicions that a majority on the executive is more interested in playing politics than in promoting the interests of members. It has long been clear that Mr Alan Johnson, the union's moderate general secretary, favours a ballot. An end to the strike, however, would not of itself provide the right answer for the industry. The union's blanket refusal to contemplate team-based working arrangements is reminiscent of the attitude of unions in Britain's now shrunken car industry. Royal Mail faces ever stiffer competition, from technological advance and from private sector carriers. Its workers cannot expect to defend the working practices of the 1970s. In seeking to do so, they simply strengthen the case for a more radical shake-up of the industry. The irony in all this is that the union was at the forefront of the campaign which forced the government to abandon its plans to sell the Royal Mail. Its subsequent attempt to cling to the past could hardly have done more to unravel support for the case that the industry belongs in the public sector. The arguments for privatisation have always been strong. Now they are compelling.



A countdown to oblivion

John Gapper investigates the indecision and mistakes which led to the takeover and then the demise of Hill Samuel Bank

From his country home in Norfolk, the 80-year-old Lord Keith of Castlecreagh has observed in sorrow and anger the death throes of the merchant bank that, along with S.G. Warburg, came to epitomise the breed of aggressive City of London institutions which emerged after the second world war. Hill Samuel competed with the houses of Morgan Grenfell and J. Henry Schroder Wagg, and earned a place with them as a leading adviser in the wave of takeovers in the 1960s. Yet in a few months, Hill Samuel Bank will be no more. Within six months of the merger of the two banks that now own it, Lloyds and TSB Group, its fate was sealed. Despite assurances at the time of the merger by Sir Brian Pittman, chief executive of Lloyds-TSB, it has been broken up and most of its parts are now being absorbed into the parent bank. Last week Mr John Slater, the chairman, and Mr John MacGregor, the deputy chairman, lost their jobs in the first wave of redundancies, with 100 others.

For shareholders of Lloyds-TSB, a financial month that will pump out pre-tax profits of £2.4bn this year, this rationalisation makes sense. "We have preserved a substantial part of revenues, and removed a lot of costs. It creates a useful benefit to shareholders," says Mr Alan Moore, deputy chief executive. Yet the crushing of Hill Samuel Bank has more significance than it represents for the dividends of Lloyds-TSB investors. With Berings, Kleinwort Benson and S.G. Warburg having passed into foreign ownership in recent

years, the disappearance of another British merchant bank leaves the few that remain - notably Schroders - appear even more vulnerable. Furthermore, the manner in which Hill Samuel was weakened, then resuscitated, and finally buried under the ownership of TSB Group marks one of the most peculiar episodes in the City of London's recent history. It was one in which several hundreds of millions of pounds - mostly belonging to private shareholders in the former Trustee Savings Banks - were needlessly thrown away. The last days of Hill Samuel under Lloyds-TSB are an object lesson in City realpolitik. On October 12 last year, Sir Brian wrote to Hill Samuel staff assuring them that Lloyds had "no plans to sell, dispose of, or close down, any part of" their bank. But a few months later, Sir Brian and Mr Moore had set in train all three courses of action. The bank they dismantled was created in 1968 by Keith who had built up a corporate finance business at Philip Hill Investment Trust after the second world war. In the 1960s Philip Hill took over Higginson & Co and the accounting house Erlangers before merging with the traditional merchant bank, M. Samuel & Co. During the 1960s Keith, and a group of directors built Hill Samuel into one of the strongest merchant banks in London. "All of the other merchant banks were slow to adapt, and that gave us a considerable opportunity," Lord Keith recalls. It advised aggressive industrialists including Mr Charles Clore during the restructuring of several UK industries. Yet by the 1980s, Hill Samuel was not quite the same force. It had diversified into insurance broking and pensions advice, opened branches in several cities and bought the stockbroker Wood Mackenzie. "The manage-

ment had its eyes on about 100 different things at once, and things had drifted," recalls one director. The way out chosen by directors was to sell the bank to Union Bank of Switzerland. However, the Swiss bank turned down the deal after examining the books. This and a failed attempt by two of its corporate financiers to strike a deal with Barclays de Zoete Wedd left Hill Samuel feeling exposed to predators. It had already started to concentrate more on lending and was looking for a backer with deep pockets. It turned to TSB, which had just floated on the stock market and was awash with capital. TSB bought the bank for £777m in October 1997 and injected £5bn of fresh money into lending. It was an ill-timed move, accentuated by Hill Samuel's lack of controls. "The last thing it needed was for a rich, stupid bank to encourage its vice," a director says. By 1992, Hill Samuel had about £500m of bad loans on its balance sheet. So Sir Brian sent his brief letter the day after the merger was announced, insisting that "we see Hill Samuel as a strong, high-quality brand". It still irks some Hill Samuel directors, although Mr Moore insists that it was not intended to deceive. "Things have to be read in the light of circumstances. There was no pre-conceived plan to close it," he says. Yet Sir Brian's letter made convenient use of an ambiguity. The Hill Samuel brand he respected was Hill Samuel Assets Management which, managed about £1.8bn in funds, mainly TSB pension funds. Two months after the merger was announced, Lloyds had devised plans for Hill Samuel. The investment management arms of all the banks would combine under the name of Hill Samuel Asset Management, while the leasing arm of Hill Samuel would be folded into that of Lloyds. Hill Samuel's treasury would also be

combined with that of Lloyds-TSB. By January, Mr Freedberg found himself in charge of the rump of the merchant bank - a severely denuded operation which could no longer support its costs. For it to survive, it would have had to expand activities such as project finance. "We would have had to put our foot on the accelerator to make it work," says Mr Moore. But traditional merchant banking could not compare with the other Lloyds-TSB operations such as mortgage lending in terms of consistency of earnings. "That is what we live by. That is Lloyds," says Mr Moore. "It would have led to endless aggravation and tears if we had falsely let them believe we would support them in their expansion plans." By January, Lloyds-TSB had appointed Phoenix Securities, a corporate finance adviser, to try once again to find a buyer. This time, a South African bank expressed interest, but the effort to sell did not succeed. The fact that Hill Samuel by now lacked a fund management arm made it far less attractive to a buyer wanting a London presence. With high-level staff departures starting to accelerate, Lloyds-TSB allowed the 100 corporate finance staff to move to Cloose Brothers for £1m. The corporate finance arm was worth far less than TSB had paid for it; it had to write off £69m of goodwill on this move in its half-year accounts. Most of Hill Samuel's remaining 500 staff face redundancy. The Hill Samuel name will remain in asset management, and may also live on as Lloyds-TSB's private banking brand. But it will no longer be the name of a merchant bank. "It is a great shame, but that is how the world works. It is not as if anyone set out to nobble Hill Samuel, or treat it nastily," says Mr Freedberg of Lord Keith's dying bank.

OBSERVER

Stockholm shudders... The city's financial district is in a state of high alert. Rumours of a takeover are spreading like wildfire. The city's financial district is in a state of high alert. Rumours of a takeover are spreading like wildfire. The city's financial district is in a state of high alert. Rumours of a takeover are spreading like wildfire.

Silly, if not mad... The market is in a state of confusion. Investors are being misled by false information. The market is in a state of confusion. Investors are being misled by false information. The market is in a state of confusion. Investors are being misled by false information.

What a sell-out... The market has been sold out. Investors have been deceived. The market has been sold out. Investors have been deceived. The market has been sold out. Investors have been deceived.

Local de France and Crédit Communal de Belgique... The two banks are proposing to merge by the end of 1996, but they've yet to agree a new joint name, logo and corporate colours. Top executives at the merged Franco-Belgian bank - which will specialise in lending to local authorities - are in fierce dispute. The banks must have a new image to encapsulate visually the alliance and the projects it will fund.

100 years ago... Colonial Competition. During the last fortnight there have been over 1,000 visitors to the London Chamber of Commerce in Eastcheap to inspect the sample collection from the British West Indies of foreign articles, which find a sale in those markets and which were sent home in response to Mr Chamberlain's despatch to the Colonial Governors. It was originally announced that the exhibition would close to-day but in consequence of the great attention which the samples have attracted, and of the fact that the attendance was increased rather than diminished it has now been decided to continue the exhibition until next Saturday.

50 years ago... India's First Foreign Loan. The government of India has granted a loan of Rs.50,00,000 (£2,750,000) to Siam - the first loan ever made by the Government of India to a foreign country. The loan, which is for 20 years and carries interest at the rate of 3 per cent, is expected to help to lay the foundation of intimate trade relations between the two countries. The agreement was signed by Sir Hugh Hood, Principal Secretary of the Finance Department, on behalf of India, and Nai Hallajien, Permanent Head of the Siamese Treasury.

Special effort... Is there no limit to the self-sacrifice of US politicians? One of the special events at this month's New Mexico State Fair is none other than "Governor Gary and Doc Johnson's Drug Free Day".

Beyond all credit... Anyone got a name for the soon-to-be amalgamated Credit...

Welcome to the heart of London. Radisson EDWARDIAN

FINANCIAL TIMES

Thursday September 5 1996

"Facts are filtered through our hearts."

KAZUO HANANO, founder of Reuters

REUTERS

German government to freeze payments

Bonn and Brussels in deal over aid for VW

By Caroline Southey in Brussels and Frankfurt

A compromise has been reached over state aid payments for Volkswagen...

not be fulfilled". The Commission has been at loggerheads with Bonn since July...

package that Bonn has offered to freeze. Volkswagen said it would go ahead with two projects in eastern Germany...

British companies warn PM on staying out of Emu

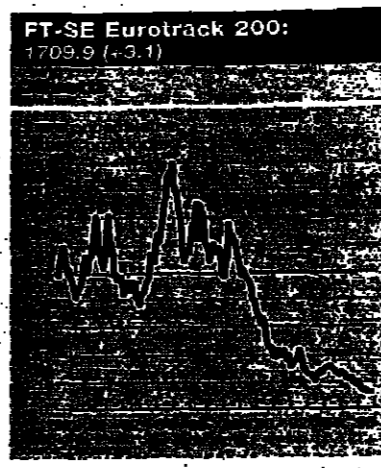
By Robert Peston, Gillian Tett and Robert Chote in London

Mr John Major, prime minister, is being warned by some of the UK's largest companies against staying out of the EMU...

THE LEX COLUMN

Overhauling Olivetti

Yesterday's see-sawing in Olivetti's share price was telling investors...



acquisition, together with reduced working capital and property disposals. Booker shareholders stand to reap an impressive return...

BBA

Following its flirtation with Lucas earlier this summer, BBA owed its shareholders some reassurance...

will take several years to prove. In the meantime, management will struggle to dispel lingering fears...

Booker/N&P

The joining together of Booker and Nurdie & Peacock is no marriage made in heaven...

Cadbury Schweppes

Cadbury Schweppes yesterday provided some evidence that last year's \$2.5bn foray into US soft drinks will drive profits growth...

Philippine Stock Exchange to become self-regulating

By Edward Luce in Manila

The Philippine Stock Exchange is to be turned into a self-regulating body along the lines of the New York Stock Exchange...

much-awaited move which will benefit the stock exchange as a whole," said Mr Noel Reyes...

SEC will lose the right to intervene," a broker said yesterday. Another problem is the Asian Development Bank's decision to delay disbursement...

Iraq crisis

Continued from Page 1

while Mr Primakov, speaking in Bonn, accused the US of endangering world peace by sidestepping the UN...

Olivetti reassurance

Continued from Page 1

when trading opened yesterday, said it would enforce a "security cordon" a few kilometres inside the Iraqi border...

agreed with the results approved on Tuesday. Mr Francesconi, who joined Olivetti six weeks ago, said he had not fallen out with Mr Caio...

FT WEATHER GUIDE. Europe today. High pressure will bring widespread sunshine to Norway and Sweden... TODAY'S TEMPERATURES. Abu Dhabi, Agadez, Amsterdam, Athens, Atlanta, B. Aires, B. Ham, Bangkok, Barcelona, Beijing, Belfast, Bilbao, Bogota, Bombay, Brasilia, Bucharest, Cairo, Cape Town, Caracas, Cardiff, Cebu, Chicago, Cologne, Dakar, Delhi, Dubai, Dublin, Edinburgh, Faro, Frankfurt, Geneva, Glasgow, Hamburg, Helsinki, Hong Kong, Honolulu, Istanbul, Jakarta, Jersey, Kuwait, L. Angeles, Las Palmas, Lima, Lisbon, London, Luxembourg, Lyon, Madrid, Manila, Mexico City, Miami, Moscow, Mumbai, Nagasaki, Naples, New York, Nice, Osaka, Paris, Perth, Prague, Rome, Seoul, Singapore, Stockholm, Sydney, Taipei, Tel Aviv, Tokyo, Toronto, Vancouver, Venice, Vienna, Warsaw, Washington, Wellington, Whangarei, Zurich, Yokohama, Zagreb, Zanzibar.

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مكتبات الاصل

FINANCIAL TIMES COMPANIES & MARKETS

Thursday September 5 1996

Heating Replacement
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IN BRIEF Office suppliers in \$3.5bn merger

Staples and Office Depot, two of the biggest superstore groups in the hotly contested US office supplies business, announced plans to merge in an all-share deal worth \$3.5bn - the biggest US retailing merger since 1994. Page 15

Japanese steelmakers out forecasts
Japan's leading integrated steel manufacturers warned they were unlikely to meet previous earnings forecasts, blaming the weaker than expected recovery of the Japanese economy and soft steel prices at home and abroad. Page 14

Rubbermaid issues profits warning
Rubbermaid, the US household goods manufacturer that recently emerged from a string of poor results, warned that rapidly rising raw material costs would hit profits again in the third quarter ending this month. It also said it was buying Graco Children's Products, a private US group, for \$225m in cash. Page 15

Digital says orders trail forecast
Digital Equipment warned that new customer orders had been below its expectations since the end of June, casting a shadow over the US computer maker's attempts to put its troubles of the first half of the year behind it. Page 15

SBL lifts profit and names new chief
Banque Bruxelles Lambert, Belgium's third-largest bank, named 44-year-old Mr Michel Tilmant as its next chief executive as it reported a 17.9 per cent increase in first-half net profits to BFr5.07bn (\$160m). Page 16

Générale des Eaux in telecom challenge
Compagnie Générale des Eaux, the French utilities, property and communications group, threw down a gauntlet to France Télécom, outlining its intention to compete head-on with the state-owned telephone operator in all the main segments of the domestic market. Page 16

Weaving machinery entangles Sulzer
Sulzer, one of the traditional pillars of the Swiss engineering industry, doubled its first-half net income to SFr48m (\$56.6m). But its profit recovery continues to be hampered by rising losses in its Sulzer Rüti weaving machinery business where it is the world market leader. Page 16

UK cash and carry groups to merge
Booker yesterday consolidated its position as the UK's largest cash and carry group with a £264m (\$409m) offer for Nurdin & Peacock, its main rival. Page 17

CRH to pay \$322m for Ticon
CRH, the acquisitive Dublin-based building materials group, is paying \$322m to acquire Ticon, the US roadstone business, from BTR, the UK manufacturing conglomerate. Page 18

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Chief price changes yesterday

FRANKFURT (DM)		Dusseldorf		3600 + 85	
Alcatel	1115 + 20	Gen. Lloyds	1470 + 65		
Almayer	532 + 10	Interchange	988 + 28		
MAN	372.5 + 5.8	Vodafone	213.4 + 13.4		
Vao	547 + 5.75	Pharm			
Volkswagen	546.5 + 0.5	UFB Lenzing	443 - 22		
DLW	110 - 2.5	WYNDY (West)			
NEW YORK (\$)		Brother Int'l <th colspan="2">557 + 15</th>		557 + 15	
Alcatel	3694 + 294	Pharm			
Almayer	1994 + 4	Auto Const	605 - 35		
Office Depot	3494 + 194	Chico Bank	830 - 24		
Union Pacific	3494 + 194	Mol Sulf	1790 - 60		
Pharm		Alkon Park	961 - 27		
Int'l Fin	24 - 194	Topo Tel & Bsp	930 - 35		
Rubbermaid	228 - 394	Western Union			
Vodafone	594 - 394	Western Union			
LONDON (£)		Mitsui Bussan <th colspan="2">2.40 + 0.35</th>		2.40 + 0.35	
Alcatel	2008 + 854	PKF Fin Year	2.30 + 0.48		
Almayer	3829 + 51	Torway Int'l	18.20 + 0.85		
Pharm		Pharm Int'l	0.428		
Pharm Int'l	50 - 14	Pharm Int'l			
Shawcross Int'l	1680 - 2	Pharm Int'l			
Tesco	9	Pharm Int'l			
Vodafone	2294 - 149	Pharm Int'l			
TORONTO (C\$)		Pharm Int'l <th colspan="2">0.55 - 0.05</th>		0.55 - 0.05	
Alcatel	17.40 + 1.20	Pharm Int'l	2.30 - 0.20		
Almayer	10.25 + 1.20	Pharm Int'l			
Office Depot	31.50 + 2.25	Pharm Int'l			
Pharm		Pharm Int'l			
Pharm Int'l	7.85 - 1.85	Pharm Int'l			
Pharm Int'l	0.85 - 0.85	Pharm Int'l			
Pharm Int'l	1.25 - 1.85	Pharm Int'l			
PARIS (FFr)		Pharm Int'l <th colspan="2">156.00 - 17.00</th>		156.00 - 17.00	
Alcatel	2807 + 112	Pharm Int'l	148.00 - 15.00		
Carrefour		Pharm Int'l	127.00 - 12.00		

New York and Toronto prices at 1500.

Telekom's debts put at \$67bn

By Richard Lapper, Capital Markets Editor

Investors in Germany's Deutsche Telekom - which will be partly privatised later this year - will be buying into a company whose capital structure offers many of the characteristics of a leveraged "buy-out", according to research published yesterday. The deal is expected to be one of the world's biggest international offerings. The research by EZW, the investment arm of Barclays Bank of the UK, says Deutsche Telekom is not only the second most indebted company in the world, behind Tokyo Power of Japan, but is the 24th largest debtor overall. Deutsche Telekom - with debts of \$67bn - is perched between Argentina (\$77bn) and Turkey (\$66bn). The report also points out, however, that Deutsche Telekom has a formidable ability to generate cash. In 1996 gross cash flow of DM25bn is expected, leaving DM11bn available for debt repayment after interest charges and tax. "The most striking feature of the Deutsche Telekom balance sheet are the absolute level of debt and the very high gearing levels. By contrast... Deutsche has the

strongest cash flow of any [telecommunications company] worldwide," says the report, which is independent in that BZW is not involved in the share offer. Goldman Sachs, the US investment bank, and Germany's Dresdner Bank and Deutsche Bank are co-ordinating the offering, which involves several dozen other banks and securities houses. The report says Deutsche Telekom's rapid expansion into eastern Germany since 1989 is at least partly responsible for the high level of debt. It has invested DM50bn (\$33.7bn) in a new digital telephone net-

work for eastern Germany, increasing the number of lines per inhabitant from 10 in 1990 to 40. Three quarters of the overall German network will be digital by the end of this year, which BZW calls "a considerable logistical and engineering achievement". Deutsche Telekom has permission to sell up to 1bn new shares, equivalent to 50 per cent of its existing capital, in its initial public offering (IPO) due in October and November. It can sell more shares as long as the government's stake does not fall below 50 per cent of the enlarged capital before 2000.

The complexities of valuing its business have so far ruled out an exact calculation of how much money will be raised. BZW estimates that the IPO - in which 500m shares are likely to be issued - could raise up to DM11bn and a minimum of DM5bn, lower than the range of DM10bn-DM15bn most frequently cited by analysts. Trading in the shares is due to begin on November 18. A prospectus is expected after the release of half-yearly figures later this month. It is expected that about 40 per cent of the offer will be targeted at retail investors.

Gazprom plans global issue

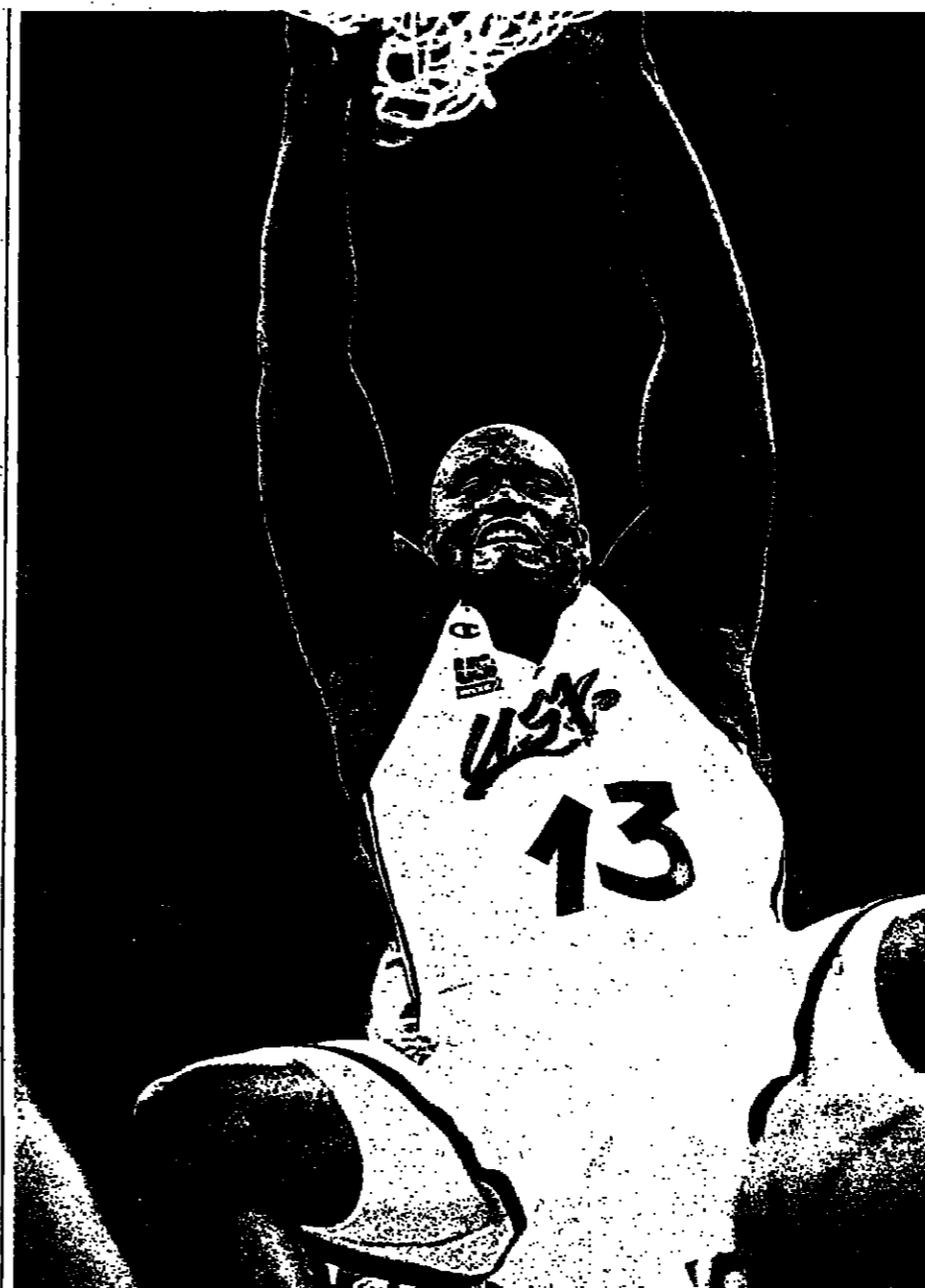
By John Thornhill in Moscow

Gazprom, the world's biggest gas producer, is pressing ahead with plans to launch itself on international capital markets later this year with market sources suggesting it could place up to 1.5 per cent of its shares at a target price of about \$400m. If successful, the deal would be the biggest international share offering from a Russian company, giving Gazprom an implied value close to \$27bn, more than the current worth of the rest of the country's stock market. Mr Alexander Semenyaka, the board director in charge of the offering, said yesterday that Gazprom would release details of a financial audit, conducted by Price Waterhouse, the auditing firm, by the end of September and then make a series of international investor presentations. He confirmed that the Morgan Stanley and Dresdner Kleinwort Benson investment banks would be joint global co-ordinators of the offer, which would be sold in the form of Global and American Depositary Receipts. Morgan Stanley was likely to act as the book runner for the deal. The company eventually aims to sell 9 per cent of its shares to international investors, enabling it to finance large gas field development projects in the Yamal peninsula, in northern Russia. A previous attempt to sell packets of shares to western gas companies foundered because of a lack of interest. Gazprom is Russia's richest company with strong govern-

ment connections and has tightly controlled trading in its shares since privatisation. The company reserves the right to veto any share purchases, making it one of the country's most illiquid stocks. But since April, Gazprom has been slowly opening up its shareholder base, auctioning off a packet of 1 per cent of its shares on the domestic market to establish a benchmark price for its international offering. As a result, the company's share price has risen almost 10 times to about 50 cents a share and market analysts suggest it could rise to almost \$1 by the end of the year, allowing the international offering to be priced at about \$1.25.

Mr Dan Rapoport, head of sales at Centinvest Group, a Moscow-based securities house, said the domestic share price was always likely to trade at a discount to the ADR proxy shares, given the comparative lack of liquidity, higher registration risk, and greater tax liabilities. "Gazprom seems certain to attract much interest among international institutional investors wanting to gain exposure to Russia."

But the company remains at the centre of controversy in Russia thanks to special legal and tax privileges it has received from the government. Mr Victor Chernomyrdin, Russia's prime minister, is the former boss of the company. Economic aides to Mr Alexander Lebed, the politically ambitious former general who heads Russia's security council, have even been calling for the company to be renationalised.



Coca-Cola has dropped a \$1m-a-year sponsorship deal with the Los Angeles Lakers basketball team because its leading man, Shaquille O'Neal (above), promotes Pepsi. The 7ft 11in player is also a film star, rap artist, web site host, and walking billboard. Details, Page 15

Ansett holds back TNT

By Nidd Taft in Sydney

A sharp downturn in earnings at Ansett Airlines and a loss in its general freight division caused TNT, the Australian transportation group, to post a profit of just \$325.8m (US\$20.4m) after tax in the year to June 30. The figure, struck before abnormal, compared with \$908.1m a year earlier. After abnormal, TNT's result slid to \$9.84m, compared with \$40m last time. Revenues rose from \$66.49bn to \$67.38bn. The figures reverse the small recovery seen in the group's results in 1994/95 following heavy losses and big restructuring charges in the early 1990s. TNT's problems came in its general freight division, which sunk to a \$40m loss, compared with a profit of \$18.8m last time. TNT has already announced plans to pull out of this business.

from \$1.65bn to \$1.8bn. The Australian interests were still affected by rationalisation costs and the French operation went back into the red. But the German and UK units performed strongly and the Italian business improved. GD Express Worldwide - a joint venture between TNT (50 per cent) and various national postal authorities - also made a small pre-tax profit in local currency terms for the first time, although it still contributed a reduced \$66.2m loss to TNT's after-tax result. On the logistics side pre-interest earnings advanced strongly from \$447.9m to \$485.3m, with revenues rising from \$698.5m to \$814.7bn. TNT's stake in Ansett (including its regional airline subsidiary) earned about \$1.1m before abnormal compared with \$27m previously, although its post-abnormal contribution appeared to increase to about \$19m. There is again no dividend.

UK drinks group rises 12%

By Roderick Oram, Consumer Industries Editor

Cadbury Schweppes, the UK food and soft drinks group buoyed by acquisitions, yesterday posted a 12 per cent rise in interim pre-tax profits to \$221m. This was despite lower profits in the UK and intense competitive pressure in US soft drinks. The "robust performance", helped by emerging markets such as Poland, should produce full-year profits growth for the group, Mr David Wellings, chief executive, said. Confectionery tonnage was up 14 per cent, of which acquisitions contributed 11 per cent. Soft drink volumes were up 13

per cent of which acquisitions contributed 7 per cent. The Americas turned in the best regional performance with trading profits up 41 per cent to \$137m. Acquisitions of Dr Pepper/Seven Up Companies soft drinks in the US and two confectionery companies in Canada contributed two-thirds of the rise. "Dr Pepper is delivering the goods," Mr Wellings said of the \$1bn acquisition made last year. Overall volumes of Dr Pepper, the leading non-cola brand, were up 6 per cent and continued to grow faster than the overall US market. The re-launch of 7-Up lifted its volume by less than 2 per cent with the campaign blunted by

a fierce counter-attack from Coca-Cola's Sprite which grew by more than 80 per cent. "Dr Pepper is doing well but Sprite is tearing up the market," a US drinks analyst said. UK trading profits dipped by \$5m to \$91m as competition eroded soft drink margins. Coca-Cola & Schweppes Beverages, the bottling joint venture Cadbury is selling to Coca-Cola Enterprises, raised volumes 7 per cent. Earnings per share were up 3 per cent to 12.1p but excluding one-off charges showed underlying growth of 15 per cent. An interim dividend of 5.3p, up 6 per cent, was declared. Lex, Page 12

DirecTV plans Spanish service

By Raymond Snoddy in London

DirecTV, the US digital satellite television broadcaster, is today expected to announce plans to launch a service in Spain with local and Latin American partners. It is believed DirecTV, part of the Hughes Electronics Corporation, has linked up with Sogecable, owned by Grupo Prisa, the Spanish media company, and the Cisneros group of Venezuela, which is one of the world's largest producers and distributors of Spanish-language programming. The deal offers the opportunity to use digital satellites to serve the Spanish-speaking world on both sides of the Atlantic. DirecTV's 175-channel service has attracted 1.7m subscribers in the US less than two years after launch. Earlier this year, DirecTV International launched Galaxy Latin America in a consortium which includes Cisneros. The Spanish project is DirecTV's first move into Europe. The deal may also mean a digital satellite television battle in Spain. Last month, Telefonica, Spain's partly privatised telecommunications group, announced it had agreed in principle with Germany's Kirch group to set up a digital joint venture in Spain involving investments estimated at Pta150bn (\$1.2bn). Telefonica said at the time that other shareholders might join the planned venture. One possible investor is British Sky Broadcasting, the UK satellite company in which Mr Rupert Murdoch's News Corporation owns a 40 per cent stake. DirecTV's Spanish plans include developing a wide range of Spanish-language movie, entertainment, news, sports and educational programming. Grupo Prisa, which operates terrestrial and satellite channels in Spain, will be able to help DirecTV's penetration of the Spanish market. In turn, DirecTV could use its satellites to distribute Grupo Prisa programming in Latin America. Cisneros recently caused controversy in cola bottling and distribution when it decided to end its 30-year relationship with PepsiCo by switching to Coca-Cola. Mexican TV alliance, Page 15

Coopers & Lybrand Corporate Finance

Alders plc

Coopers & Lybrand Corporate Finance originated the transaction and acted as joint advisors to Alders plc on its acquisition of eight Owen Owen and Lewis's department stores

Solutions for Business

business insurance • business recovery and insolvency
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COMPANIES AND FINANCE: ASIA-PACIFIC

High share take-up at National Mutual

By Nikki Tait in Sydney

National Mutual, Australia's second-largest life insurer, said yesterday that over half a million policyholders had opted to become shareholders in the group as it completes its "demutualisation" and moves to a stockmarket listing next month.

Announcing the results of the policyholder offer, Mr Geoff Tomlinson, managing director of National Mutual, which is controlled by France Axa's group, said that over 540,000 eligible policyholders had said they wanted to take up shares, and that their entitlement covers around 384m shares - about 55 per cent of the total available.

Shares not taken up by policyholders will be sold on their behalf to institutional and private investors through an offer for sale. This is due to open on Monday and will comprise a two-week public offer and then a three-day institutional offer.

Given the relatively high take-up by policyholders, there will be about 448m shares in the offer for sale. Of these, at least 280m will be reserved for institutions, and a further 80m will go first to preferential applicants, such as agents. The retail application price will be A\$1.50.

The Australian Mutual Provident Society, Australia's biggest life company, indicated yesterday that it expects to complete a review of the group fairly shortly.

The group is considering the demutualisation option amongst other possibilities. Mr Ray Greenshields, chief general manager of AMP Financial Services, said that Australian Mutual Provident Society expected to come to a conclusion on the review "in the next three months".

Japanese steelmakers cut forecasts

By Michiyo Nakamoto in Tokyo

Japan's leading integrated steel manufacturers warned yesterday they were unlikely to meet previous earnings forecasts. They blamed the weaker than expected recovery of the Japanese economy and soft steel prices at home and abroad.

Four of the five steelmakers revised their earnings forecasts downwards for the first half, while NKK cut its forecast for the full year. All the companies except Kawasaki Steel said they would skip payment of an interim dividend.

Nippon Steel, the world's largest steelmaker, expects to report lower sales and recurring profits in the first half of the year, but aims to meet its earnings forecast for the full year. NKK expects recurring profits to meet its target in the first

half, but fall for the full year on sales unchanged from its initial forecast.

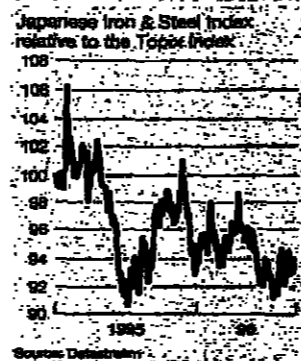
The revisions come as Japanese steelmakers are intensifying production cutbacks to adjust inventory levels to market conditions. Steel inventories have been piling up since the earthquake in the city of Kobe last year, when steelmakers lifted production to meet the strong orders expected for the reconstruction of the devastated region.

In the event, demand for steel was not as strong as expected and cutbacks in production had to be increased in order to adjust inventories, said NKK.

At the same time, Japanese steelmakers have been hit by a fall in prices in their main overseas markets, in south-east Asia and China, and higher raw material costs.

As a group, the lower

Japanese steelmakers



prices, of ¥2,000 a tonne, amounts to a ¥56bn (\$695.4m) drag on earnings on an annualised basis, while higher raw materials means a further ¥140bn negative pull on earnings, notes Mr Stephen Wolfe, industry analyst at UBS in Tokyo.

Although the steel companies warned of continuing

difficulties in the second half, they expect to put in a better performance as a result of an improved supply-demand environment stemming from production cuts in the first half, and stronger demand in their engineering divisions which tend to see greater orders in the latter term.

Demand from the housing and vehicle manufacturing markets in Japan is also expected to be stronger, judging from the double-digit growth in housing starts and firm production plans of the carmakers, Mr Wolfe said.

Japan's steelmakers have also been slashing costs at an impressive rate. Mr Wolfe calculates that given the ¥205bn negative impact on earnings from lower prices and higher input costs, and the ¥35bn in earnings the industry is forecasting, the total amount of cost-cutting comes to ¥240bn.

"If they come anywhere near close to these numbers, the Japanese steel industry will be the only major steel industry this year that will see higher earnings in the face of higher input costs and lower prices. That's a phenomenal feat," he says.

NEWS DIGEST

Toshiba forced to cut chip spending

Toshiba, one of Japan's leading semiconductor makers, is cutting capital investment in its main business in a move that underlines the difficult conditions the industry faces. Toshiba said it would invest ¥170bn (\$1.6bn) in semiconductor facilities, rather than the ¥180bn initially planned. This follows moves by other chipmakers to postpone expansion of semiconductor facilities in the wake of a sharp fall in prices for 16-megabit dynamic random access memory chips.

The cutback will affect two of Toshiba's facilities in Japan where it manufactures memory chips. It said the value of its semiconductor production was also likely to be about 10 per cent lower than the initial forecast of ¥1,065bn, while higher raw materials would mean a further ¥70bn negative pull on earnings.

Memory prices have fallen to as low as a quarter of their previous levels in the downturn this year. Against this background, analysts expect the profits of large Japanese electronics companies, which have derived a substantial proportion of their profits from semiconductors in recent years, to be cut heavily in the current year to March.

The shares of Hitachi, Toshiba and Mitsubishi Electric would remain under pressure in the near term on concern over the impact of lower microchip prices on the year-to-March results, analysts said. Japan's three leading electronics company shares have already underperformed the market this year, and the shares fell further yesterday after the Nihon Keizai newspaper reported downward revisions of current year profit forecasts.

"I think [the three companies'] share prices will probably go down further," said Mr Peter Rawley of Schroder Securities. "I expect them to be lower at the end of the year than at present. Most analysts have been on the bearish side, so I don't think the downward [earnings] revision would surprise much at all," Mr Rawley said.

Hitachi closed down ¥7 at ¥987; Toshiba fell ¥12 to ¥987; and Mitsubishi Electric dropped ¥14 to ¥984. The Nihon Keizai reported that Hitachi's year-to-March parent pre-tax profit would fall to ¥90bn, short of an earlier ¥110bn forecast, and compared with ¥128.8bn in the year to March 1996. It also said Toshiba's year-to-March parent pre-tax profit would be little changed from the previous year's ¥121.4bn, in spite of an earlier forecast that it would rise to ¥130bn. Mitsubishi Electric's parent pre-tax profit for the period would fall to about ¥70bn, the newspaper said. The company had forecast ¥90bn, and the previous year's result was ¥100.7bn.

Michiyo Nakamoto and agencies, Tokyo

Abnormals lift Packer group

By Nikki Tait

Publishing & Broadcasting, Mr Kerry Packer's main listed company, yesterday announced a 50.3 per cent increase in profit to A\$225.4m (US\$178m) after tax in the year to end-June. The result was helped by an abnormal gain of A\$52.7m, but group profits before tax and abnormals rose anyway, from A\$219.7m a year ago to A\$260.5m.

Sales rose 20 per cent to A\$1.1bn, while earnings per share increased 31.2 per cent to 44 cent.

But the company said that comparisons had been muddied by the merger of its magazine publishing interests with the Nine Network television business, which took place in the middle of 1994-95. Figures for the 1994/

5 financial year included only an eight-month contribution from the publishing assets, compared with 12 months in the latest period.

When this was taken into account, PBL said, earnings at group level before interest and tax rose by around 5.5 per cent last year. The television unit's contribution grew almost 15 per cent, but the magazines division slipped 6.4 per cent. The magazines result reflected flat circulation revenues and a decline in advertising revenues in the core Australian market. Higher paper prices also pushed up costs.

Mr James Packer, son of Mr Kerry Packer and PBL's managing director, said both the television and magazines divisions were expected to post an increase in pre-interest earnings this year. But



he warned: "The strength of the advertising market is difficult to assess at this point, making it impossible to predict the increase."

PBL shares rose 15 cents to A\$6.05.

Wharf upbeat as underlying result improves

By John Fiddling in Hong Kong

Wharf (Holdings), the Hong Kong property and communications conglomerate, yesterday announced net profits of HK\$1.3bn (US\$168.1m) for the first half of the year, a fall of 57 per cent, as a result of exceptional gains offset an improved operating performance.

Mr Gonzaga Li, chairman, reported steady growth in the group's traditional businesses, but said investments and start-up costs in new activities involved "some earnings sacrifice in the short term". Mr Li struck an optimistic note about prospects in new activities, which range from cable television to telecommunications.

Excluding exceptional gains which added almost \$2bn to first-half results last year from disposals in the property and hotels activities, profits rose 37 per cent to HK\$1.33bn. Earnings per share fell from HK\$0.36 to HK\$0.59, but climbed from HK\$0.49 to HK\$0.55 before exceptional gains. Turnover rose from HK\$3.31bn to HK\$3.67bn. The interim dividend is being raised from HK\$0.24 a share to HK\$0.26.

The first-half results were largely in line with forecasts, and analysts predicted full-year net profits of HK\$3.2bn-HK\$3.85bn. Mr Vincent Luk, property analyst at James Capel, said that while the 1996 figure was unlikely to show much increase over last year's HK\$3.6bn, the quality of earnings would be better.

Mr Li listed four main projects which are spearheading Wharf's strategy of building new assets and businesses: the Gateway II real estate project in Kowloon; Wharf Cable, the television operation; New T&T, the telecoms arm; and Times Square property projects in China. "All four depend on short-term earnings, but offer meaningful returns in the long run," he said.

Wharf Cable, which has been a burden on the group's results over the past few years, incurred a loss of HK\$300m in the first half. However, Mr Stephen Ng, managing director, said the division had stabilised costs and should break even at the operating level in 1996. The cable-TV business has more than 280,000 subscribers, and is set to exceed 300,000 by the year-end.

First-half results were also hit by start-up costs at New T&T. However, Mr Ng said that penetration of the business market was ahead of target, while the operator's call-back service for international calls had pushed revenues above forecasts.

The Gateway II development on the Kowloon peninsula has involved the demolition of properties and the loss of about HK\$200m in annual rent. However, Mr Li said current estimates of projected revenues from the retail and residential site, due for completion by the end of 1998, stand at HK\$1.2bn a year. In China, the group has office and retail projects under construction in Beijing, Shanghai and Wuhan.

Asia growth for Siemens

Siemens, the German electronics group, sees year to September orders from the Asia-Pacific region totalling \$10bn, up 30 per cent from a year earlier, Mr Guenter Wilhelm, executive for Asia-Pacific, said. He said in Penang the \$10bn included \$6.5bn from consolidated companies and \$1.5bn from activities that are still to be consolidated.

"Siemens is growing faster in Asia-Pacific than anywhere else in the world. Our plans call for a business volume of some \$17bn by the 2000," he said. He said the Asia-Pacific region would account for nearly half the world's electrical market within the next 10 years.

AFP Asia, Kuala Lumpur

Woodside Petroleum ahead

Woodside Petroleum, the Australian oil and gas company and main operator of the large North West Shelf project offshore from Western Australia, posted strong profits growth in the half-year to end-June. The after-tax figure rose to A\$94.4m (US\$66.7m) from A\$43.3m a year ago. Sales revenues in the half-year were 27.1 per cent higher at A\$366.7m. Woodside attributed the growth to "increased volumes for all products and a full six months of crude oil and LPG sales".

The results were struck after a A\$4.9m abnormal item, reflecting the relocation of the group's head office from Melbourne to Perth, and interest charges of A\$43.2m, down A\$15.7m on the same period a year ago. The interim dividend goes up 50 per cent to 6 cents a share.

The company, which has had a long and difficult development, said sales from the domestic gas side were 5.1 per cent higher at A\$90.7m, while LNG revenues rose 3.7 per cent to A\$140.4m. Condensate revenue was up 19 per cent, reflecting higher volumes, at A\$78m. Revenue from the Cossack/Wansea oil fields reached A\$48.6m - having come on stream last year - in spite of problems on the floating "Cossack Pioneer" production storage and offloading facility.

Nikki Tait, Sydney

TOTAL FIRST HALF RESULTS

FIRST HALF 1996 RESULTS INCREASE: NET INCOME +45% NET INCOME BEFORE NON-RECURRING ITEMS +34%

TOTAL's Board of Directors, chaired by Thierry DESMAREZ, met on September 3, 1996, to review the consolidated financial statements for the six months ended June 30, 1996.

Group sales rose by 20 per cent versus the 1995 first half to a level of 90.7 billion French Francs (FF). Operating results increased by 43 per cent versus the 1995 first half to FF 4,958 million. Consolidated net income rose to FF 2,630 million, representing an increase of 45 per cent over the 1995 first half net income and 34 per cent over the 1995 first half net income before non-recurring items. There were no non-recurring items in the 1996 first half results.

Net income per share increased by 41 per cent to FF 71.0 per share based on a diluted number of almost 37 billion shares in the 1996 first half.

A better environment

Comparing the 1996 first half with the 1995 first half, changes in the main external economic factors had a positive impact of approximately FF 700 million on the Group's operating results. Brent crude prices were strong during the 1996 first half. Refining margins continue to be very volatile.

A strong rise in operating income due to upstream production growth and productivity gains

Each sector contributed to the Group's operating income increases:

- Downstream improvement but profitability continues to be affected by weak refining margins. Operating income for the downstream segment increased by 63 per cent relative to the 1995 first half due to higher refining margins in Europe and efforts to reduce the refineries break-even point. In marketing, gains from cost reduction had from an increase in petroleum product sales were offset by the negative impact of a retail price war in the United Kingdom.
- Chemicals start benefiting from external growth. TOTAL's Chemical sales increased by 14.9 per cent to FF 12.5 billion in the 1996 first half primarily due to external growth at Hutchinson and the gains division. Operating income for the Chemical sector rose to FF 984 million, an increase of 8 per cent versus the 1995 first half. The smaller percentage increase in operating income as compared to the rise in sales is due to the mediocre economic environment in Europe, notably in the building industry. Ongoing programs should allow the Chemical sector to increase its profitability by deriving the full benefit of recent acquisitions.

A solid financial position

Cash flow increased by 25 per cent to FF 7,007 million in the 1996 first half versus FF 5,624 million in the 1995 first half. Gross investments in the 1996 first half were FF 4,940 million, an increase of 33 per cent over the 1995 first half, reflecting the strong investment programme for the Upstream as well as the Chemicals acquisitions. Divestments were FF 1,490 million, based on selling prices, versus FF 1,761 million in the 1995 first half.

Consolidated equity rose to FF 57.3 billion at June 30, 1996. Net-debt-to-equity ratio is unchanged from December 31, 1995, at 18 per cent. The TSDURAs issued in 1990 have been reimbursed entirely. TOTAL's long-term debt rating was raised from A1 to Aa3 by Moody's and maintained at AA- by Standard & Poor's.

For the medium term, production growth as well as productivity gains in each sector should allow continued improvement in the Group's profitability.

Outlook

Early in the 1996 second half, the operating environment is generally unchanged and production continues at a high level. For year end, the outlook for the Brent crude price is more uncertain.

1996	1995	% Change
90,664	67,209	+35%
7,007	5,624	+25%
4,958	3,472	+43%
2,630	1,809	+45%
2,630	1,965	+34%
11.0	7.8	+41%
6,840 / 1,490	5,156 / 1,761	+33%

in millions of French Francs	1996	1995	1994/1995
UPSTREAM	3,700	2,131	+73%
DOWNSTREAM	874	409	+114%
CHEMICALS	984	912	+8%
Total operating income	4,958	3,472	+43%

in millions of French Francs	1996	1995	Operating Income (1997)
Major Chemicals	1,319	1,139	1,139
Dollar (US\$)	210	204	-
Brent (\$/barrel)	18.04	17.49	+4%
NW Europe (€/t)	12.2	9.0	+36%

http://www.webnet.fr/total
TOTAL - 24 Cours Michelet - 92069 Paris La Defense Cedex - France

Sale of Minority Participation

in OTE's Mobile Telephone Subsidiary in Greece

Invitation for Expression of Interest

The Hellenic Telecommunications Organisation S.A. (OTE) announces the commencement of a competitive process to select an experienced mobile telephone operator with appropriate financial, technical and commercial resources to acquire a minority stake in OTE's mobile telephone (DCS-1800) subsidiary and to participate in its development and operation.

OTE has engaged CS First Boston and Alpha Finance AE to act as its exclusive financial advisors in connection with the selection process.

Experienced international mobile telephone operators interested in this proposed transaction are invited to submit expression of interest, individually or as a consortium, annual reports for the last two years and a summary of their relevant experience to one of the addresses provided below by September 16, 1996. For any further clarification please contact any of the following:

<p>New York</p> <p>Scott W. Seaton</p> <p>CS First Boston</p> <p>Park Avenue Plaza</p> <p>55 East 52nd Street</p> <p>New York, NY 10055</p> <p>Tel: (1) 212-909 3178</p> <p>Fax: (1) 212 593 9079</p>	<p>London</p> <p>Harry K. Adamopoulos</p> <p>CS First Boston</p> <p>One Cabot Square</p> <p>London E14 4QJ</p> <p>England</p> <p>Tel: (44)171-516 1708</p> <p>Fax: (44)171-516 3483</p>	<p>Athens</p> <p>Michael Koufalis</p> <p>Alpha Finance A.E.</p> <p>Marlin 5</p> <p>Athens 106 71</p> <p>Greece</p> <p>Tel: (30)1-364 6186</p> <p>Fax: (30)1-360 4040</p>
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As soon as possible thereafter CS First Boston and Alpha Finance will distribute to selected parties a confidential Information Memorandum providing a description of Greece's telephony market, a description of OTE and certain other relevant information.

CS FIRST BOSTON **ALPHA FINANCE A.E.**

شركة الاتصالات

COMPANIES AND FINANCE: THE AMERICAS

Staples and Office Depot plan \$3.5bn merger

By Richard Tomkins in New York

Staples and Office Depot, two of the biggest superstore groups in the hotly contested US office supplies business, yesterday announced plans to merge in an all-share deal worth \$3.5bn.

Staples bought the R.H. Macy department store group for \$1.1bn in 1994. The merger is being structured as a takeover of Office Depot by Staples. Holders of Office Depot shares will receive 1.14 Staples shares for each share they own.

Office Depot at \$3.5bn. Staples and Office Depot were founded in the mid-1980s amid a trend in US retailing towards so-called "category killers" - superstores such as Toys "R" Us specialising in a single category of merchandise.

Office Depot has 589 stores in the US, 22 in Canada, and joint venture or licensed operations in Mexico, Israel, Poland, Thailand, France, Colombia and Japan. Staples had net profits of \$78.7m on sales of \$3.1bn in

the year to January, while Office Depot had net profits of \$132.4m on sales of \$5.8bn. But Office Depot yesterday warned that third-quarter earnings were likely to fall short of expectations.

Chief executive of Staples. Mr Stenberg said the combined company, with annual revenues of more than \$10bn, would be able to offer "even greater value" to its customers through increased operating efficiency and purchasing scale.

Profits warning at Rubbermaid

By Richard Tomkins in New York

Rubbermaid, the US household goods manufacturer that recently emerged from a string of poor results, yesterday warned that rapidly rising raw material costs would hit profits again in the third quarter ending this month.

day, Rubbermaid said third-quarter profits would be much the same as last year's depressed \$50.2m, or 32 cents a share, because of further increases in resin costs.

NEWS DIGEST

Coca-Cola in rift with the Lakers

Coca-Cola has earned a \$1m-a-year sponsorship deal with the Los Angeles Lakers basketball team because its leading man, Mr Shaquille O'Neal, promotes Pepsi.

Mr O'Neal's sponsorship activities alone are estimated to be worth \$20m a year, and include links with Reebok and Spalding sports groups. His starring role this summer as a genie in *Shazam*, a Walt Disney children's film, was

Even after this week's rift with the Lakers, Coca-Cola retains the right to use the team's logo in national promotions by virtue of its role as a backer of the National Basketball Association. The company's continuing sponsorship of LA Dodgers baseball and the Mighty Ducks ice hockey team will also ensure a high profile in southern California.

However, the ground rules may be changing as a result of the increasing involvement of entertainment companies in the sports business. Turner Broadcasting, merging with Time Warner, owns the Atlanta Braves. Disney runs the Mighty Ducks and is poised to take control of the California Angels baseball team.

Christopher Parkes, Los Angeles

Third suitor for Chateau

The US mobile home park industry was split yesterday by the biggest hostile bid the sector had yet seen. Manufactured Home Communities, based in Chicago and the largest player in the sector, made a \$400m cash tender offer for Michigan-based Chateau Properties. The offer will last one month, until October 1.

It means that Chateau now has three suitors. The company announced a "merger of equals" with ROC Communities of Engelwood, Colorado, in July, which valued Chateau at \$300m. Stin Communities, based in Michigan, that made an unsolicited stock offer valuing the company at about \$350m.

The battle has focused Wall Street attention on a sector which is usually regarded as low quality, because the accommodation on offer is very cheap. Mr David Helfand, chief executive of Manufactured Home Communities, said the sector was seriously undervalued as a result, and that there were strong opportunities for consolidation. "This business is quite different from the public's perception and therefore undervalued. It's a large segment of the US housing market - one third of the homes built in the US last year were mobile homes." Although the concept has never proved popular in most of Europe, last year 18m Americans lived in mobile homes.

Televisa, TVE in alliance talks

Televisa, the Mexican media group, and Televisión Española of Spain (TVE) have announced they are in "very advanced talks" to offer Direct To Home television to the Iberian Peninsula. The two companies are also in "advanced negotiations" with other potential partners.

Globo, Brazil's media giant, is believed to be the likely candidate as it is already Televisa's partner, along with Rupert Murdoch's News Corp and TCI of the US in the forthcoming launch of the satellite-beamed DTH services in Latin America. Before the announcement, Televisa had been developing a DTH project for the Iberian peninsula with Panamsat, the US satellite company in which it owns a 40 per cent stake.

Televisa, which recorded a loss of 232m pesos (\$30m) in the first half of 1996 because of its heavy debt burden, is trying to sell off parts of its media empire to restructure and repay its \$1.1bn debt. Planned divestitures include its stake in Panamsat and its 51 per cent shareholding in the Mexican paging company Skytel.

MCA appoints Platt

Mr Marc Platt, former president of TriStar Pictures, has been appointed head of feature film production at Universal Studios, part of the MCA group.

The hiring counts as a success for Mr Casey Silver, Universal chairman, who had to contend with bids for Mr Platt's talents from competitors including DreamWorks, the start-up entertainment group inspired by Mr Steven Spielberg. It also marks a further step in the extensive shake-out of MCA's senior management since the company was taken over last year by Seagram, the Canada-based drinks group.

Mr Platt has a strong reputation for his ability to build and maintain relationships between studio management and star actors. Although he oversaw several hit films at TriStar, including the effects-laden *Jurassic*, its parent, Sony Pictures Entertainment, has had difficulties keeping pace with other large Hollywood groups.

His place at TriStar was filled in July by Mr Robert Cooper, former president of HBO Pictures, known for his ability to make successful films for the large and small screen on modest budgets.

Other new faces are expected at Sony, which also owns Columbia, following this summer's high-cost flop with *The Cable Guy*, for which the star, Mr Jim Carrey, was paid a record-setting \$20m. *Multiplicity*, a more recent summer release, also performed feebly, further fuelling persistent rumours of looming changes at the top.

Mr Platt, a former talent agent, was appointed TriStar chief in 1982 after successes at Orion including *Dances with Wolves* and *The Silence of the Lambs*.

Placer to sell copper interest

Placer Dome, the Canada-based international gold producer, wants to sell its 50.5 per cent interest in Gibraltar Mines, a western Canada copper producer, as part of its policy to concentrate on gold production. At recent market prices, the stake is worth about C\$200m.

Gibraltar last week signed a debt agreement under which units of Barclays Bank and Dresdnerbank will lend US\$240m for development of the Lomas Bayas open pit copper mine in northern Chile.

Digital says orders below forecast

By Richard Waters in New York

Digital Equipment warned that new customer orders had been below its expectations since the end of June, casting a shadow over the US computer maker's attempts to put its troubles of the first half of the year behind it.

The news came at an analysts' meeting in New York late on Tuesday, as Digital sought to allay Wall Street's concerns about the recent problems in its personal computer business and its big European operations. The company's shares fell 1 1/2% late on Tuesday and were down

another 3% by yesterday lunchtime, at \$26 1/2.

Speaking after the meeting, Mr Vincent Mullerkey, chief financial officer, said that Digital would have struggled anyway to record a profit in the seasonally weak summer quarter, the first of its fiscal year. He added that it had also experienced "a somewhat slow start" to the quarter, which ends this month, although he refused to give further details.

The warning overshadowed the company's attempts to convince Wall Street that its turnaround of the past two years was still on track, despite a setback in the

fourth quarter, when the company reported a net loss of \$433m after restructuring charges. The company intends over the next two years to lift its net profit margin to 7 per cent, from a level of 3 per cent last year, excluding restructuring charges, Mr Mullerkey said.

Hitting that target would put its profit margins in line with other computer makers, and would represent a \$2bn turnaround from the losses suffered in 1994, he added.

Digital's performance earlier this year was affected by an inventory build-up in personal computers just as a price war broke out in the industry.

The company said that it had now reduced its inventory levels to six weeks' supply from around 15, and that it had made changes allowing it to reward its sales people when PCs are sold to final customers rather than when they are shipped to distributors.

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COMPANIES AND FINANCE: EUROPE

BBL lifts profit and names new chief

By Neil Buckley in Brussels

Banque Bruxelles Lambert, Belgium's third-largest bank, yesterday named 44-year-old Mr Michel Tilman as its next chief executive as it reported a 17.9 per cent increase in first-half net profits to FFrs.07bn (\$160m).

Mr Tilman, described by bank insiders as a "go-getter" and "very much the American banker", spent 18 years at Morgan Guaranty of the US before joining BBL in 1982. His appointment to succeed the affable Mr Daniel Cardon de Lichtbuer, 66, as chief executive at the year-end

marks a change of generation at the top of Belgium's fastest-growing bank.

Mr Cardon, presenting results which outstripped all forecasts, said that strategy was to continue to develop BBL's foreign businesses - now accounting for 40 per cent of net profits - and its corporate banking activities.

The strategy was also - for the foreseeable future - to remain one of "stand-alone", in spite of Mr Cardon's warning last year that Belgium was "overbanked" and that BBL should enter a partnership or merger with a larger bank.

The warning sparked a debate on the need for the rationalisation of Belgium's banks and the creation of a "Grande Banque Belge" capable of competing in a single-currency Europe.

But Mr Cardon admitted yesterday that the moment for the creation of such a bank might have passed. Barge riviers Crédit Communal de Belgique and Générale de Banque were both pursuing alternative strategies.

He insisted, however, that BBL was best placed to cope with the twin challenges of continued overcapacity in Belgium and the transi-

tion to a single European currency in 1999. He estimated the euro would cost BBL FFrs.500m-FFrs.600m to implement in each of the next four years and would knock FFrs.1.2bn-FFrs.1.5bn off annual foreign exchange income.

The group's post-tax profit increased 18 per cent from FFrs.3bn to FFrs.07bn, despite a 4.5 per cent rise in depreciation, write-downs and provisions from FFrs.10bn to FFrs.8.6bn.

The latter included a FFrs.40m provision for transition to the euro, and costs of FFrs.1.3bn costs for an early retirement programme.

Générale des Eaux in telecoms challenge

By David Owen in Paris

Compagnie Générale des Eaux, the French utilities, property and communications group, yesterday threw down a gauntlet to France Télécom, outlining its intention to compete head-on with the state-owned telephone operator in all the main segments of the domestic market.

Mr Jean-Marie Messier, the group's recently elevated chairman and chief executive, said it had decided to become "a global operator in all telecoms segments" once the FFrs.11.7bn (\$23.07bn) French market is opened fully to competition on January 1, 1998. "We will position ourselves as the alternative operator to France Télécom," he said.

The company already has a significant presence in the country's fast-growing but still underdeveloped mobile telephone sector through Société Française de Radiotéléphonie, France's second-largest mobile telephone network operator.

It was clear, however, from Mr Messier's presentation that Générale des Eaux will not attempt to be all things to all French telephone users from day one of the new liberalised regime.

France Télécom's "extremely low" local residential tariffs meant the group would be particularly "selective", for example, in the way it chose to enter this market. For long distance calls, it would seek to develop an alternative network with the help of partners with "specific infrastructures" at their disposal. By 2003, the company is aiming for a market share of 40 per cent in the mobile telephone sector - where it expects the bulk of market growth to be concentrated - a 20 per cent share of long distance calls and 10 per cent of local calls.

This would take turnover generated for the group by the French telecoms market to FFrs.40bn in 2003 from about FFrs.10bn in 1995.

Mr Messier said that the group was setting up a new telecommunications division to be known as Cegetel, with three operational arms in the mobile, long distance and business services markets.

Discussions were in progress with a number of "large international groups" interested in taking a stake in Cegetel. These discussions should be completed in coming weeks.

NEWS DIGEST

Danone advances despite higher tax

Danone, the French food and drinks group, reported net first-half profits up 2.3 per cent at FFrs.1.7bn (\$338m), despite increased tax charges. Sales rose 4.1 per cent to FFrs.1.6bn, including income from its recent ventures outside western Europe, such as biscuit manufacturing in China and dairy products in eastern Europe and Argentina. Operating income from businesses outside western Europe rose 26.4 per cent.

The group said net income would have risen 5.1 per cent on a comparable basis after allowing for French tax changes last year. These applied to the full year but were recorded only in the second half of 1995. Operating income rose 4.3 per cent to FFrs.7bn, with increases from dairy products, biscuits, mineral water and containers divisions. There were declines in its grocery products and pasta, and beer businesses. The operating margin was 8.9 per cent. It expected 1996 net income to rise 6 per cent. *Andrew Jack, Paris*

French bank signals recovery

Société Marseillaise de Crédit, the regional bank owned by the French government and scheduled for privatisation, reported net first-half income of FFrs.7m (\$1.2m), up from only FFrs.6m in the same period last year, and after a loss of FFrs.87m for 1995. Net banking revenues rose 20 per cent to FFrs.68m, and the group reported an operating profit of FFrs.145m compared with a loss of FFrs.26m in the first half of 1995.

There were provisions of FFrs.23m against doubtful loans, FFrs.4m for risks and charges, and a further FFrs.112m in unrecoverable debts written off. Mr Pierre Habib-Deloncle, chairman, said the "encouraging" results reflected profitable treasury operations, a return to profit of the branch network owing to strong growth in commissions, and ongoing restructuring. *Andrew Jack*

Sanofi gains 11% at halfway

Sanofi, the French health care group, posted net first-half profits up 11 per cent at FFrs.16m (\$3.21m). Sales were stable at FFrs.1.3bn, while operating profits rose 14 per cent to FFrs.1.6bn. Excluding currencies and acquisitions and disposals, sales rose 3.5 per cent. *AFX News, Paris*

Recticel in red despite sales rise

Recticel, the Belgian chemicals group, incurred a net loss, after minority interests, of FFrs.233m (\$7.6m), against a FFrs.192m profit in the same period last year. Sales rose from FFrs.16bn to FFrs.17.3bn. It said, all things being equal, the improvement seen in the first half of the year should continue during the second half. It was beginning to feel the benefit of rationalisation measures and price adjustments. Higher financial costs, owing to acquisitions and working capital demands, were offset by lower interest rates. *AFX News, Brussels*

Merrill Lynch in Italian deal

Merrill Lynch, the US broking house, said it had signed an agreement in principle to purchase the assets of the Italian equity research and sales team. The Merrill Lynch Italian equity research and sales team is expected to open the broker's office in Milan by the end of the year or early 1997. *AP-Dave Jones, Milan*

Danzas in black and upbeat

Danzas, the Swiss transport group, said first-half net profits were FFrs.6m (\$8m) - against a first-year loss of FFrs.14m - on sales of FFrs.1.981bn. Operating profits were FFrs.6m. The group expected a much better full-year net profit than in 1995. *AFX News, Basel*

Hoechst and Kloeckner-Werke are to merge their hard foil plastics business into a 50/50 joint venture to be called Kalle Pentaplast. The company would have 1,200 staff and annual sales of DM500m (\$640m). *AFX News, Montabaur*
The chairman of Munich Re said he expected the recent acquisition of American Re to lift earnings per share by 1998, the Boersen-Zeitung newspaper reported. *AFX News, Munich*

CLF ahead in run-up to Belgium alliance

By Andrew Jack in Paris

Crédit Local de France, the specialist bank, yesterday reported net profits up 6 per cent to FFrs.733m (\$156m) for the first half of the year, in the final results scheduled before its proposed strategic alliance with Crédit Communal de Belgique.

Banking income rose 23 per cent to FFrs.1.8bn, operating income 25 per cent to FFrs.1.3bn, and pre-tax profits 17 per cent to FFrs.1.3bn, in the six months to June 30.

Mr Pierre Richard, chairman, said: "After a transitional 1995, we have re-established the continued rhythm of growth that we are used to, and really launched our international development. We have succeeded in maintaining a return on equity above 10 per cent."

He said French local authorities had preferred to raise taxes and reduce debt levels this year, but argued they would have to make essential investments during 1997 which would increase demand for loans.

Provisions - largely against property lending - rose in the period to FFrs.77m, compared with FFrs.10m last time, and property loans were now 61 per cent covered.

Yesterday's results included significant contributions from CLF Hypothèquebank of Germany, of which it acquired control last year, as well as new engagements from its North American operations.

The group said it had recently also been granted access by the French government to the special tax-exempt Codelvi funds earmarked for loans to industry, which it would be using to support local authorities engaged in infrastructure projects.

Its CLF-Banque subsidiary, created last year, had re-established its dominance in the market for credit lines to local authorities, and had been profitable since April.

The group acknowledged that there was intense competition between banks in the local authority market.

Shareholders will meet to vote on the link-up with Crédit Communal de Belgique in early October. An exceptional dividend should be paid during December.

CLF also announced two new independent board directors who will join the new holding company created at the time of the alliance: Mr Gérard Worms, of Rothschild & Cie, and Mr Denis Kessler, president of the French Federation of insurance companies.

Sulzer doubles despite weaving machine losses

By William Hall in Zurich

Sulzer, one of the traditional pillars of the Swiss engineering industry, doubled first half net income to SFrs.42m (\$36.6m). But its profit recovery continues to be hampered by rising losses in its Sulzer Rütli weaving machinery business where it is the world market leader.

Sulzer Rütli, the smallest of Sulzer's core businesses, has been losing money for some time and the group had been forecasting a substantial improvement in its 1996 operating results after last year's SFrs.34m loss.

However, Mr Fritz Fahrni, Sulzer chief executive, said yesterday the "ongoing recession" in the world weaving machinery market meant that losses on weaving machinery production would not be reduced in 1996 and are "likely to exceed the previous year's level".

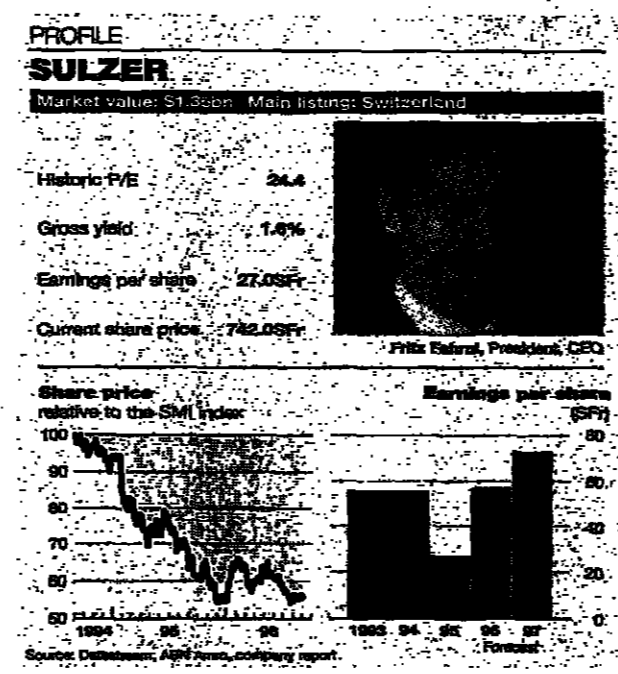
Sulzer Rütli's order intake

dropped 9 per cent to SFrs.35m in the first half and sales fell 13 per cent to SFrs.314m.

The company blamed its performance on the continuing recession in the European and North American textile industries, coupled with excess capacity in the Far East, and the unexpected delay of orders for 400 weaving machines which is the equivalent of two months' production.

Mr Fahrni said Sulzer was intensifying its efforts to deal with the group's long-running problems in weaving machinery. Problems in this area - and worries that Sulzer might have to make bigger provisions on a US patent infringement case - led to a SFrs.14 fall in Sulzer registered shares, to SFrs.728.

Sulzermedica, whose SFrs.191m operating profit in 1995 accounted for more than the group's entire operating income, continues to



be Sulzer's star performer, with sales up 11 per cent to SFrs.78m.

Sulzer Rotes, which makes pumps for the petroleum industry, was the other star performer with first-half sales rising 24 per cent to SFrs.634m, and orders increasing 20 per cent to SFrs.72m. By contrast, Sulzer Infra, which services the plant and

building services sector and used to be Sulzer's biggest division, reported a 12 per cent drop in sales, to SFrs.434m.

Mr Erich Müller, Sulzer chief financial officer who is also a leading Swiss politician, said that Sulzer's performance continued to be hampered by a "grossly overvalued" Swiss franc.

Total posts 45% interim advance

By David Owen in Paris

Shares in Total hit their highest-ever level on the Paris stock exchange yesterday, as the French energy group reported a strong increase in first-half profits.

The shares reached an early peak of FFrs.390.40 before falling back to close at FFrs.385. They have recouped all the ground they lost this summer when the company came under severe criticism for investing in Bosnia.

At yesterday's press conference, questioners were more interested in Total's holdings in Iran and the possible effect on the company

of US legislation requiring President Bill Clinton to penalise foreign companies investing \$40m or more a year in the energy sectors of Iran and Libya.

Mr Thierry Desmarest, chairman and chief executive, said that in his view the company had no reason to be worried since the legislation was not retroactive. "We would certainly not have this agitation if we were not in the middle of a US election campaign," he said.

Last month, Total announced that a wholly-owned subsidiary of Petronas, Malaysia's national oil company, had

joined it in a \$800m project to develop two fields in Iranian waters, acquiring a 30 per cent interest.

Getting the forthcoming French results passed off as a highly positive start, the group reported a 45 per cent advance in first-half net attributable profit to FFrs.238m (\$318m), against FFrs.166m a year ago. Excluding 1995's exceptional results, the improvement amounted to 34 per cent at FFrs.182m versus FFrs.136m. Net attributable profit a share reached FFrs.11, against FFrs.8.10, in line with analysts' expectations. Turnover climbed 20 per cent from FFrs.67.2bn to FFrs.80.7bn.

The bulk of the group's FFrs.7.88bn in operating profits came from its treasury and investment activities, where income rose 53 per cent to FFrs.3.3bn. Mr Desmarest said that the group's operating profits from refining and distribution rose 65 per cent from FFrs.1.1bn to FFrs.1.82bn, a result of higher oil prices and higher margins. Operating profits from chemicals rose 8 per cent to FFrs.940m.

The group's first-half return on equity advanced strongly to 9.9 per cent.

Victory in power battle leaves Caio in war to save Olivetti

The resignation of Mr Carlo De Benedetti as chairman of Olivetti, the Italian computer and telecommunications group he has run for the past 18 years, represents a big tactical victory for his former assistant, Mr Francesco Caio, who only took over as chief executive two months ago, seems to have spent much of that time locked in a power struggle with his autocratic boss over strategy.

When Mr Caio was appointed in early July, Mr De Benedetti gave up day-to-day executive tasks at the group, but issued a statement which made it clear that he still held the reins, and pointed out that it was he who had been "responsible for... appointing the young and dynamic" Mr Caio to

the top job at Omnitel Pronto Italia, the mobile phone group in which Olivetti has the largest stake. On Tuesday, Mr Caio, 39, returned the loaded compliment with a diplomatic statement which delivered a firm "thank you and goodbye" to his former mentor. Mr De Benedetti remains honorary chairman, and, through his holding company Cir, the largest shareholder with 15 per cent, but he is no longer on the board.

Olivetti's second management reshuffle in as many months still leaves various questions unanswered, however, as yesterday's stock market reaction indicated. An initial bounce of nearly 10 per cent in the depressed Olivetti share price was reduced later in the afternoon as investors began a

more sober analysis of the problems facing the computer group as it tries to reinvent itself as a European leader in the fast-moving information technology, telecoms and multimedia sectors.

From a sentiment point of view, De Benedetti's departure is undoubtedly important - but it doesn't have any immediate impact on the business," said Mr analyst yesterday.

Outline financial figures, released along with the resignation statements, showed pre-tax losses of L440.2bn (\$292m), including a L90bn share of Omnitel's losses and L300bn of provisions for write-offs and restructuring related to the company's "decision to accelerate the divestment of its hardware operations". Even with

out the new provisions, analysts said the operating loss - L80.8bn - was much worse than the market had expected.

Market attention is likely to focus on the fate of Olivetti's hardware sector. Employees of the group's struggling personal computer subsidiary reacted angrily yesterday to the suggestion that this meant the business had no future in the group. Since Mr Caio took over, they have expressed concern that his telecoms background would "drag him against the PC business, away from the break-even."

Mr De Benedetti had stepped down principally because of differences in opinion over the future strategy of the company, and not

because of pressure from fellow shareholders.

Even after this week's reshuffle, the De Benedetti family has a big presence at Olivetti: Cir's stake is enough to give Mr Rodolfo De Benedetti, the former chairman's son, a place on the new five-strong executive committee, the new chairman, Mr Antonio Tesone, is one of Mr De Benedetti's most trusted civil lawyers.

But the extent of the most recent change was evident yesterday from most commentators' description of poor first-half figures as "Mr Caio's interims". Analysts believe he will have to work hard to ensure these are not the only results he is remembered by.

Andrew Hill

Advertisement for DEG (Deutsche Investitions- und Entwicklungsgesellschaft mbH) featuring a DM 3,000,000 Subordinated Loan (Tier-II-Capital) committed to AS Eesti Hoiupank (Estonian Savings Bank) in Tallinn/Estonia. The ad highlights the company's capital structure and expansion into wholesale and retail banking, and mentions a grant from the German Investment and Development Company.

Advertisement for SGA SOCIETE GENERALE ACCEPTANCE N.V. Reverse Floating Rate Notes due September 1996. The ad specifies a new rate of 8.764655% P.A. and lists the principal paying agent as Societe Generale Bank & Trust Luxembourg.

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Advertisement for Advance Bank Australia Limited Floating Rate Notes 2006. The ad states a new rate of 6.40625% per annum for the interest period from 5 September 1996 to 5 December 1996, and lists JPMorgan as the agent.

Advertisement for Kansai on Wednesday September 11. The ad provides contact information for London: Haj Haffeejee, Tel. No. 0171 873 4784 Fax. No. 0171 873 3922, and Jenny Middleton, Tel. No. 0171 873 3794 Fax. No. 0171 873 3922.

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مكتباتنا الأصل

THE MORGAN GRENFELL AFFAIR

Morgan Grenfell today reopens to how fund manager Peter Young dealing in three investment funds was able to build up big holdings suspended on Monday. But there in speculative unlisted securities. FT reporters investigate

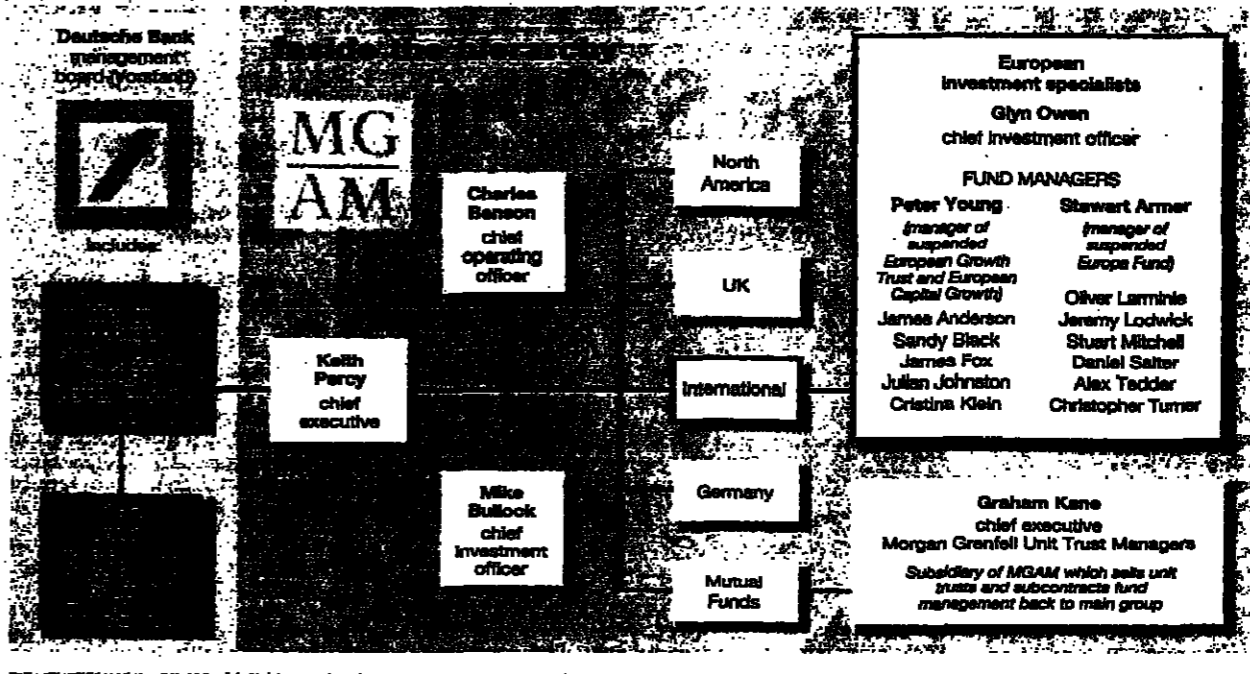
Fiba's role as broker comes under scrutiny

Fiba Nordic Securities, the stock broker which bought many of the obscure unlisted securities for the suspended Morgan Grenfell European Growth Trust, is a young, London-based equity broker which has become one of the top three traders in Nordic stocks since it was set up in its present form in 1994.

But its business style is under scrutiny following the suspension of three Morgan Grenfell investment funds and Mr Peter Young, manager of the growth trust. Fiba was one of the main brokers to the trust.

UK regulators entered into discussions with Fiba following its involvement with a placing of shares in US company Solv-Ex earlier this year. Based in New Mexico, Solv-Ex is a development company aiming to produce oil from oil sands.

development company, which has never turned a profit since it was set up in 1991. More than half the shares issued or placed by Fiba last year qualify as development or high-technology stocks - companies low on profits but strong on promise.



Investment Controls By Nicholas Denton

'Investments were overseen'

Mr Peter Young has been portrayed by Morgan Grenfell Asset Management as a bit of a lone operator, but many of his colleagues and managers were aware of unusual investment patterns well before his suspension.

There are three different groups of people who would have had information. First, the European Growth Trust's purchases of unlisted securities, the root of the fund's troubles, had to be authorised. Each investment had to be signed off by MGAM's compliance department, usually by Mr Mike Wheatley, the head compliance officer.

Second, MGAM executives would also have been aware of highly unusual breaches of financial services regulations of investment schemes. In July European Growth's annual report showed three infractions of Securities and Investments Board regulation 5.14.

Unit Trust Managers, the subsidiary which managed European Growth. Other senior executives would have seen the report. Third, Mr Young's peers among the European specialist fund managers would have been kept closely informed of his strategy. MGAM prided itself on a collegiate atmosphere. A group of about 15 people met monthly to discuss investment strategy (see graphic above).

COMPANIES AND FINANCE: UK

Booker offers £264m for Nurdin & Peacock

Booker yesterday consolidated its position as the UK's largest cash and carry group with a £264m (£412m) offer for Nurdin & Peacock, its main rival.

Shares in Booker rose 23p to close at 389p. The group is offering Nurdin shareholders £154.53 in cash and 14 Booker shares for every 100 Nurdin shares. Nurdin shares jumped 70p to close at 200 1/2p, close to the year's high.

Mr Bowen said Booker had been keen to buy Nurdin for two years. But the Peacock family, which has undertaken to sell its 28 per cent of Nurdin, changed its mind about selling only a few weeks ago. Mr Sims said the family had decided to sell with reluctance and great sadness. But, he said, plans in hand to update information technology and distribution would not have delivered a similar reward for Nurdin shareholders for two or three years.

Ashanti in \$40m refinancing of Zimbabwe side

Ashanti Goldfields of Ghana has refinanced operations in Zimbabwe formerly owned by Cluff Resources, the UK-based mining company it took over eight months ago.

The Zimbabwe refinancing has been structured as a seven-year, prepaid forward gold sale, with the gold delivery underwritten by the Ashanti parent group. The financing was structured and negotiated by Ashanti's corporate treasury to maximise the cashflow gain of the term - the longest yet for an African company.

Waterford Wedgwood up 28%

Strong US demand for its crystal products helped Waterford Wedgwood, the Irish luxury goods group, raise first half 1996 profits by 28 per cent.



Advertisement for MATIF currency options, featuring the text 'WOULD YOU GO TO A MARKET WHERE PRICES ARE NOT DISPLAYED?' and 'MATIF CURRENCY OPTIONS IN FINANCIAL MARKETS AS IN EVERYDAY LIFE, YOU WOULDN'T BUY SOMETHING WITH YOUR EYES CLOSED.'

COMPANIES AND FINANCE: UK

CRH to buy BTR's US unit for \$329m

By Simon London and Ross Tleman

CRH, the acquisitive building materials group, is paying \$329m for Ticon, the US roadstone business sold by BTR, the conglomerate.

The deal is CRH's biggest acquisition to date and will make the Dublin-based group the largest supplier of construction materials in the north-eastern US.

The deal was announced as CRH unveiled a 13 per cent increase in pre-tax profits to £64.1m (£103.7m) in the six months to June. The figures were lifted by strong growth in North America, where CRH has already expanded through acquisition this year.

In July it spent \$121m on Allied Building Products, a roofing, cladding and insulation supplier, and in March paid \$87m for a quarrying business with operations in Utah, Nevada and Idaho.

The acquisition price for Ticon is lower than the book value of the assets in BTR's accounts and is expected to lead to a £24m write-off by BTR during the current financial year. The deal



Don Godson, CRH chief executive: deal is the group's largest

brings total proceeds from disposals by BTR this year to £702m.

BTR was pleased to have agreed the deal, which required complex regulatory approvals, ahead of its interests on September 12, when Mr Ian Strachan, chief executive, is expected to report on steps to focus on core manufacturing activities.

CRH is paying \$230m in cash and assuming \$109m of

Ticon debt, although working capital is about \$25m higher than normal due to seasonal demand for roadstone. About \$50m is expected to be raised by selling assets.

The acquisition is being funded partly through a placing of 17.94m shares at £2.75, representing 5 per cent of the CRH's share capital, to raise £101m net of expenses.

Team set for Lucas Varsity

By Tim Burt and Richard Wolffs

LucasVarsity, the Anglo-US components group, yesterday unveiled the management team charged with turning it into one of the world's top 10 automotive suppliers.

Mr Victor Rice, chief executive, said the two-tier management structure would begin work this week to "establish a significant force in the automotive, diesel engines and aerospace markets".

He was speaking after warning this week that up to a third of the senior management at Lucas Industries and Varsity Corporation could lose their jobs.

The Varsity chairman, who officially takes control of the enlarged group on Friday, has set up a corporate management committee dominated by Varsity executives and a strategy planning committee involving most of the former Lucas divisional directors.

Some Lucas insiders voiced concern at the Varsity influence on the more senior management committee.

BBA focuses on core activities

By Tim Burt

BBA Group, which earlier this year abandoned a putative £2.4bn (£3.74bn) bid for Lucas Industries, yesterday vowed to concentrate on organic growth and bolt-on acquisitions in its core automotive components, textiles and aerospace activities.

The engineering company said it had committed £50m to improve productivity and

hinted it could spend up to £200m on acquisitions without straining its balance sheet.

Nevertheless, Mr Roberto Quarta, chief executive, said he remained convinced that a Lucas takeover would have been a good move for BBA and would not be deterred from contemplating another big deal. "I will not be put off by size".

He was speaking as BBA

unveiled a sharp increase in first-half profits. Pre-tax profits rose from £33.5m to £38.1m, despite reduced turnover of £572.4m (£605.8m) in the six months to June 30.

Although the figures were flattered by exceptional losses last year and one-off gains of £1m this time, Mr Quarta said the group was enjoying top line growth on all fronts.

In the industrial division, dominated by BBA's textile activities, underlying profits rose from £28m to £44.7m, following strong contributions from Fiberweb, the non-wovens business acquired in last year's £250m takeover of Holvis, the Swiss industrial group.

In transportation profits rose from £36.8m to £39.2m despite difficult trading conditions in Germany.

RESULTS

Company	Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current payment (p)	Date of payment	Dividends Corresponding dividend	Total for year	Total last year
BBA Group	572 (805)	33.19 (33.84)	12.5 (12.5)	2.1	Nov 15	1.8	6	6
Seattle (Japan)	41.7 (37.2)	1.5 (1.7)	2.6 (1.5)	1.75	Nov 1	1.6	6	6.85
Siemens	2.35 (1.73)	1.28 (0.4)	4.2 (0.4)	-	-	-	14.25	22.1
Booker	24 (15.7)	32.87 (27.94)	9.2 (8.3)	8.1	Jan 2	7.9	4.75	18
Brammer *	6 (10.3)	12.78 (10.72)	18.5 (14.7)	5.2	Nov 11	4.9	9.1	3.86
Cadbury Schweppes	5 (15.2)	2.21 (2.05)	12.11 (11.7)	5.2	Nov 22	4.9	2.75	1.12
CRH	1,000 (857.7)	64.1 (59.9)	12.54 (12.5)	3.08	Nov 8	1.72	2	4.4
Daimler-Benz	5 (53.7)	3.74 (2.5)	7.21 (5.1)	2.1	Oct 14	1.12	2	11.5
Epic Multimedia	4.17 (2.2)	1.88 (2.47)	18.51 (25.9)	-	-	-	2	7.8
Richardson	5 (18.4)	107.2 (81)	4.8 (3.7)	1.5	Nov 8	1.6	2	7.25
Ute Schwan	115 (82.1)	12.4 (10.8)	4.8 (3.8)	3.1	Nov 4	2.8	2	1.2
Merrill Lynch	74 (77.2)	2.58 (5.48)	8.04 (8.07)	3.1	Oct 9	2.8	2	1.7
Nelson Hunt *	5 (23.9)	6.12 (6.41)	7.9 (6.1)	2.85	Oct 9	2.8	2	1.7
Harold & Parnock	5 (7.9)	7.27 (15.8)	4.1 (10)	3	Oct 25	2.27	2	1.7
Property T (PVT)	11.4 (8.12)	0.21 (0.13)	4.1 (4.1)	-	-	-	2	1.7
Sire Business	2.81 (2.29)	0.728 (0.877)	2.11 (4.5)	-	-	-	2	1.7
Stadium Group	3.18 (2.2)	0.274 (0.118)	0.104 (1.048)	0.026	1	1	2	1.7
Stevens & Fisher	25.3 (23.8)	2.18 (2.11)	6 (8.2)	1	Oct 8	0.2	2	1.2
Waterside	49.5 (44.8)	1.58 (1.4)	0.51 (0.52)	0.2	Nov 22	0.2	2	1.2
Waterside (US)	183 (151)	8.5 (7.4)	1.08 (0.82)	0.3	Nov 29	0.25	9	3.86
Waterside (UK)	100.5 (88.5)	15.2 (9.7)	39.2 (24.8)	5.9	Nov 8	5.25	9	3.86
Yorkshire Food	77.8 (71.2)	4.08 (3.08)	8.88 (12.4)	0.88	Nov 8	0.88	2	1.7
Investment Trusts	118.7 (98.7)	0.606 (0.8)	2 (2)	1.4	Oct 15	1.1	2	1.7
Finchley Underwear	74.97 (60.11)	0.205 (0.083)	0.13 (0.05)	0.1	Oct 15	0.1	2	1.7

Earnings shown basic. Dividends shown net. Figures in brackets are for corresponding period. *After exceptional charge. †After exceptional credit. ‡Increased capital. \$den stock. S\$US stock. *Comparative results. †High currency. ‡US currency.



1996 HALF YEAR RESULTS (Unaudited)

"Cadbury Schweppes has made further progress in the first half of 1996. Sales are up 13.3%, pre-tax profit up 12.0% and an interim dividend of 5.2p, an increase of 6.1%, declared. The lower growth rate in earnings per share largely reflects the tax impact of a write down of bottling assets in France; without this mainly non cash, one-off charge, the earnings per share would have been 15.2p compared to 12.1p reported.

Sales	£2,293m	+13.3%
Trading Profit	£263m	+11.4%
Pre-Tax Profit	£231m	+12.0%
Earnings per Share	12.1p	+ 3.0%
Dividend per Share	5.2p	+ 6.1%

There has been growth in the base business in both beverages and confectionery. The Dr Pepper/Seven-Up acquisition is fulfilling our expectations and the confectionery developments in China, Poland and Russia are coming on stream. We have reached agreement to sell our 51% interest in Coca-Cola & Schweppes Beverages for £622.5 million which will produce a substantial one-off gain in the full year, reduce borrowings and give the Group greater flexibility in future developments.

The outlook for the year as a whole is positive with further growth expected for both business streams."

Dominic Cadbury

Dominic Cadbury, Chairman

Cadbury Schweppes

BRITAIN'S MOST ADMIRABLE COMPANY*

*Management Today, 1995 Annual Survey

Acquisitions help Brammer

By Tim Burt

Brammer, the industrial distribution and rental group, increased first half profits by 26 per cent following maiden contributions from new subsidiaries and improved demand for its engineering equipment.

The company, Europe's largest distributor of bearings, power transmission and motion control products, saw pre-tax profits rise from £12.8m (£20m) in the six months to June 30.

The results, achieved on higher sales of £102.7m (£89.8m), were buoyed by first-time profits of almost £1m and turnover of £5.44m from Rodamientos USA, the former Spanish associate where it acquired 75 per cent of the equity in April.

Mr Robert Foulkes-Jones, chief executive, said contri-

butions from such activities had offset difficult conditions in UK distribution and the French rental business.

He said: "Recent acquisitions have helped lift profits despite hesitancy by some customers on the rental side and mixed conditions in distribution."

Brammer, which has spent £3.1m on acquisitions since mid-1995, saw profits in distribution rise from a restated £7.2m to £10.1m.

A strong performance from its Dutch engineering rental business helped lift profits in the rental division from £2.4m to £3.54m, offsetting weak demand in France.

Mr Foulkes-Jones said the group was committed to increasing its presence in such markets and would invest in new outlets and further bolt-on acquisitions where possible.



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NOTICE TO THE HOLDERS OF
IRI-STET 1992-1996 WARRANTS
(SIN: IT0001002200)

EXERCISABLE INTO STET ORDINARY SHARES HELD BY IRI

Holders of IRI-STET 1992-1996 warrants are hereby informed that, in accordance with the warrants regulation, the right to exercise the above warrants to subscribe STET Ordinary Shares will expire on September 30th 1996, at 10.00 a.m. (Milan time).

Holders of the warrants, in accordance with the warrants regulation, can request to subscribe - from IRI - STET Ordinary Shares in the ratio of 10 shares for each warrant held at the price of Lit. 2,100 per share.

STET Ordinary Shares subscribed through the exercise of the above warrants will accrue dividends from January 1st 1996, as for STET Ordinary Shares traded on Italian Automated Quotation System at the date of exercise of the warrants.

Warrants, not exercised, will expire on September 30th 1996, at 10.00 a.m. (Milan time).

Roma, 6th September 1996

CONTRACTS & TENDERS

PETROBRAS S.A.
PETROBRAS

BOLIVIA - BRAZIL GAS PIPELINE
INTERNATIONAL COMPETITIVE BIDDING
NOTICE

PETROBRAS S.A. - PETROBRAS and YACIMIENTOS PETROLIFEROS FISCALES BOLIVIANOS YFPS announce the Call for Bids for purchasing of steel pipes which will be used in the Bolivia-Brazil Gas Pipeline, connecting the location of Rio Grande, Bolivia, to the city of Porto Alegre, the capital of the State of Rio Grande do Sul, Brazil, with a total length of approximately 3,100 km.

The biddings will be made under the rules and procedures of the WORLD BANK (IBRD) and of the INTER-AMERICAN DEVELOPMENT BANK (IDB) and its purpose is the purchase of pipe designed according to API 5L X-65 and X-70 specifications, with diameters from 16" to 32" and thicknesses varying from 0.219" to 0.850", with internal coating for diameters above 20" and external coating for all pipes.

From September 16, 1996 on interested bidders, from eligible countries who are members of the WORLD BANK (IBRD) and of the INTER-AMERICAN DEVELOPMENT BANK (IDB) may obtain the Bidding Documents through the payment of the non-refundable amount of US\$ 1,500.00 (One thousand five hundred dollars) each or consult these documents at no expense at the following addresses:

BRAZIL: PETROBRAS S.A. - PETROBRAS
SEGUNDA ETAPA
Rua General Canabarro, 500 - 6º andar
CEP 20271-201 - Maracanã, Rio de Janeiro - RJ - Brazil
Telex: (55) 21-40481
Phone: (55) 21 568.3733
Telefax: (55) 21 568.5723

and / or

BOLIVIA: PETROBRAS BOLIVIA S.A.
3º Anillo norte Av. Píra y Av. Grigotá
Complejo Diamond Shamrock
Santa Cruz de la Sierra - Bolivia
Phone: (591-3) 53.2388 / 53.5761
Telefax: (591-3) 53.8507

مكتباتنا للجميع

TECHNOLOGY

Many banks want to hook up to the Internet but are concerned about security, says George Cole

Any time, anywhere



Home is loan: Simon Chishow is one of the first Barclays customers to test its PC banking services

When Claus Nehmzow wants to check his bank statements or pay a bill, he simply switches on a personal computer. He can also transfer money between accounts and make electronic payments from almost anywhere in the world because his bank is on the Internet, the worldwide network of computers.

Nehmzow, a principal with the management and technology consultancy firm Booz-Allen & Hamilton, says: "I live in England but my account is in the US. If I can find a computer that's linked to the Internet, I can access my account any time and anywhere."

About 50m people have access to the Internet but this number is expected to reach 200m within two years. This huge audience, the ability to offer a 24-hour service across borders and the potentially enormous savings in operational costs, have prompted many banks and financial institutions to consider hooking up to the Internet. But while the Internet offers many advantages, one issue makes many banks nervous - security.

The potential of millions of people gaining unauthorised access to sensitive financial information on the Internet, and then using it to commit fraud is so great that few banks are prepared to offer online services.

A survey by Booz-Allen found that more than 600 banks had sites on the Internet's World Wide Web. However, almost three-quarters of the banks simply used their sites as "electronic brochures" to promote their services. Only 2 per cent of European banks and 1 per cent of US banks offered full banking services on the Internet.

"Security is holding back many banks, but the sheer economics of the Internet will see many of them offering services on it," says Michael McConnell, vice-president of Booz-Allen. "The cost of an Internet banking transaction can be measured in cents, while the same transaction at a bank branch costs dollars. You can't ignore these kind of savings."

Piero Verdiani, vice-president of Olivetti Systems and Services professional services division, says the Internet offers an average saving of \$1.20 per transaction when compared with using a traditional bank branch. "For a customer who makes five transactions a week this works out at \$300 a year. A bank with 100,000 customers could potentially save \$30m a year," he says.

Nehmzow believes that many of the concerns about security are more an issue of perception than of real obstacles: "People hear about hacking and get worried. Yet many people will happily give their credit card numbers over the phone, knowing that if anything should go wrong, their credit-card company will accept most of the liability. The same could happen with electronic banking."

Some banks have opted for privately-owned online services rather than the Internet. The UK-based TSB bank, for example, offers its customers an electronic-banking facility called PC Banking, through the CompuServe online service. "It's a step-up from the Internet in terms of security, but in the long term, the Internet will be an important agent for financial services," says Bill Goodland, product manager for CompuServe's financial services division.

Barclays is piloting a similar PC-based banking service for personal customers. The system, launched in February and developed with Visa Interactive, runs from Barclays software on a Win-

dows-compatible PC and modem from customers' homes or offices. The attraction of the Internet is that users do not need to access proprietary PC banking software or special online services to carry out banking transactions. Nehmzow's electronic bank is the Security First Network Bank, based in Atlanta, Georgia. SFNB, which claims to be the first Internet bank, opened for service in

About 50m people have access to the Internet but the number could rise to 200m by 1998.

October 1995. It has more than 2,000 customers, mostly professionals aged between 26 and 55.

The SFNB uses a number of security features, which include issuing each customer with a personal identification number (Pin) and encrypting or scrambling any data that is sent over the Internet. The bank's internal computer network is protected by a "firewall" which filters

all electronic traffic.

This month, the US bank First City Bank and Trust plans to launch an Internet banking service using similar security facilities. In the UK, Midland Bank is working with Microsoft in order to offer Internet banking.

Olivetti, and Sparekassernes Data Center, a consortium of 90 Danish savings banks, have formed a joint venture called FIT (Financial Internet Technology). FIT has developed E-Bank (Electronic Bank), a system which uses the Internet for banking from home, and offers various levels of security, including passwords, PIN codes and encryption.

Some believe that Internet banking will take off when there is widespread use of a technology known as public-key cryptography. A key is a complex mathematical number that may be many hundreds of digits in length, creating hundreds of billions of potential combinations.

The key is divided into a public key and a private key. The public key is available to anyone, and may be printed in a directory or even posted on to the Internet. The private key is kept secret by

the owner. A message is sent to the owner by encrypting it with his or her public key. Only the correct private key can decrypt it.

The public-key system also makes it possible to produce a "digital" signature. This is important, because a bank will need to be confident that it is communicating with the genuine customer, and the customer needs to be certain that he's dealing with his bank," says McConnell. "It also provides proof that the customer authorised a particular transaction."

A digital signature is created by the sender, who encrypts part of the message with his or her private key. The recipient of the message uses the sender's public key to decrypt the segment and thus confirm the identity of the sender. The system will automatically operate whenever a message is being sent or received over the Internet.

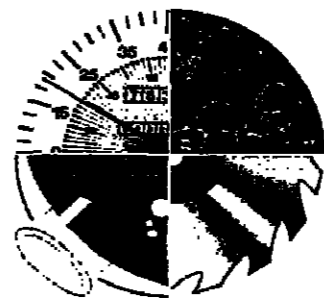
Public-key systems will also be used for credit-card transactions. Visa International and MasterCard International have joined forces with a number of companies including GTE, IBM, Microsoft and Netscape to develop SET (Secure Electronic Transactions) which will allow users to make secure credit-card payments over the Internet. "It will mean that someone making a \$10 transaction won't get billed for \$10m," says Bernard Ovlak, senior manager of Visa's electronic commerce division. SET is due to come into operation in late 1997.

There are many encryption systems available, including several developed by RSA Data Security, based in Redwood California. RSA is providing the encryption technology for SET. The power of a key is measured in bits - an eight-bit key offers 256 possible combinations, while a 40-bit key has more than 1,000bn combinations.

Some 40-bit keys have been cracked by cryptography enthusiasts, causing some to question the security of public-key systems. But McConnell says this fear is misplaced: "It took months to crack each key and a tremendous amount of computing power. But the question is: was it worth all the effort? It's like spending \$100 to counterfeit a \$20 bill."

McConnell foresees a time when many people will have their own public and private keys: "I think you'll get an agency such as the Post Office distributing the keys to the public, and then financial organisations will use them to create online banking and other services. This is going to happen sooner than some people think."

Worth Watching - Vanessa Houlder



Stroke relief from the Barrier Reef

The venom from a mollusc that lives deep in the Great Barrier Reef could provide new approach to treating strokes and pain, according to scientists at the University of Queensland.

The Australian "cone shell" uses a cocktail of peptide toxins to paralyse its prey. These conopeptides work by blocking the exchange of ions involved in the transmission of messages from the brain. The scientists believe that the mechanism used by the conopeptides could be applied to treat illnesses that involve ion channels, such as strokes.

The scientists, who will describe their work at a meeting of the European peptide society next week, are trying to modify the structure of the conopeptides to make them more stable while keeping their potency.

Royal Society of Chemistry, UK, tel (01171) 440 3317; fax (01171) 437 8883.

System to beat the credit-card forgers

As forgers adopt more sophisticated technology, the race is on to devise new security devices for credit cards and other documents.

Today's Nature says scientists at the University of Arizona and the University of Connecticut have created a low-cost optical system which is difficult to forge.

Documents such as credit cards are encoded with tiny "phase masks" which can impose an invisible pattern on laser beams. These masks contain biometric information to verify the individual carrying the card and a secret code to authenticate the card. The card can be checked with

the help of a laser light source and a photorefractive polymer - a material whose refractive index is altered by the intensity of light. If the mask on the card matches a reference mask in the security reader, it produces a characteristic interference pattern confirming the authenticity of the card.

University of Arizona, US, tel (520) 6214649; fax (520) 6219610.

High-speed way to keep plaque at bay

Regular brushing can keep plaque at bay, but areas below the gum line and between teeth are still at risk, writes Carol Jones.

A US company has developed an electric toothbrush capable of 31,000 brush strokes per minute. At this high frequency, gentle sonic vibrations are generated which dislodge harmful bacteria without causing damage to the surrounding gum tissue.

Another advantage is that these vibrations extend 4mm beyond the end of the bristles of the toothbrush enabling areas below the gum line to be cleaned. Test have shown that this combination of high frequency brushing and sonic vibrations can remove up to 80 per cent of coffee and tobacco stains, yet it is safe for people with crowns and implants.

Sonicare: US, tel (206) 9570970; fax (206) 401624.

Cutting radiation from cell phones

Concerns about the potential health risks of the microwave radiation emitted from mobile telephones are being investigated by an increasing number of scientists.

Meanwhile, some manufacturers are seeking ways of cutting down the radiation absorbed by mobile phone users.

A Norwich-based company has developed a device that sticks to the front of a cellphone, which absorbs more than 80 per cent of the microwaves emitted. The product, called WaveGard, is available in six different pad shapes, making it suitable for nearly three-quarters of cellphones used in the UK.

WaveGard: UK, tel 0290 212000; fax (0)1603 709067.

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Progress On all Fronts

The first half of 1996 saw a continuation of BBA's strong performance, producing healthy improvements in sales, profits, operating margins and cashflow.

	6 months to 30.6.96	6 months to 30.6.95	
Profit before tax & exceptionals	£72.1m	£60.5m	up 19%
Operating margin (continuing operations)	13.5%	12.3%	
Earnings per share*	10.3p	8.3p	up 24%
Dividend per share†	2.1p	1.8p	up 17%

* adjusted for exceptional profit(loss) arising from disposals
 † payable on 15 November 1996 to shareholders on the register at 24 September 1996

"There is considerable potential to expand and develop our existing businesses for some time to come, both organically and through bolt-on acquisitions. We remain confident of our ability to continue enhancing shareholder value through this strategy."

Vanni Treves
Chairman

Roberto Quarta
Chief Executive

INTERNATIONAL CAPITAL MARKETS

Europe unsettled ahead of data

By Samar Iskandar in London and Lisa Branstetter in New York

European markets traded in narrow ranges yesterday, with traders bracing themselves for important releases of data today and tomorrow from Germany and the US.

105.63, its yield spread over the equivalent bund widening by 1 basis point to 4.5. If today's release of German GDP data shows strong growth, it could confirm market fears that the economic recovery is lagging in France, and "there could be a delayed negative reaction [to OATs]", according to Mr Kirit Shah, chief market strategist at Sanwa International.

GOVERNMENT BONDS

Furthermore, December futures contracts on French and German three-month interest rates showed a 106 basis point differential, reflecting traders' fears of further pressure on the franc and a possible rate hike by the central bank to defend its currency.

Mr Shah also believes French bonds were supported yesterday by a stronger dollar, "which favoured other Emu contenders against Germany".

Mr Nigel Richardson, head of bond research at Yamachi in London, said the "real test for the French market will be the budget presentation next week, and domestic investors' reaction to it".

in particular", given that foreign holdings of OATs are currently at historically low levels.

Italian bonds ended a quiet session slightly lower, their 10-year yield spread over bunds widening by 1 basis point to 318. On Liffe, the December BTF future settled at 114.71, down 0.20.

Analysts raised concerns that the official consumer price data for August might show a slightly stronger headline inflation figure than that suggested by numbers published separately by the main cities.

UK gilts closed slightly lower. Liffe's September long gilt future fell late in the session to settle at 106.4, down 0.10. With a 10-year yield spread of 168 basis points over bunds, Mr Shah said he was bullish on gilts.

Mr Richardson agrees that "gilts offer good value based on economic fundamentals", but warns that, in the medium term, the UK market is likely to be unsettled by the forthcoming general election.

Mr Shah, however, points to the steepness of the yield curve, saying that "it has already priced in political uncertainty".

US Treasuries gave back some of the sharp gains made late on Tuesday afternoon as traders awaited figures on job growth set to be released tomorrow.

Near-midday the benchmark 30-year Treasury was off 1/8 at 95 1/2 to yield 7.088 per cent, while at the short end of the maturity spectrum, the two-year note was 1/4 lower at 99 1/2, yielding 6.346 per cent. The December 30-year bond future fell 1/4 to 107 1/4.

The yield curve between two-year notes and the long bond flattened by another basis point to 74 basis points as the short end of the curve continued to price in the possibility of an increase in short-term interest rates.

Data released in recent sessions had indicated that the economy might be growing at a faster rate than many economists believe, raising concerns that the Federal Reserve would raise interest rates at the September 24 meeting of its Open Market Committee.

The Fed may come under more pressure to raise interest rates if tomorrow's figures on non-farm employment growth for August is much stronger than the 238,000 consensus estimate.

Eurobonds maintain momentum

By Conner Middelmann

Sentiment in the primary eurobond market remained buoyant yesterday, with another flurry of new issues seeing a positive reception and recently launched deals putting on a strong performance.

A long-planned \$500m 10-year offering for triple-A rated Kansai Electric Power saw strong demand and was oversubscribed, causing its 32-basis-point launch spread to tighten to 30. Merrill Lynch, joint bookrunner with Paribas, said.

A recent \$500m 10-year issue for Kansai International Airport has put on a similar performance, yielding 24 basis points over Treasuries late yesterday, from its 27-point launch spread on Tuesday.

An unusual transaction surfaced in the D-Mark sector where President Finance, the German bank's financing subsidiary, issued DM500m of bonds exchangeable into shares of Münchener Rückversicherung (Munich Re). The terms will be fixed today, with an indicated coupon between 2 and 2 1/2 per cent and an exercise premium of 15 per cent over today's fixing price of Munich Re's shares.

The transaction helped Dresdner "optimise its shareholding portfolio" by allowing it to raise cheaper funding than if it issued straight bonds, a spokesman said.

Dresdner is thought to own nearly 12 per cent of Munich Re's shares and while the exchangeable bond may help it reduce its stake, it is unlikely to cut it below 10 per cent, observers said.

Indeed, in a statement the bank said it wished to remain "a significant shareholder" in Munich Re. The terms of the issue allow Dresdner to pay out the equivalent of Munich Re's shares in cash rather than handing over the shares.

The D-Mark sector produced fresh evidence of the continuing popularity among German retail investors of emerging-market risk, with a DM750m securitisation of Argentine Brady bonds. The bonds, on behalf of special-purpose vehicle Fidelity Trust No 2, carry Argentine risk, in return for

rarity value of sovereign debt, dealers said. The spread narrowed to 19 basis points towards the close, led by manager Goldman Sachs.

The European sector came back to life with a Y50bn issue of 10-year bonds for the European Investment Bank, most of which were placed with European institutions.

According to lead manager Nomura, many investors missed the rally which followed last week's release of the weaker-than-expected Tankan report, and have been looking for ways of recouping that lag, so they welcomed the EIB's long-dated issue.

"Most people were short and underweight in yen - now they're trying to extend maturity to pick up yield," said an official. He reported some switching out of out-of-credit yen issues which traded at large premiums to par.

The Japanese samurai market saw two large deals, Y70bn of six-year bonds for Mexico and Y50bn of three-year bonds for IBM, both via Daiwa Securities.

The French franc sector was also busy, with FF20bn of 11-year bonds for the Province du Quebec and FF7.5bn of 12-year bonds for Freddie Mac. Another FF20bn are expected to surface next Monday for the African Development Bank via Société Générale.

Moody's, the rating agency, has assigned a Baa2 sovereign ceiling to foreign-currency bonds for Lithuania issuers, including the government's two outstanding eurobonds.

It said the ratings were supported by the low external debt burden of the country, the strength of its economic stabilisation programme, and the reform stance of the main political parties.

New international bond issues

Table with columns: Issuer, Amount, Coupon, Price, Maturity, Yield, Spread, Bookrunner. Lists various international bond issues including Kansai Electric Power, Bayerische Hypo, and others.

Growth seen in US foreign investment

By Conner Middelmann

More than two-thirds of US fund managers expect their companies' investments in foreign equities to increase over the next two to three years, a new survey shows.

The report, commissioned by Citicorp, also showed that US portfolio managers plan to increase their holdings of American Depositary Receipts (ADRs). Citicorp is a leading depository bank for ADRs.

Investment in international securities has grown from \$17bn in 1981 to considerably more than \$900bn today, the report says.

Foreign investors have benefited from US investors' growing appetite for overseas exposure: since 1991, nearly 1,000 depository receipt programmes have been established and non-US companies have raised more than \$60bn by issuing ADRs.

According to the survey, some 69 per cent of respondents expected to see an increase in their company's

investments in foreign equities. Only 3 per cent predicted a decrease, and the rest said they expected no change from present allocation levels.

Some of the reasons fund managers cited for raising their foreign investments included growth opportunities in foreign markets, better relative returns, the ability to diversify and reduce risk, and increasing client interest.

The fund managers questioned said they buy ADRs

and local ordinary shares, and expect their use of both types of instruments to grow.

However, the survey says that the majority tended to prefer ADRs thanks to the "ease of administration" they offer, the "increasing liquidity among certain stocks" and "more convenient trading".

The survey was conducted by Andrews Research Associates which interviewed 226 portfolio managers across the US.

WORLD BOND PRICES

BENCHMARK GOVERNMENT BONDS

Table with columns: Country, Coupon, Rate, Price, Day's change, Yield, Week ago, Month ago. Lists benchmark government bonds for Australia, Austria, Belgium, Canada, Denmark, France, Germany, Ireland, Italy, Japan, Netherlands, Portugal, Spain, Sweden, UK Gilts, US Treasury, and ECU (French Govt).

US INTEREST RATES

Table with columns: Rate, One month, Two month, Three month, Six month, One year, Two year, Three year, Five year, Ten year, Thirty year. Lists US interest rates.

BOND FUTURES AND OPTIONS

France

Table with columns: Open, Settle, Price, Change, High, Low, Est. vol., Open Int. Lists France bond futures and options.

Germany

Table with columns: Open, Settle, Price, Change, High, Low, Est. vol., Open Int. Lists Germany bond futures and options.

UK GILTS PRICES

Table with columns: Issue, Bid, Offer, Price, Yield, Duration, Conv. Yield, Bid, Offer, Price, Yield, Duration, Conv. Yield. Lists UK Gilts prices.

BOND FUTURES OPTIONS (LFFE) DM250,000 points of 100%

Table with columns: Strike, Price, Oct, Nov, Dec, Mar, Oct, Nov, Dec, Mar. Lists LFFE bond futures options.

Italy

Table with columns: Open, Settle, Price, Change, High, Low, Est. vol., Open Int. Lists Italy bond futures and options.

Spain

Table with columns: Open, Settle, Price, Change, High, Low, Est. vol., Open Int. Lists Spain bond futures and options.

UK

Table with columns: Open, Settle, Price, Change, High, Low, Est. vol., Open Int. Lists UK bond futures and options.

Japan

Table with columns: Open, Settle, Price, Change, High, Low, Est. vol., Open Int. Lists Japan bond futures and options.

US

Table with columns: Open, Settle, Price, Change, High, Low, Est. vol., Open Int. Lists US bond futures and options.

Japan

Table with columns: Open, Settle, Price, Change, High, Low, Est. vol., Open Int. Lists Japan bond futures and options.

Other Fixed Interest

Table with columns: Issue, Bid, Offer, Price, Yield, Duration, Conv. Yield, Bid, Offer, Price, Yield, Duration, Conv. Yield. Lists other fixed interest instruments.

FT-ACTUARIES FIXED INTEREST INDICES

Table with columns: Price Index, UK Gilts, 1 Up to 5 years, 2 5-15 years, 3 Over 15 years, 4 All stocks. Lists FT-Actuaries fixed interest indices.

FT FIXED INTEREST INDICES

Table with columns: Govt. Secur. (UK), Fixed Interest, 1988 Government Secur. Lists FT fixed interest indices.

FT/ISMA INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market. Latest prices at 7:10 pm on September 4.

Large table with columns: Issued, Bid, Offer, Price, Yield, Bid, Offer, Price, Yield. Lists international bonds from various countries.

GILT EDGED ACTIVITY INDICES

Table with columns: Bid, Offer, Price, Yield, Bid, Offer, Price, Yield. Lists Gilt edged activity indices.

PLACEMENT RATE NOTES

Table with columns: Issued, Bid, Offer, Price, Yield, Bid, Offer, Price, Yield. Lists placement rate notes.

CONVERTIBLE BONDS

Table with columns: Issued, Bid, Offer, Price, Yield, Bid, Offer, Price, Yield. Lists convertible bonds.

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Vertical text on the right edge of the page, including "Yen gains" and other illegible text.

CURRENCIES AND MONEY

MARKETS REPORT

Yen gains ground as markets await new data

By Richard Adams

The Japanese yen strengthened against the other major trading currencies on the foreign exchange markets yesterday, while dealers awaited important economic data from Britain, Germany and the United States.

The yen's upward movement on the European markets was attributed by some traders to a recent number of large deals involving Japanese corporations.

The dollar fell back against the yen from the previous day's close of ¥106.290, to end the day's trading in London at a support level of ¥108.705.

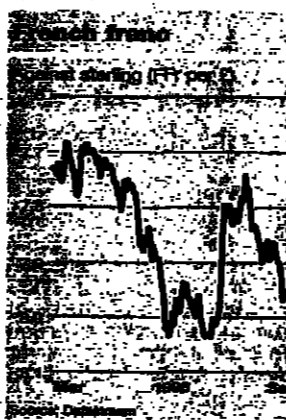
Against the D-Mark the yen

strengthened to ¥73.36, from ¥73.66.

Meanwhile, both the dollar and sterling lost a little ground after their gains earlier in the week.

The pound went from DM2.3274 on Tuesday to DM2.3204. Technical analysts in London saw the possibility of the pound settling to DM2.3150.

For much of the day analysts said they were waiting on the outcome of yesterday's meeting between Mr Kenneth Clarke, the chancellor of the Exchequer, and Mr Eddie George, governor of the Bank of England. No



Yen gains ground as markets await new data

announcement on base rates had been made by the time the London market closed.

In Germany the focus was on the release of the latest gross domestic product data scheduled for today.

The franc yesterday had little effect on the market. The franc yesterday touched FF3,4336 against the D-Mark, before ending at FF3,4296.

Mr Trevor Manuel, South Africa's finance minister, yesterday said he opposed calls for a sudden abolition of the remaining exchange controls.

French franc is that it is vulnerable in the run-in to the tax and spending changes to be announced in the French budget for 1997.

News that French GDP fell by minus 0.4 per cent in the second quarter had little effect on the market.

The rand closed yesterday at R4,4850 against the dollar.

Aggressive buying by Japanese institutions was said to be behind the strength of the yen yesterday, with the D-Mark weakening against it.

ROUND SPOT FORWARD AGAINST THE POUND

Table with columns for Country, Currency, and various financial metrics like Bid/offer, Day's bid, etc.

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

Table with columns for Country, Currency, and various financial metrics like Bid/offer, Day's bid, etc.

OTHER CURRENCIES

Table with columns for Country, Currency, and various financial metrics like Bid/offer, Day's bid, etc.

WORLD INTEREST RATES

Table with columns for Country, Currency, and interest rate details like Over night, One month, etc.

EURO CURRENCY INTEREST RATES

Table with columns for Country, Currency, and interest rate details like Short term, 7 days notice, etc.

CROSS RATES AND DERIVATIVES

Table with columns for Country, Currency, and various financial metrics like Bid/offer, Day's bid, etc.

UK INTEREST RATES

Table with columns for Term, Rate, and various financial metrics like Bid/offer, Day's bid, etc.

BASE LENDING RATES

Table with columns for Institution, Rate, and various financial metrics like Bid/offer, Day's bid, etc.

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UK INTEREST RATES

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Table with columns for Institution, Rate, and various financial metrics like Bid/offer, Day's bid, etc.

Advertisement for Union Futures & Options, featuring contact information and a list of services.

Advertisement for Berkeley Futures Limited, located at 88 Dover Street, London W1K 3SE.

Advertisement for Market-Eye, providing financial information and contact details.

Advertisement for Knight-Ridder's Futures Market, offering a seminar on market secrets.

Advertisement for IG Index Financial, featuring a 'Futures - Tax Free' offer.

Advertisement for Banco Central de Costa Rica, offering US \$66,611,115 Series A Bonds.

Advertisement for First Trust of New York, N.A., as a Fiscal Agent.

Advertisement for Eurofima, a European company for the Franco of Reduced Risk.

Advertisement for Fast Fills, Low Rates, offering a 5-25% discount.

Advertisement for Signal, providing real-time quotes and news for the PC.

Advertisement for City Index, featuring a 'Spread Betting on Over Eight Markets' offer.

COMMODITIES AND AGRICULTURE

Nigerian aluminium plant 'on stream early next year'

By Kenneth Gooding, Mining Correspondent
Nigeria's controversial, US\$1.5bn aluminium smelter will definitely produce its first metal in the first quarter of next year, seven years after construction began...

Waschka said the annual capacity had been increased to 193,000 tonnes. The smelter was originally intended to start operating in 1992 but funding was particularly difficult after the World Bank objected to the project...

produced 237,619 tonnes of aluminium in its first year of operation and by June had reached its full annual capacity rate of 490,000 tonnes. Alusaf reports with its preliminary financial results that its Bayside smelter produced 173,960 tonnes in the year to June 30...

Total Alusaf output in the year to June 30, 1997, is scheduled to reach 995,000 tonnes. Alusaf says that it can expect a significant growth in its earnings (R168m in the year to end-June) at this level of output...

LNG project 'puts Trinidad and Tobago on the map'

Canute James on a plant that, at \$1bn, is claimed to be the largest single investment in the Caribbean region

Contemplating a list of major investments being made in the country's petrochemicals sector, Mr Finbar Gangar, Trinidad and Tobago's energy industries minister, appears particularly excited by one. "This project has put Trinidad and Tobago on the map of every investor and prospective investor in the world," he exclaims...

The plant is being built at Point Fortin in southern Trinidad. Amoco Trinidad will supply the Atlantic LNG's consumption of 450m cubic feet per day of gas under a 20-year contract and the output of 3m tonnes a year of LNG has been sold...

Investors have been attracted to Trinidad and Tobago mainly by the availability of energy, but also by the investment climate, says Ms Mary Moore, vice president for legal and corporate affairs of Atlantic LNG. "The expansion of steel production and the construction of an aluminium smelter..."

With declining oil reserves we have moved from an oil-based to a natural gas-based economy, says Mr Gangar. "We plan the optimal use of these gas resources. Geographically, our location is ideally suited as we are close to the US, South America, and with good routes to Europe..."

'We have moved from an oil-based to a natural gas-based economy'

Trinidad and Tobago Natural Gas Production (Million cubic feet a day)

Table with 2 columns: Year, Production (Million cubic feet a day). Data points for years 1990-1994.

The investment was being considered before Trinidad and Tobago's government changed after an election ten months ago. A few weeks of uncertainty was followed by quick agreement by the new government. There has been a seamless transition, with little change to the country's policy towards investments in gas-based industries...

Asarco chairman says more copper smelting capacity needed

By Kenneth Gooding
Substantial new copper smelting capacity is needed to deal with rising production of concentrate, the intermediate product that is their raw material, according to Mr Richard Osborne, chairman of Asarco, the US group that is the fourth largest private sector copper producer...

copper balance do not reflect this growth in concentrate stocks and substantial new smelter capacity will have to come on stream to balance the market. Mr Osborne said. "As a result we still see a substantial inventory of excess concentrates at the end of 1997 and therefore remain confident about the outlook for the refined copper market..."

tons of new capacity to come into operation in 1997 to give total capacity of 10.479m tons. This would still leave a cumulative stock of 185,000 tons of concentrates waiting to be treated at the end of next year. As for the market for refined copper, Asarco has made slight adjustments to its forecasts and as a result it now expects a modest surplus of refined metal to emerge next year in the western world...

for this year, from 20,000 tons to 43,000 tons, mainly because it expects less copper to be exported from China and the former eastern bloc countries. Mr Osborne said Asarco saw western world copper consumption increasing by 3 per cent this year and by 3.5 per cent in 1997. Mine production was expected to grow by 1.2m tons or by 6 per cent over the two years...

COMMODITIES PRICES

BASE METALS

Table of London Metal Exchange prices for various metals including Aluminium, Copper, Lead, Zinc, and Tin.

Precious Metals continued

Table of Gold and Silver prices in COMEX and NYMEX markets.

GRAINS AND OIL SEEDS

Table of Wheat, Soybeans, and other grain prices.

SOFTS

Table of Cocoa, Coffee, and other soft commodity prices.

MEAT AND LIVESTOCK

Table of Live Cattle, Pork Bellies, and other livestock prices.

ENERGY

Table of Crude Oil, Heating Oil, and other energy prices.

PRECIOUS METALS

Table of London Bullion Market prices for Gold, Silver, and Platinum.

FUTURES DATA

Table of Futures Data for various commodities.

INDICES

Table of Market Indices including Reuters, CRB, and others.

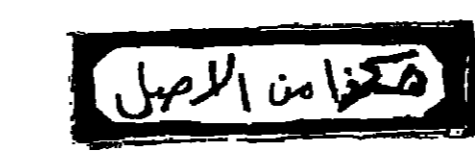
VOLUME DATA

Table of Volume Data for various commodities.

JOTTER PAD: A grid for notes with a header 'JOTTER PAD' and a sub-header 'No. 9,165 Set by CINEPHILE'.

CROSSWORD: A crossword puzzle grid with the title 'CROSSWORD' and 'No. 9,165 Set by CINEPHILE'.

Answers to the crossword puzzle, including clues like 'Female rhesus? Male no size (including husband) (3-5)' and '30 KI makes important person sound more important (5-6)'.



FT MANAGED FUNDS SERVICE

FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (44 171) 873 4378 for more details.

OFFSHORE AND OVERSEAS

BERMUDA (SIB RECOGNISED)

Table listing various offshore funds including Bermuda (SIB RECOGNISED) and Jersey (REGULATED) funds. Columns include fund name, price, and change.

BERMUDA (REGULATED)

Table listing various offshore funds including Bermuda (REGULATED) and Jersey (REGULATED) funds. Columns include fund name, price, and change.

GUERNSEY (REGULATED)

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GUERNSEY (SIB RECOGNISED)

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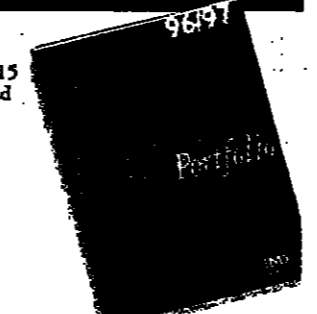
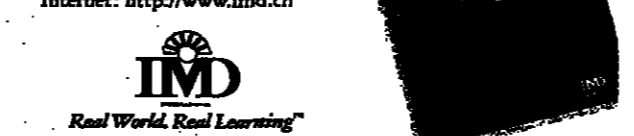
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FT MANAGED FUNDS SERVICE

Offshore Funds and Insurances

FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (+44 171) 873 4376 for more details.

Main table containing fund names, descriptions, and prices. Includes sections for 'LUXEMBOURG (REGULATED)', 'Offshore Funds and Insurances', and 'OFFSHORE INSURANCES'. The table is organized into columns with headers for fund names, descriptions, and various price metrics.

Handwritten Arabic text: 'معلومات الاصل' (Original Information)

FT MANAGED FUNDS SERVICE

Offshore Insurances and Other Funds

FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (+44 171) 873 4378 for more details.

Main table containing financial data for various funds, including columns for fund names, dates, and prices. The table is organized into multiple columns and rows, covering a wide range of investment options.

مكتبات الصحف

Advertisement for RICOH MV310 Multifunction Machine, featuring the text 'THREE RELIABLE OFFICE WORKERS. £3.26 A DAY. RICOH MV310 Multifunction Machine. Freefone 0800 303050'.

MANAGED FUNDS NOTES: A detailed section providing information and disclaimers regarding the managed funds, including a note about the fund's performance and the role of the manager.

LONDON SHARE SERVICE

ALCOHOLIC BEVERAGES

ALCOHOLIC BEVERAGES

BANKS, MERCHANT

BANKS, MERCHANT

BANKS, RETAIL

BANKS, RETAIL

BREWERIES, PUBS & REST

BREWERIES, PUBS & REST

BUILDING & CONSTRUCTION

BUILDING & CONSTRUCTION

BUILDING MATERIALS & MERCHANTS

BUILDING MATERIALS & MERCHANTS

CHEMICALS

CHEMICALS

CHEMICALS - Cont.

CHEMICALS - Cont.

DISTRIBUTORS

DISTRIBUTORS

DIVERSIFIED INDUSTRIALS

DIVERSIFIED INDUSTRIALS

ELECTRICITY

ELECTRICITY

ELECTRONIC & ELECTRICAL EQPT

ELECTRONIC & ELECTRICAL EQPT

ELECTRONIC & ELECTRICAL EQPT - Cont.

ELECTRONIC & ELECTRICAL EQPT - Cont.

ENGINEERING

ENGINEERING

ENGINEERING - Cont.

ENGINEERING - Cont.

ENGINEERING - CONT.

ENGINEERING - CONT.

EXTRACTIVE INDUSTRIES - Cont.

EXTRACTIVE INDUSTRIES - Cont.

FOOD PRODUCERS

FOOD PRODUCERS

FOOD PRODUCERS - Cont.

FOOD PRODUCERS - Cont.

GAS DISTRIBUTION

GAS DISTRIBUTION

HEALTH CARE

HEALTH CARE

HOUSEHOLD GOODS

HOUSEHOLD GOODS

HOUSEHOLD GOODS - Cont.

HOUSEHOLD GOODS - Cont.

INSURANCE

INSURANCE

INVESTMENT TRUSTS

INVESTMENT TRUSTS

INVESTMENT TRUSTS - Cont.

INVESTMENT TRUSTS - Cont.

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LONDON SHARE SERVICE

مركزنا في الجول

MY TRUSTS SPLIT CAPITAL - Cont.

Table listing various investment trusts and their performance metrics.

LEISURE & HOTELS - Cont.

Table listing leisure and hotel companies and their performance metrics.

PAPER, PACKAGING & PRINTING

Table listing paper, packaging, and printing companies and their performance metrics.

PROPERTY - Cont.

Table listing property companies and their performance metrics.

TELECOMMUNICATIONS

Table listing telecommunications companies and their performance metrics.

AIM - Cont.

Table listing companies on the Alternative Investment Market (AIM) and their performance metrics.

OTHER INVESTMENT TRUSTS

Table listing other investment trusts and their performance metrics.

LEASING & FINANCIAL SERVICES

Table listing leasing and financial services companies and their performance metrics.

RETAILERS, FOOD

Table listing food retailers and their performance metrics.

RETAILERS, GENERAL

Table listing general retailers and their performance metrics.

TEXTILES & APPAREL

Table listing textiles and apparel companies and their performance metrics.

AMERICANS

Table listing American companies and their performance metrics.

INVESTMENT COMPANIES

Table listing investment companies and their performance metrics.

OF EXPLORATION & PRODUCTION

Table listing exploration and production companies and their performance metrics.

PROPERTY

Table listing property companies and their performance metrics.

SUPPORT SERVICES

Table listing support services companies and their performance metrics.

WATER

Table listing water companies and their performance metrics.

CANADIANS

Table listing Canadian companies and their performance metrics.

OF INTEGRATED

Table listing integrated companies and their performance metrics.

OTHER FINANCIAL

Table listing other financial companies and their performance metrics.

PROPERTY - Cont.

Table listing property companies and their performance metrics.

PROPERTY - Cont.

Table listing property companies and their performance metrics.

AIM

Table listing companies on the Alternative Investment Market (AIM) and their performance metrics.

AIM

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Advertisement for National Motorway Network relocation, featuring contact information for John Nichols and a phone number: 0800 22 0151.

GUIDE TO LONDON SHARE SERVICE

Prices for the London Share Service delivered by FT Direct, a member of the Financial Times Group.

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FT Company Focus / Focus Plus

Comprehensive 10-16 page report available on this company, containing key news stories from the last year, latest survey of City profit forecasts and investment recommendations.

FT Cityline

Up-to-the-second share prices are available by telephone from the FT Cityline service. See Monday's share price pages for details.

LONDON STOCK EXCHANGE

MARKET REPORT

Real and rumoured bid stories lift equities

By Steve Thompson, UK Stock Market Editor

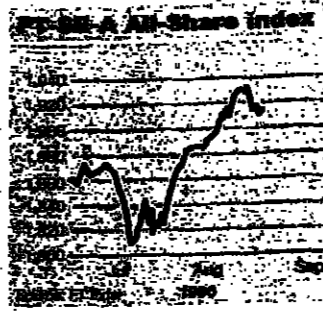
London's equity market went some way to regaining its confidence yesterday, putting on a show of good gains across the board, although closing well off the day's best levels.

Treasuries, although both the Dow and bonds were looking uneasy during early trading yesterday afternoon.

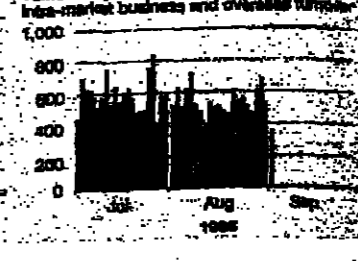
UK stocks, along with other big European markets, had been jolted by news of the US attacks on Iraqi installations and by fears that the US Federal Reserve is preparing a 50 basis points rise in US interest rates.

The FT-SE finished the day 16.8 higher at 3,872.7, while the FT-SE Mid 250 index moved up 20.6 to 4,406.0.

Dealers in London refused to get carried away by the market's good recovery. "It would be foolish to chase this market too hard with the US August non-farm payroll report just around the corner and the very likely prospect of a rise in US rates pretty soon after," said one trader.



Equity shares traded



Indices and ratios table with columns for Index, Value, and Change.

Best performing sectors table with columns for Sector and Change.

Vodafone under pressure

By Joel Kibazo and Lisa Wood

Cellular phones group Vodafone walked away with the dubious honour of the day's worst performer in the Footsie, following a broker downgrade and reduction in profits estimates.

The shares lost more than 6 per cent of their value after falling 15% to 228 1/2p, following turnover of 15m, the heaviest in a single trading session since mid-July.

Lighter at 374 1/2p while Cable & Wireless had a better day closing 1 1/2 ahead at 428 1/2p.

Asda, which is Tesco's main target when it launches its cost-cutting campaign next Monday, fell 4 to 109 1/2p on a turnover of 18m shares while Sainsbury fell 9 1/2 to 232 1/2p.

Shares in engineering group BBA Group, which earlier this year abandoned plans to bid for Lucas Industries, jumped 11 to 339 1/2p.

Former target Lucas had a busy session in which 12m was traded. The shares advanced 3 to 239 1/2p, helped by a report that the group is embarking on £115m cost-cutting programme.

United News & Media slipped 7 1/2 to 697 1/2p in the wake of the shake up of its Express newspapers.

News that BTZ had sold 700m to CREX, the building materials group, resulted in BTR rising 1 1/2 to 255 1/2p. CREX, which announced better-than-expected interim results was unchanged at 625p.

aid to be positive on the stock. The shares improved 6 1/2 to 704 1/2p. Also wanted was HBSC, after a recommendation from NatWest Securities. The shares ended the session up 2 1/2 to 112 1/2p.

Kingfisher added 11 to 668 1/2p with modest buying ahead of results next week while Boots slipped 3 to 617 1/2p.

FT-SE 100 3872.7 +16.8 FT-SE Mid 250 4406.0 +20.6 FT-SE-A 350 1930.4 +8.2 FT-SE-A All-Share 1917.11 +8.22 FT-SE-A All-Share Yield 3.85

Table of FT-SE 100 Index Futures (LIFES) and Options (LIFES) with columns for Open, High, Low, and Change.

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Table of Financial Times Equity Indices with columns for Index, Value, and Change.

Table of London Market Data with columns for Index, Value, and Change.

Table of FT Gold Mines Index with columns for Index, Value, and Change.

Table of FT-SE Actuaries Share Indices with columns for Index, Value, and Change.

Table of FT-SE Actuaries All-Share Index with columns for Index, Value, and Change.

Table of FT-SE Actuaries 350 Industry Baskets with columns for Index, Value, and Change.

IN INDONESIA WE PROTECT THE RAINFOREST WITH FISH.

WWF advertisement featuring a fish pond project in Indonesia, with text describing the project and WWF's role in protecting the rainforest.

Trading Volume

Large table of trading volume for various stocks, including columns for Stock Name, Volume, and Change.

Footer area containing WWF logo, contact information for the World Wide Fund for Nature, and a small graphic with Arabic text.

مركزنا العربي

Highs & Lows shown on a 52 week basis

WORLD STOCK MARKETS

EUROPE

Table of stock market data for Europe, including sections for Germany (DAX), France (CAC 40), Italy (I-MIB), Spain (IBEX 35), and the UK (FTSE 100).

Table of stock market data for Asia, including sections for Japan (Nikkei 225), Hong Kong (Hang Seng), and other regional indices.

Table of stock market data for the Americas, including sections for the US (Dow Jones, S&P 500), Canada (TSX), and Mexico (IPC).

Table of stock market data for Africa and the Middle East, including sections for South Africa (JSE) and Israel (TA-35).

Table of stock market data for Oceania, including sections for Australia (ASX) and New Zealand (NZSE).

Advertisement for Rockwell avionics featuring the text 'Every major world airline flies with Rockwell avionics.' and the Rockwell logo.

INDICES

Table of major stock indices including DAX, CAC 40, I-MIB, IBEX 35, FTSE 100, Nikkei 225, Hang Seng, Dow Jones, S&P 500, and others.

US INDICES

Table of US stock indices including Dow Jones Industrial Average, S&P 500, and various sector indices.

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Table of currency exchange rates for various international currencies.

Table of commodity prices for various goods such as oil, metals, and grains.

Table of interest rates for various financial instruments and banks.

Table of bond yields and other financial data.

Table of foreign exchange rates and other financial data.

Footnote and disclaimer text at the bottom of the page, including 'FT Financial Times Reports Service' and '© 1996 Financial Times Ltd'.

NEW YORK STOCK EXCHANGE PRICES

Main table of stock prices with columns for stock symbols, prices, and changes. Includes sub-sections for 'D', 'E', 'F', 'G', 'H', 'I', 'J', 'K', 'L', 'M', 'N', 'O', 'P', 'Q', 'R', 'S', 'T', 'U', 'V', 'W', 'X', 'Y', 'Z'.

Advertisement for Hewlett-Packard featuring a computer monitor and the slogan 'Time waits for no one. If the business decisions are yours, the computer system should be ours.' Includes the HP logo and website URL.

Handwritten Arabic text at the bottom center of the page.

Continued on next page

NYSE PRICES

Table of NYSE stock prices including columns for stock name, price, change, and volume. Includes sub-sections for 'Continued from previous page', '-V-', '-W-', '-X-Y-Z-', and '-U-'.

NASDAQ NATIONAL MARKET

Table of NASDAQ National Market stock prices including columns for stock name, price, change, and volume. Includes sub-sections for '-L-', '-R-', '-S-', '-M-', '-G-', '-H-', '-I-', '-J-', '-K-', '-L-', '-M-', '-N-', '-O-', '-P-', '-Q-', '-R-', '-S-', '-T-', '-U-', '-V-', '-W-', '-X-Y-Z-'.

AMEX PRICES

Table of AMEX stock prices including columns for stock name, price, change, and volume.

Advertisement for 'Warsaw' featuring the headline 'Have your FT hand delivered in Warsaw.' and text about financial services and hand delivery.

AMERICA

Dow steady ahead of employment data

Wall Street

US shares were mostly flat at mid-session as investors awaited data on employment growth, due tomorrow, writes Lisa Branstetter in New York.

\$194 after it announced it had agreed to merge with Staples, a competing office supply retailer, for about \$207 a share in stock.

index 6.41 higher by noon at 5,158.30 in volume of 36.8m shares. Resource stocks again supplied most of the underpinning, notably oil shares which stayed in demand following the recent jump in crude prices.

EUROPE

Olivetti takes a rollercoaster ride

Olivetti took a rollercoaster ride in MILAN as the timing of the departure, late on Tuesday, of the group chairman, Mr Carlo De Benedetti, took investors by surprise.

raced ahead by more than 4 per cent following strong first-half sales figures. The company was due to announce interim profits last night and with analysts predicting bumper numbers the stock put on a further 2.97%.

FT-SE Actuaries Share Indices

Table with columns: Sep 4, Heavy change, Open, 10.30, 11.00, 12.00, 13.00, 14.00, 15.00, Close. Rows include FT-SE 100, FT-SE 250, FT-SE 1000, FT-SE 100, FT-SE 250, FT-SE 1000.

Registered shares of Sulzer fell \$F74 to \$F728 as the machine manufacturer met expectations of a near doubling of first-half profits, but warned of problems at its textile machine division and adopted a cautious view on the outlook.

S Africa stocks push higher

Johannesburg romped higher in active trading as local institutional investors surprised brokers with a rare buying foray.

on Iraq, and more importantly to some, predictions of higher US interest rates. Selective bargain-hunting by the South African funds managers and banks saw daily volume climb to a robust \$469m.

Volume stayed low but brokers reported clear patches of genuine demand. The CAC-40 ended at 1,984.77, up 13.34.

ASIA PACIFIC

Bargain hunters give support to Nikkei

Tokyo

Bargain hunting of steels and petroleum-related stocks underpinned the market and the Nikkei index closed almost flat in spite of selling pressure on the market.

On buying by banks and other financial institutions. Nippon Steel rose Y3 to Y347, Kawasaki Steel gained Y3 to Y363 and Sumitomo Metal Industries advanced Y9 to Y314.

tendo, the video game maker, rose Y90 to Y6,730 on the higher dollar.

ing 2 per cent. Wharf, which reported net profits of HK\$1.3bn for the first half of 1996, advanced 75 cents to HK\$28.95 in heavy turnover of HK\$65.8m.

up 13.9 at 2255.5. Banks were the best performing sector, adding 1.67 per cent.

EMERGING MARKETS: IFC WEEKLY INVESTABLE PRICE INDICES

Table with columns: Market, No. of August 30th stocks, Dollar terms, Local currency terms, % Change over week on Dec '95, August 30th, % Change over week on Dec '95.

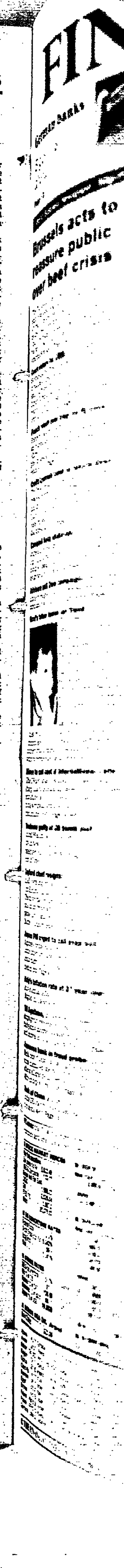
A rush to buy blue chips ahead of next month's expansion of their shareholding limit took Seoul 2.9 per cent higher in volume that picked up to an active 28.6m shares from Tuesday's thin 16.4m.

Keptco led the market's rise, soaring Won1,400 to its limit high of Won25,800 while Korea Mobile Telephone jumped Won32,000 to Won577,000.

FT/S&P ACTUARIES WORLD INDICES

Table with columns: REGIONAL MARKETS, US, Local, Green, DOLLAR INDEX. Rows include Australia, Belgium, Brazil, Canada, Denmark, Finland, France, Germany, Hong Kong, Indonesia, Ireland, Italy, Japan, Korea, Malaysia, Mexico, Netherlands, New Zealand, Norway, Portugal, Singapore, South Africa, Spain, Sweden, Switzerland, Thailand, United Kingdom, USA.

The FT/S&P Actuaries World Indices are owned by FTSE International Limited, Goldman, Sachs & Co. and Standard & Poor's. The indices are compiled by FTSE International and Standard & Poor's in conjunction with the Faculty of Actuaries and the Institute of Actuaries, New West Securities Ltd. who is co-founder of the indices.



Zambia Consolidated Copper Mines Limited INVITATION TO PRE-QUALIFY. Includes details about the company, mining operations, and pre-qualification requirements.